



Joanne Roney OBE
Chief Executive
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PO Box 532, Town Hall
Extension, Manchester
M60 2LA

Tuesday, 23 March 2021

Dear Councillor / Honorary Alderman,

Meeting of the Council – Wednesday, 31st March, 2021

You are summoned to attend a meeting of the Council which will be held at 10.00 am on Wednesday, 31st March, 2021, in Virtual Meeting: Webcast at <https://vimeo.com/527271326>.

The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020

Under the provisions of these regulations the location where a meeting is held can include reference to more than one place including electronic, digital or virtual locations such as internet locations, web addresses or conference call telephone numbers. To attend this meeting it can be watched live as a webcast. The recording of the webcast will also be available for viewing after the meeting has ended.

1. The Lord Mayor's Announcements and Special Business

2. Interests

To allow members an opportunity to declare any personal, prejudicial or disclosable pecuniary interest they might have in any items which appear on this agenda; and record any items from which they are precluded from voting as a result of Council Tax or Council rent arrears. Members with a personal interest should declare that at the start of the item under consideration. If members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item

3. Minutes

To submit for approval the minutes of the meeting held on 5 March 2021.

9 - 62

4. Notice of Motion: End Misogyny and Violence against Women and Girls

The Council notes:

- Across the UK misogyny, harassment and violence towards women and girls is endemic

- That like women and girls across the country our residents suffer harassment and abuse every single day. A 2021 YouGov national survey on behalf of UN Women UK found that among women aged 18-24, 97% said they had been sexually harassed, while 80% of women of all ages said they had experienced sexual harassment in public spaces.
- The ONS reported that last year alone 618,000 women were victims of a sexual assault or an attempted sexual assault by a man.
- In the year to March 2020, just 1.4% of rape cases recorded by police resulted in a suspect being charged (or receiving a summons).
- That the Law Commission is currently reviewing all current hate crime legislation to consider whether any additional characteristics, including misogyny, should be granted legal protection, and is due to report back to Parliament in 2021.
- The Government announced in March that from Autumn Police Forces will record misogyny as a hate crime on an 'experimental basis', following years of Campaigning from Women's Groups and campaigners.
- In Manchester, the home of the Pankhurst and the Women's rights movement, we are proud as a city to have active campaigning and support organisations who have continually fought for the safety and protection of women.
- Studies have shown that the intersectional nature of discrimination means that women with additional protected characteristics, such as those who are from Black, Asian or Ethnic Minority communities, disabled or LGBT+, are even more likely to experience harassment, discrimination and abuse.

The Council resolves:

- To ensure that Manchester City Council continues to do everything in its power to build a city free from misogyny and violence against women and girls.
- That it is vital that women's and girl's voices are heard; and that the Council will bring forward a process that proactively encourages and listens to women's voices across the city. This task force will involve all women Councillors.

- To call on the Government to listen to the lived experience of women and girls across our country and to urgently act on any recommendations the commission makes to strengthen the law on hate crime, and to reform legislation around harassment to recognise as an offence a 'course of conduct' which targets women and girls in their community.
- To call on the Government to provide the resource and funding for police forces across the UK to effectively tackle harassment, misogyny and domestic abuse.
- To call on Greater Manchester Police to record harassment of women as a hate crime as soon as possible, not to wait until Autumn.
- To work alongside Greater Manchester's recently announced 10 Year Strategy to tackle Violence against Women and Girls
- To become a White Ribbon Accredited Organisation

Proposed by Councillor S Judge

Seconded by Councillor Abdullatif

Also signed by: Councillors Azra Ali, Nasrin Ali, Sameem Ali, Alijah, Appleby, Battle, Butt, Chambers, Collins, Cooley, Craig, Yasmine Dar, Davies, Doswell, Douglas, Green, Hewitson, Hitchen, Holt, Igbon, Kamal, Kirkpatrick, Lanchbury, Lovecy, Ludford, Lynch, Midgley, Mary Monaghan, Madeleine Monaghan, Moore, Noor, Hannah Priest, Rawlins, Reeves, Reid, Richards, Rowles, Russell, Sadler, Shilton Godwin, Kelly Simcock, Stogia, Taylor, Watson, and Wright

5. Notice of Motion: Thank you Manchester

Council notes with pride the amazing contributions of mancutnians since the start of the pandemic just over 12 months ago. Across the city we have seen people come together to support the most vulnerable in our communities.

As a council we have provided 41,000 free school meal vouchers for children in the school holidays and distributed over 3,000 laptops to help with learning from home. We have delivered food supplies to 110,000 households and provided an extra £1million to voluntary and community groups. We have paid out over £2.5million in winter grants to our poorest residents as well as administering £42million in grants to businesses to help protect jobs. While the Government wasted billions of £'s on a failed track & trace system we have been supporting foodbanks and our staff have been volunteering at health centres to help deliver vaccines.

None of this would have been possible without the efforts of our hard working and dedicated key workers - our bin collectors and our bus drivers, our shop workers and our delivery drivers, our care home staff and our cleaners, our police and our social workers alongside the amazing teams in education and the NHS.

Council wishes to place on record its appreciation to all those who went the extra mile. The last 12 months have been tough but as a city we have pulled together to get through it.

Thank you.

Proposed by: Councillor Leese

Seconded by: Councillor Murphy

Also signed by Councillors Lanchbury, Ludford, Rawlins, Reid and Rowles

6. Notice of Motion: Stop Fire and Rehire

UK companies are using the cover of Covid-19 to embark upon a concerted attack on employee pay and benefits. A poll published by the TUC reveals that nearly one in 10 (9%) workers have been told to reapply for their jobs on worse terms and conditions since the first lockdown in March.

‘Fire and Rehire’ strategies are being put into operation by some of the UK’s biggest employers to reduce workers’ pay, overtime and holiday benefits. Thousands of British workers are facing a ‘levelling down’ in pay and working conditions, in stark contrast to the Government’s stated promises.

Workers are being given an ultimatum to either accept reduced pay and benefits or face the sack. The whole Trade Union movement, TUC leader Frances O’Grady, The Labour Party, and Keir Starmer have united in condemning this disgraceful attack on key workers.

Stop Fire and Rehire Motion:

This council condemns all companies that use fire and rehire attacks on workers.

We resolve to support Unite and GMB in their strike action against fire and rehire, and call on the companies to instead enter into meaningful negotiations with the unions.

To support Unite and GMB this council resolves to:

- To refuse to enter into contracts doing business with companies using these tactics, in so far as this is legally possible, utilising and updating our ethical procurement and social value policy to achieve this.

- Call upon Andy Burnham, and the GMCA, to refuse to support doing business with companies using these tactics, in so far as this is legally possible, utilising and updating the GM Good Employment Charter to achieve this.

Proposed by Councillor Reid

Seconded by Councillor Shaukat Ali

Also signed by Councillors Ahmed Ali, Akbar, Clay, Hughes, Lovecy, Ludford and Wheeler

7. Proceedings of the Executive

63 - 94

To submit the part-proceedings of the Executive on 17 February 2021 and the minutes of the meeting held on 17 March 2021 and in particular to consider:

Exe/21/32 Our Manchester Strategy - Forward to 2025

To recommend that Council consider Our Manchester Strategy – Forward to 2025 with a view to adopting it as part of the Council's formal policy framework.

Exe/21/34 Northern Gateway: Progress Update & Delivery Arrangements for Collyhurst Phase 1

To recommend to Council an increase in the capital budget for Collyhurst of £6.39m, funded from Housing Revenue Account reserves, noting that grant funding will be sought to refinance.

Exe/21/41 Spring budget statement and Manchester City Council revenue budget impact

Support the recommendation for the Council to adopt the discretionary business rates scheme and apply the extended Retail Discount and the Nurseries Discount to the appropriate Businesses.

Exe/21/42 Capital Programme Update

1. Neighbourhoods – Chorlton Library Refurbishment. A capital budget increase of £0.600m is requested, funded by borrowing, and a capital budget virement of £0.105m, funded by Open Libraries Project.
2. Growth and Development – Campfield Redevelopment Acquisition of Castlefield House. A capital budget virement of £3.735m is requested, funded by Sustaining Key Initiatives budget.
3. Growth and Development – Hammerstone Road Additional Funding. A capital budget increase of £4.969m is requested, funded by borrowing.

4. Highways Services - Accident Reduction and Local Community Safety Schemes. A capital budget virement of £2m is requested, funded by Other Improvement Works budget.

8. Questions to Executive Members and Others under Procedural Rule 23

To receive answers to any questions that councillors have raised in accordance with Procedural Rule 23.

9. Scrutiny Committees

95 - 176

To note the minutes of the following scrutiny committees:

Resources and Governance March 2021	9 February 2021 and 9 March 2021
Health March 2021	9 February 2021 and 9 March 2021
Children and Young People 10 March 2021	10 February 2021 and 10 March 2021
Neighbourhoods and Environment 10 March 2021	10 February 2021 and 10 March 2021
Economy 11 March 2021	11 February 2021 and 11 March 2021
Communities and Equalities 11 March 2021 (to follow)	11 February 2021 and 11 March 2021 (to follow)

10. Proceedings of Committees

177 - 212

To submit for approval the minutes of the following meetings and consider recommendations made by the committee:

Audit follow)	16 March 2021 (to follow)
Constitutional and Nomination Committee and 31 March 2021 (to follow), and in particular to consider:	12 March 2021

Item 5 - Proposed changes to the remit of Scrutiny Committees

1. Recommend that Council agrees and adopts the proposed changes to the remits of the Council's Scrutiny Committees as set out in Appendix 2 of the report with immediate effect.
2. Authorise the City Solicitor to make any amendments to the Council's Constitution that are consequential to the changes to the remits of the Council's Scrutiny Committees.

Health and Wellbeing Board follow)	24 March 2021 (to follow)
Licensing Committee	8 March 2021
Licensing and Appeals Committee	8 March 2021
Licensing Policy Committee	19 March 2021

Personnel
and in particular to consider:

17 March 2021

PE/ 21/08 Draft Pay Policy Statement 2021/22

Note the organisation's Pay and Grading Structure for the financial year 2021/22 appended to the Pay Policy Statement and recommend it for approval by the Council at its meeting on 31 March 2021.

Planning and Highways
and 18 March 2021 (to follow)

18 February 2021

Standards

18 March 2021

(the Annual report of the Committee is attached as an appendix to the minutes)

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| 11. Our Manchester Strategy - Forward to 2025
The report of the Chief Executive is attached. | 213 - 244 |
| 12. Places for Everyone - A Proposed Joint Development Plan Document of Nine GM Districts
The report of the Director of Planning, Building Control and Licensing and the Director of City Centre Growth and Infrastructure is attached. | 245 - 252 |
| 13. Proposed changes to the remits of Scrutiny Committees
The report of the City Solicitor is attached. | 253 - 268 |
| 14. Key Decisions Report
The report of the City Solicitor is attached. | 269 - 272 |

Yours faithfully,



Joanne Roney OBE
Chief Executive

Information about the Council

The Council is composed of 96 councillors with one third elected three years in four. Councillors are democratically accountable to residents of their ward. Their overriding duty is to the whole community, but they have a special duty to their constituents, including those who did not vote for them. There are two vacancies on the Council at this time

Six individuals with previous long service as councillors of the city have been appointed Honorary Aldermen of the City of Manchester and are entitled to attend every Council meeting. They do not however have a vote.

All councillors meet together as the Council under the chairship of the Lord Mayor of Manchester. There are seven meetings of the Council in each municipal year and they are open to the public. Here councillors decide the Council's overall strategic policies and set the budget each year.

Agenda, reports and minutes of all Council meetings can be found on the Council's website democracy.manchester.gov.uk

Members of the Council

Councillors:-

Abdullatif, Akbar, Azra Ali, Ahmed Ali, Nasrin Ali, Sameem Ali, Shaukat Ali, Alijah, Andrews, Appleby, Battle, Bridges, Butt, Chambers, Chohan, Clay, Collins, Cooley, Craig, Curley, M Dar, Y Dar, Davies, Doswell, Douglas, Evans, Farrell, Flanagan, Green, Grimshaw, Hacking, Hassan, Hewitson, Hitchen, Holt, Hughes, Igbon, Ilyas, Jeavons, Johns, S Judge, T Judge (Chair), Kamal, Karney, Kilpatrick, Kirkpatrick, Lanchbury, Leech, Leese, J Lovecy, Ludford, Lynch, Lyons, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moore, N Murphy, Newman, Noor, O'Neil, Ollerhead, B Priest, H Priest, Rahman, Raikes, Rawlins, Rawson, Razaq, Reeves, Reid, Riasat, Richards, Rowles, Russell, Sadler, M Sharif Mahamed, Sheikh, Shilton Godwin, A Simcock, K Simcock, Stanton, Stogia, Stone, Strong, Taylor, Watson, Wheeler, Whiston, White, Wills, Wilson and Wright

Honorary Aldermen of the City of Manchester –

Hugh Barrett, Andrew Fender, Audrey Jones JP, Paul Murphy OBE, Nilofar Siddiqi and Keith Whitmore.

Further Information

For help, advice or information about this meeting please contact the meeting Clerk:

Andrew Woods

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Email: andrew.woods@manchester.gov.uk

This agenda was issued on **Tuesday, 23 March 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

Council

Minutes of the meeting held on Friday, 5 March 2021

This meeting of Council was a meeting conducted via Zoom, in accordance with the provisions of the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

The Right Worshipful, the Lord Mayor Councillor T Judge - in the Chair

Councillors:

Abdullatif, Akbar, Azra Ali, Ahmed Ali, Nasrin Ali, Sameem Ali, Shaukat Ali, Andrews, Appleby, Battle, Bridges, Butt, Chambers, Chohan, Clay, Cooley, Craig, Curley, M Dar, Y Dar, Davies, Doswell, Douglas, Evans, Farrell, Flanagan, Grimshaw, Hassan, Hewitson, Hitchen, Holt, Hughes, Igbon, Ilyas, Jeavons, Johns, S Judge, Kamal, Karney, Kilpatrick, Kirkpatrick, Lanchbury, Leech, Leese, J Lovecy, Ludford, Lynch, Lyons, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moore, N Murphy, Newman, Noor, O'Neil, B Priest, H. Priest, Rahman, Raikes, Rawlins, Rawson, Reeves, Reid, Riasat, Richards, Rowles, Russell, M Sharif Mahamed, Sheikh, Shilton Godwin, A Simcock, K Simcock, Stanton, Stogia, Stone, Strong, Taylor, Wheeler, Whiston, White, Wills, Wilson and Wright

CC/21/13 Lord Mayor's Special Business

CC/21/14 Minutes

The Minutes of the meeting held on 3 February 2021 were approved as a correct record and signed by the Chair.

CC/20/17. CC/21/15 The Council's Revenue and Capital Budget 2021/22

The Council met to consider and set the 2021/22 budget, Council Tax resolution for 2021/22 and Collection Fund budget for 2021/22. In doing so, the proceedings of the Art Galleries Committee on 17 February 2021 which provided details of the Art Galleries budget for 2021/22 were submitted for approval. In addition, the part proceedings of the Executive on 17 February 2021 were submitted for approval, which contained details on the following:

The Councils Budget 2021/22 – Covering Report;
Medium Term Financial Plan 2021/2022;
Capital Strategy and Budget 2021/22;
Council Business Plan 2021/22;

Children and Education Budget 2021/22;
Adult Social Care and Population Health Budget 2021/22;
Manchester Health and Care Commissioning Budget 2021/22;
Homelessness Budget 2021/22;
Neighbourhoods Directorate Budget 2021/22;
Growth and Development Budget 2021/22;
Corporate Core Budget 2021/22;
Dedicated Schools Grant 2021/22;
Housing Revenue Account 2021/22 to 2023/24;
Treasury Management Strategy Statement and Borrowing
Limits and Annual Investment Strategy 2021/22;
Budget 2021/22 Public Consultation Outcomes; and
Budget 2021/22 Equality Impact Assessment.

The Council also considered the following reports:-

- The Capital Strategy and Budget 2021/22;
- The Treasury Management Strategy Statement and Borrowing Limits and Annual Investment Strategy 2021/22; and
- The Council Tax Resolution 2021/22.

In addition, the Council received the minutes of the Resources and Governance Scrutiny Committee on 1 March 2021, that had considered the Budget Report 2021-2022.

Councillor Leese moved the proceedings of the Art Galleries Committee and part proceedings of the Executive, both held on 17 February 2021, the Revenue and Capital Budgets (as amended by the joint report of the City Treasurer, Chief Executive and City Solicitor) and the recommendations as detailed in the above reports, which was seconded by Councillor Craig (Executive Member for Adult Services). Councillor Leese, presented his budget statement for 2021/22 to Council.

Councillor Leech, Opposition Lead Member on Finance, responded to the Executive Member for Finance and Human Resources budget statement for 2021/22.

The Council then considered an amendment to the Council Budget 2021/22.

The amendment, moved by Councillor Kilpatrick, and seconded by Councillor Leech was as follows:-

“To allocate a budget of £1.5m to enable the Council to deliver road safety and traffic calming schemes in areas of need; to be funded through the transfer from the Bus Lane Enforcement Reserve.

To allocate £500,000 additional funds to Neighbourhoods to address the additional pressures on the ground maintenance, parks, and waste removal teams due to behavioural changes as a result of restrictions brought about by the COVID-19 pandemic; to be funded from the Contain Outbreak Management Fund.

To defer the proposed £160,000 cut to the revenue and benefits team by one year in anticipation of further demand on the service in the administration of grants and benefit requests due to the impact of the COVID-19 pandemic; to be funded from the Contain Outbreak Management Fund.

To allocate a budget of £960,000 to enable the Council to make available a Green Neighbourhood Investment Fund in each of the 32 wards, enabling our communities to fund projects in line with ward climate change action plans; to be funded out of the On-street Parking Reserve.

All proposals in this amendment are one off spending commitments for 2021/2022.”

Members then commented on the proposed amendment.

The Lord Mayor then put the amendment from Councillor Kilpatrick to the vote. On being put to the vote the Lord Mayor declared that the amendment proposed by Councillor Kilpatrick was lost, the result being:

For the amendment: (2)

Councillors:

Kilpatrick and Leech

Against the amendment: (83)

Councillors:

Abdullatif, Akbar, Azra Ali, Ahmed Ali, Nasrin Ali, Sameem Ali, Shaukat Ali, Andrews, Appleby, Battle, Bridges, Butt, Chambers, Chohan, Clay, Cooley, Craig, Curley, M Dar, Y Dar, Davies, Doswell, Douglas, Evans, Farrell, Flanagan, Grimshaw, Hassan, Hewitson, Hitchen, Holt, Hughes, Igbon, Ilyas, Jeavons, Johns, S Judge, Kamal, Karney, Kirkpatrick, Lanchbury, Leese, J Lovecy, Ludford, Lynch, Lyons, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moore, N Murphy, Newman, Noor, O'Neil, B Priest, H. Priest, Rahman, Raikes, Rawlins, Rawson, Reeves, Reid, Riasat, Richards, Rowles, Russell, M Sharif Mahamed, Sheikh, Shilton Godwin, A Simcock, K Simcock, Stanton, Stogia, Stone, Strong, Taylor, Wheeler, Whiston, White, Wills, Wilson and Wright

Abstentions (0)

Not voting (0)

The Lord Mayor then invited Council to vote on the budget motion as the substantive budget resolution, and in doing so, sought Council to:-

(1) Approve the virements over £0.5m within the capital programme as set out in Appendix 1 of these minutes.

(2) Approve virements under £0.5m within the capital programme as outlined in

appendix 1 of these minutes.

(3) Note that approvals of movements and transfers to the capital programme, will result in a revised budget total of £372.0m to and a latest full year forecast of £372.1m. Expenditure to the end of December 2020 is £249.1m.

(4) Note the prudential indicators as set out in Appendix B of the report.

(5) Approve for 2021/22:

- an increase in the basic amount of Council Tax (i.e., the Council's element of Council Tax) by 1.99%. The Council has consulted on the 3% Adult Social Care precept increase. If agreed, it is proposed to prioritise this resource to support care budget pressures and notably the impact of COVID-19 on care for residents both to support new and increased needs and complexity.
- the contingency sum of £1.854m.
- corporate budget requirements to cover levies/charges of £66.731m, capital financing costs of £39.507m, additional allowances and other pension costs of £9.066m and insurance costs of £2.004m.
- the inflationary pressures and budgets to be allocated sum of £3.671m; and delegate the final allocations to the Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources. The health and social care elements of these costs have already been included in the Pooled Budget. The use of these budgets will be agreed with the Manchester Partnership Board, which has representation from all key partners, along with identifying whether any more formal approvals are required in line with the Council's key decision thresholds.
- the estimated utilisation of £9.786m in 2021/22 of the surplus from the on-street parking and bus lane enforcement reserves, after determining that any surplus from these reserves is not required to provide additional off-street parking in the authority.
- the planned use of, and movement in, reserves as identified in the report, subject to the final call on reserves after any changes are required to account for final levies etc.

(6) Note the budget changes for the 2020/21 capital programme noted in section 7.1. of the report.

(7) Approve the capital programme as presented in Appendix 3 (for £372.2m in 2020/21, £479.6m in 2021/22, £331.8m in 2022/23, £135.1 in 2023/24 and £36.3m in 2024/25) which will require prudential borrowing of £832.9m to fund non-HRA schemes over the five year period for which provision has been made in the revenue budget for the associated financing costs (within limits previously agreed).

(8) Note that the profile of spend is provisional, and a further update will be provided in the outturn report for 2020/21.

(9) Delegate authority to:

- a) The Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources to approve capital expenditure on schemes which have budget approval.
- b) The Chief Executive and Director of Highways in consultation with the Executive Member for Environment for the approval of the list of schemes to be undertaken under the Highways capital programme.
- c) The Chief Executive and Director of Highways to implement the Highways schemes in accordance with the Capital Approval process and after consultation with the Executive Member for Environment on the final details and estimated costs.
- d) The Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources to add qualifying spend to save projects to the capital budget accordingly up to a maximum of £5m in 2021/22 and then £5m per year thereafter.
- e) The Deputy Chief Executive and City Treasurer, in consultation with the Executive Member for Finance and Human Resources to accelerate spend from later years when necessary within the programme subject to resource availability.
- f) The Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources to agree and approve where appropriate the programme of schemes for the delivery of the corporate asset management programme.

(10) Adopt the application of the Manchester Low Carbon Build Standard for the Council's capital projects approved from 2021 onward.

(11) Approve the proposed Treasury Management Strategy Statement, in particular the:

- Borrowing Requirement listed in Section 7 of the report;
- Borrowing Strategy outlined in Section 10;
- Annual Investment Strategy detailed in Section 11;
- Prudential and Treasury Indicators listed in Appendix A;
- MRP Strategy outlined in Appendix B;
- Treasury Management Policy Statement at Appendix C; and
- Treasury Management Scheme of Delegation at Appendix D

(12) Delegate to the Deputy Chief Executive and City Treasurer, in consultation with the Executive Member for Finance and Human Resources, the power to pursue any restructuring, rescheduling or redemption opportunities available, including amendments to the Treasury Management Strategy if the changes require it. Any changes required to the Strategy will be reported to members at the earliest opportunity.

In considering the **Council Tax Resolution** report, the Council was asked to:-

- (13) Adopt the part proceedings of the Executive on 17 February 2021 which contain details of the following:
- Medium Term Financial Strategy
 - Revenue Budget 2020/21
 - Capital Strategy and Budget 2020/21 to 2024/25
 - Children and Education Services Budget 2021/22
 - Adult Social Care and Population Health Budget 2021/22
 - Homelessness Budget 2021/22
 - Neighbourhoods Budget 2021/22
 - Growth and Development Budget 2021/22
 - Corporate Core Budget 2021/22
 - Dedicated Schools Grant – Schools Budget 2021/22
 - Housing Revenue Account – 2021/22 to 2023/24.
- (14) Note the position on reserves as detailed in Appendix 2 to this report
- (15) Note that the Council tax resolution included at Appendix 3 reflects the budget Position.
- (16) Note the information on the referenda as detailed in Section 3 of this report.
- (17) Approve the Council Tax determination attached as Appendix 3.
The Council Tax determination:
- Calculates the Council tax requirement in accordance with Section 31A of the Local Government Finance Act 1992 as amended by the Localism Act 2011.
 - Calculates a basic amount of Council Tax and an amount of tax for each valuation band (the Council element) in accordance with Sections 31B and 36 of the Local Government Finance Act, 1992, as amended.
 - Sets an amount of Council Tax for each category of dwellings in each valuation band in accordance with Section 30 of the Local Government Finance Act, 1992.
- (18) Determine affordable borrowing limits, prudential indicators, proposals in respect of treasury management, annual investment strategy and minimum revenue provision strategy. The prudential indicators are listed in Appendix 4 to this report, and
- (19) Approve the Collection Fund Budget for 2021/22 as set out in Appendix 5 to the report submitted.

For the Motion: (85)

Abdullatif, Akbar, Azra Ali, Ahmed Ali, Nasrin Ali, Sameem Ali, Shaukat Ali, Andrews, Appleby, Battle, Bridges, Butt, Chambers, Chohan, Clay, Cooley, Craig, Curley, M Dar, Y Dar, Davies, Doswell, Douglas, Evans, Farrell, Flanagan, Grimshaw, Hassan, Hewitson, Hitchen, Holt, Hughes, Igbon, Ilyas, Jeavons, Johns, S Judge, Kamal,

Karney, Kilpatrick, Kirkpatrick, Lanchbury, Leech, Leese, J Lovecy, Ludford, Lynch, Lyons, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moore, N Murphy, Newman, Noor, O'Neil, B Priest, H. Priest, Rahman, Raikes, Rawlins, Rawson, Reeves, Reid, Riasat, Richards, Rowles, Russell, M Sharif Mahamed, Sheikh, Shilton Godwin, A Simcock, K Simcock, Stanton, Stogia, Stone, Strong, Taylor, Wheeler, Whiston, White, Wills, Wilson and Wright

Against the Motion (0)

Abstentions (0)

Not voting (0)

Decisions

(1) Approve the virements over £0.5m within the capital programme as set out in **Appendix 1** of these minutes.

(2) Approve virements under £0.5m within the capital programme as outlined in **Appendix 1** of these minutes.

(3) Note that approvals of movements and transfers to the capital programme, will result in a revised budget total of £372.0m to and a latest full year forecast of £372.1m. Expenditure to the end of December 2020 is £249.1m.

(4) Note the prudential indicators as set out in **Appendix 2** of the report.

(5) Approve for 2021/22:

- an increase in the basic amount of Council Tax (i.e., the Council's element of Council Tax) by 1.99%. The Council has consulted on the 3% Adult Social Care precept increase. To agree to prioritise this resource to support care budget pressures and notably the impact of COVID-19 on care for residents both to support new and increased needs and complexity.
- the contingency sum of £1.854m.
- corporate budget requirements to cover levies/charges of £66.731m, capital financing costs of £39.507m, additional allowances and other pension costs of £9.066m and insurance costs of £2.004m.
- the inflationary pressures and budgets to be allocated sum of £3.671m; and delegate the final allocations to the Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources. The health and social care elements of these costs have already been included in the Pooled Budget. The use of these budgets will be agreed with the Manchester Partnership Board, which has representation from all key partners, along with identifying whether any more formal approvals are required in line with the Council's key decision thresholds.
- the estimated utilisation of £9.786m in 2021/22 of the surplus from the

on-street parking and bus lane enforcement reserves, after determining that any surplus from these reserves is not required to provide additional off-street parking in the authority.

- the planned use of, and movement in, reserves as identified in the report, subject to the final call on reserves after any changes are required to account for final levies etc.

(6) Note the budget changes for the 2020/21 capital programme noted in section 7.1. of the report submitted.

(7) Approve the capital programme as presented in **Appendix 3** (for £372.2m in 2020/21, £479.6m in 2021/22, £331.8m in 2022/23, £135.1 in 2023/24 and £36.3m in 2024/25) which will require prudential borrowing of £832.9m to fund non-HRA schemes over the five year period for which provision has been made in the revenue budget for the associated financing costs (within limits previously agreed).

(8) Note that the profile of spend is provisional, and a further update will be provided in the outturn report for 2020/21.

(9) Delegate authority to:

a) The Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources to approve capital expenditure on schemes which have budget approval.

b) The Chief Executive and Director of Highways in consultation with the Executive Member for Environment for the approval of the list of schemes to be undertaken under the Highways capital programme.

c) The Chief Executive and Director of Highways to implement the Highways schemes in accordance with the Capital Approval process and after consultation with the Executive Member for Environment on the final details and estimated costs.

d) The Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources to add qualifying spend to save projects to the capital budget accordingly up to a maximum of £5m in 2021/22 and then £5m per year thereafter.

e) The Deputy Chief Executive and City Treasurer, in consultation with the Executive Member for Finance and Human Resources to accelerate spend from later years when necessary within the programme subject to resource availability.

f) The Deputy Chief Executive and City Treasurer in consultation with the Executive Member for Finance and Human Resources to agree and approve where appropriate the programme of schemes for the delivery of the corporate asset management programme.

(10) Adopt the application of the Manchester Low Carbon Build Standard for the

Council's capital projects approved from 2021 onward.

(11) Approve the proposed Treasury Management Strategy Statement, in particular the:

- Borrowing Requirement listed in Section 7 of the report;
- Borrowing Strategy outlined in Section 10 of the report*;
- Annual Investment Strategy detailed in Section 11 of the report;
- Prudential and Treasury Indicators listed in **Appendix 4**;
- MRP Strategy outlined in **Appendix 5**;
- Treasury Management Policy Statement at **Appendix 6**; and
- Treasury Management Scheme of Delegation at **Appendix 7**.

(12) Delegate to the Deputy Chief Executive and City Treasurer, in consultation with the Executive Member for Finance and Human Resources, the power to pursue any restructuring, rescheduling or redemption opportunities available, including amendments to the Treasury Management Strategy if the changes require it. Any changes required to the Strategy will be reported to members at the earliest opportunity.

(13) In considering the **Council Tax Resolution** report, the Council was asked to:-

Adopt the part proceedings of the Executive on 17 February 2021 which contain details of the following:

- Medium Term Financial Strategy
- Revenue Budget 2020/21
- Capital Strategy and Budget 2020/21 to 2024/25
- Children and Education Services Budget 2021/22
- Adult Social Care and Population Health Budget 2021/22
- Homelessness Budget 2021/22
- Neighbourhoods Budget 2021/22
- Growth and Development Budget 2021/22
- Corporate Core Budget 2021/22
- Dedicated Schools Grant – Schools Budget 2021/22
- Housing Revenue Account – 2021/22 to 2023/24.

(14) Note the position on reserves as detailed in **Appendix 8**. to these minutes.

(15) Note that the Council tax resolution included at **Appendix 9** reflects the budget Position.

(16) Note the information on the referenda as detailed in Section 3 of the report submitted.

(17) Approve the Council Tax determination attached as **Appendix 9** to these minutes.

The Council Tax determination:

- Calculates the Council tax requirement in accordance with Section 31A of the Local Government Finance Act 1992 as amended by the Localism Act 2011.
- Calculates a basic amount of Council Tax and an amount of tax for each valuation band (the Council element) in accordance with Sections 31B and 36 of the Local Government Finance Act, 1992, as amended.
- Sets an amount of Council Tax for each category of dwellings in each valuation band in accordance with Section 30 of the Local Government Finance Act, 1992.

(18) Determine affordable borrowing limits, prudential indicators, proposals in respect of treasury management, annual investment strategy and minimum revenue provision strategy.

(19) Approve the Collection Fund Budget for 2021/22 as set out in **Appendix 10** to These minutes.

Appendix 1 – Proposed Programme Virements

Project Name	2020/21 In year virement proposed	2021/22 In year virement proposed	2022/23 In year virement proposed	2023/24 In year virement proposed
Large Patching repairs	164			
Patching Defect repairs	36			
Carriageway Resurfacing	23			
Highways Maintenance Challenge Fund	-200			
Didsbury West	-23			
Total Highways Programme	0	0	0	0
Moston Miners Low Rise externals		-13		
Newton Heath Limerston Drive externals		-6		
External cyclical works Ancoats Smithfields estate		15		
External cyclical works New Moston		-8		
Electricity North West distribution network		8		
Charlestown Pevensey and Rushcroft Courts door entry systems renewal	-49			
Delivery Costs	-122			5
One offs such as rewires, boilers, doors, insulation		-31		
Boiler replacement programme	6			
Harpurhey - Monsall Multis Internal Works		-8		
Higher Blackley - Liverton Court Internal Works		-62		
Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	33	52		
Charlestown - Rushcroft/Pevensey Court Internal Works			31	
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works		111		
Charlestown - Rushcroft/Pevensey Courts Lift Refurb				12
Fire Risk Assessments				1
Harpurhey Baths Estate (excl Edward Grant Court) and Cheetham Appleford Estate			1	
Newton Heath Troydale and Croyden Drive Low Rise Estates	-52	-32		
Retirement blocks various works				115

Project Name	2020/21 In year virement proposed	2021/22 In year virement proposed	2022/23 In year virement proposed	2023/24 In year virement proposed
Retirement blocks lift replacement apprentice and edward grant courts		-114		
Delivery Costs	-325	-7		
Improvements to Homeless accommodation city wide		-12		
Improvements to Homeless Accommodation Phase 2			12	
Delivery Costs	-17			
Adaptations		-52		
Various Locations - Adaptations			52	
Delivery Costs	-2	-4		
Northwards Housing Programme - Unallocated	528	163	-96	-133
Total Public Sector Housing (HRA) Programme	0	0	0	0
Plymouth Grove Refurbishment	-85			
Piper Hill Special School	15			
SEND Expansions - Melland and Ashgate	3			
Basic need - unallocated funds	67			
Lily Lane Prim Windows		50		
St. Augustine's	-2			
Mauldeth Road Rewire	-94			
Button Lane Primary Fire Alarm	-25			
Charlestown Comm Fire Alarm/Lighting	-38			
Northenden Primary Pipework and Radiators	-23			
Crowcroft Park roof repairs	-79			
Abbott Kitchen ventilation	-60			
Manley Park Primary roof repairs	-50			
Schools Capital Maintenance - unallocated	371	-50		
Total Children's Services Programme	0	0	0	0
Internet Resilience	-3			
ICT Investment Plan	3			
Total ICT Programme	0	0	0	0
Total Capital Programme	0	0	0	0

Appendix 2 – Prudential Indicators as at end of December 2020

No	Prudential Indicator	Target		As at end Dec 20	Target Breached Y/N	
		£m	£m	£m		
1	Estimated Financing Costs to Net Revenue Stream		6.7%	6.7%	N	
2	Forecast Capital Expenditure	Non – HRA	453.7	356.0	N	
		HRA	38.8	16.1	N	
		Total	492.5	372.1	N	
3	Forecast Capital Financing Requirements	Non – HRA	1,637.1	1,401.4	N	
		HRA	299.2	299.2	N	
		Total	1,936.3	1,700.6	N	
4	Authorised Limits for External Debt	Borrowing	1,384.5	774.1	N	
		Other Long Term Liabilities	190.0	190.0	N	
		Total	1,574.5	964.1	N	
5	Operational Boundaries for External Debt	Borrowing	1,006.2	774.1	N	
		Other Long Term Liabilities	190.0	190.0	N	
		Total	1,196.2	964.1	N	
6	Upper Limits for Principle Sums Invested for over 364 days		0	0		
			<i>Upper Limit</i>	<i>Lower Limit</i>		
7	Maturity Structure of Borrowing	under 12 months	80	0	43.6%	N
		12 months and within 24 months	70	0	17.5%	N
		24 months and within 5 years	60	0	8.9%	N
		5 years and within 10 years	50	0	0.1%	N
		10 years and above	80	20	29.9%	N

Appendix 3 – the proposed Capital Programme Budget

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Highway Programme					
Highways Planned Maintenance Programme					
Drainage	2,120	1,871	0	0	0
Large Patching repairs	0	164	0	0	0
Patching Defect repairs	3,236	2,166	0	0	0
Carriageway Resurfacing	9,031	8,083	0	0	0
Footway schemes	1,720	1,706	0	0	0
Carriageway Preventative	2,355	3,534	0	0	0
Bridge Maintenance	500	2,234	2,233	2,233	0
Other Improvement works	791	11,151	0	0	0
Highways Maintenance Challenge Fund	4,960	910	0	0	0
Highways Major Projects					
Hyde Road (A57) Pinch Point Widening	3,147	0	0	0	0
Manchester/Salford Inner Relief Road (MSIRR)	100	0	0	0	0
Great Ancoats Improvement Scheme	5,669	699	0	0	0
Mancunian Way and Princess Parkway NPIF	4,910	87	0	0	0
Christie Extension RPZ	52	257	0	0	0
Hathersage RPZ	60	0	0	0	0
North Mcr General Hospital RPZ	63	0	0	0	0
St George's RPZ	112	49	0	0	0
Rusholme RPZ	32	227	0	0	0
School Crossings	2,305	1,479	0	0	0
Chorlton Cycling Scheme	2,858	9,456	66	0	0
Northern Quarter Cycling Scheme	636	9,640	0	0	0
Manchester Cycleway	772	271	0	0	0
Beswick Filtered Neighbourhood Development Costs	731	701	0	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Green Bridge at Airport City	852	71	0	0	0
A6 Stockport Road Pinch Point Scheme	438	8	0	0	0
Levenshulme Mini Holland Cycling and Walking scheme	519	459	0	0	0
Northern/Eastern GW Walking and Cycling scheme	897	1,463	0	0	0
Rochdale Canal	177	0	0	0	0
Highways Stand Alone Projects Programme					
20mph Zones (Phase 3)	124	0	0	0	0
Princess Rd Safety Review	73	15	0	0	0
Public Realm	1,608	567	381	0	0
Street Lighting PFI	750	750	0	0	0
A56 Liverpool Road	62	0	0	0	0
A56 Chester Road	40	0	0	0	0
Sunbank Lane S278	7	0	0	0	0
Sharston Roundabout SCOOT	6	0	0	0	0
Derwent Avenue S106	8	0	0	0	0
Woodhouse Park	16	0	0	0	0
Arena Security Measures	28	0	0	0	0
Ladybarn District Centre	26	0	0	0	0
CCTV Operating System Upgrade	243	0	0	0	0
Manchester Trash Screens	143	0	0	0	0
Oldham Rd Feasibility study	300	0	0	0	0
Enterprise Car Club Bays	28	0	0	0	0
Off Street Car Parks post JV project	247	0	0	0	0
Electric Vehicle Charging Points Ph 1	30	0	0	0	0
TfGM Bus Enhancements	38	0	0	0	0
Bee Network Crossings	53	0	0	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Active Travel Development Costs	160	5,540	0	0	0
Total Highways Programme	53,033	63,558	2,680	2,233	0
Environment and Operations Programme					
Waste Reduction Measures	750	330	0	0	0
Waste Contract	50	500	350	0	0
Purchase of Electric RCVs	5,786	4,110	0	0	0
Cremator & Mercury Abatement Plant Replacement Strategy	136	1,415	0	0	0
Leisure Services Programme					
Parks Programme					
PIP - Park Events Infrastructure	12	0	0	0	0
Parks Development Programme	275	3,097	3,574	4,685	0
Somme 100 Year Memorial	3	0	0	0	0
Painswick Park Improvement	2	0	0	0	0
Heaton Park Southern Play Area	28	0	0	0	0
Wythenshawe Park Sport Facilities S106	5	0	0	0	0
King George V Park	15	0	0	0	0
Angel Meadow S.106	192	0	0	0	0
Gately Brook Pre-Development Fees	36	80	0	0	0
Leisure & Sports Facilities					
Wythenshawe Track Changing Rooms	40	340	0	0	0
Indoor Leisure - Abraham Moss	280	9,800	12,794	45	0
Boggart Hole Clough - Visitors Centre	0	0	535	0	0
Mount Road S106	0	32	0	0	0
Culture Website	4	0	0	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Manchester Regional Arena Track Replacement	324	0	0	0	0
Mellands Playing Fields - Levenshulme	11	153	0	0	0
Mellands Project - Longsight Ward	330	0	0	0	0
Gorton & Abbey hey Project	96	196	0	0	0
Hough End Master Plan - Strat Football Hub Development Costs	277	231	0	0	0
Range Stadium Capital Project	168	0	0	0	0
MAC - Car Park Improvements	402	0	0	0	0
Non-Turf Wickets - Parks & Playing Fields	141	91	0	0	0
Manchester Aquatics Centre	716	8,498	12,621	8,620	0
Libraries and Culture Programme					
Central Library Wolfson Award	0	2	0	0	0
Central Library Refresh	35	922	0	0	0
Open Libraries	107	198	0	0	0
Contact Theatre loan	200	0	0	0	0
Total Neighbourhoods Programme	10,421	29,995	29,874	13,350	0
Cultural Programme					
First Street Cultural Facility	14	0	0	0	0
The Factory (Build)	36,163	52,237	31,835	0	0
St Johns (Public Realm)	312	3,811	75	0	0
Corporate Estates Programme					
Asset Management Programme	6,885	11,456	1,191	0	0
MAC feasibility works	215	249	0	0	0
Town Hall Complex Transformation Programme	54	0	0	0	0
Hammerstone Road Depot	1,208	11,249	6,815	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Carbon Reduction Programme	3,910	5,200	5,000	10,000	0
Public Sector Decarbonisation Scheme	111	22,943	0	0	0
Greening of the City	250	750	0	0	0
Estates Transformation	0	0	800	0	0
Estates Transformation - Hulme District Office	3	0	0	0	0
Estates Transformation - Alexandra House	6,156	450	0	0	0
Proud Trust - Sidney Street	250	0	0	0	0
Development Programme					
Digital Assets Board (MCDA)					
Space - Phase 3	100	550	0	0	0
The Sharp Project	0	600	0	0	0
Digital Asset Base - One Central Park	101	667	0	0	0
Strategic Acquisitions Board					
Strategic Acquisitions Programme	3,038	1,323	0	0	0
Sustaining Key Initiatives	0	0	11,458	0	0
Mayfield Park	296	35	0	0	0
Northern Gateway					
Housing Infrastructure Fund	250	15,980	16,500	18,270	0
Acquisition of land at Red Bank	2,305	0	0	0	0
Northern Gateway	6,700	4,445	7,275	4,875	0
Eastern Gateway					
Eastern Gateway - Central Retail Park	200	509	0	0	0
Eastern Gateway - New Islington Marina	15	50	0	0	0
House of Sport	1,130	7,290	0	0	0
Demolition of Grey Mare Police Station	500	261	0	0	0
City Centre					

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
St. Peters Square - Peterloo	0	106	0	0	0
Medieval Quarter Public Realm	851	1,938	0	0	0
Manchester College	5,000	0	0	0	0
Digital Business Incubators	200	0	0	0	0
Lincoln Square	0	1,200	0	0	0
Piccadilly Gardens - Phase 1	250	1,561	0	0	0
Manchester Digital Security Innovation hub (Cyberhub)	0	2,000	0	0	0
HOME Arches Phase 1	20	195	0	0	0
Other Strategic Development Initiatives					
New Smithfield Market	100	369	0	0	0
Pieron House & Registrars	1,966	0	0	0	0
Civic Quarter Heat Network	9,000	4,679	0	0	0
Total Growth & Development Programme	87,553	152,103	80,949	33,145	0
Town Hall Refurbishment Programme					
Our Town Hall refurbishment	34,618	63,626	88,231	57,482	36,217
Total Town Hall Refurbishment Programme	34,618	63,626	88,231	57,482	36,217
Private Sector Housing Programme					
Brunswick PFI (PSH)					
Brunswick PFI Land Assembly	100	593	677	0	0
Collyhurst (PSH)					
Collyhurst Regeneration	0	178	1,000	2,700	0
Collyhurst Environmentals	0	0	0	0	55

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Collyhurst Land Assembly Ph1	0	29	0	0	0
Collyhurst Land Acquisitions Ph2	0	0	210	799	0
Eccleshall Street - 3 Sites	0	0	500	0	0
Housing Investment Model	0				
Site Investigation and Early Works HIF Pilot Sites	0	0	65	0	0
Miles Platting PFI (PSH)					
Miles Platting PFI Land Assembly	7	143	266	0	0
Private Housing Assist Citywide Programme					
Disabled Facilities Grant	3,004	8,357	1,850	0	0
Toxteth St CPO & environmental works	1	10	19	0	0
Bell Crescent CPO	0	0	0	482	0
Private Sect Housing Standalone Projects					
NCA Empty Homes Cluster Phase 2	257	265	891	0	0
Princess Rd	100	0	0	0	0
Empty Homes Scheme (s22 properties)	2,000	0	0	0	0
Ancoats Dispensary: Survey Work to Confirm Major Project Viability	352	0	0	0	0
Redrow Development Programme					
Redrow Development Phase 2 onward	21	0	0	0	0
West Gorton (PSH)					
West Gorton Compensation	4	0	0	0	0
West Gorton Ph 2A Demolition & Commercial Acquisitions	115	322	904	0	0
Private Sector Housing - Stand Alone Projects					
HMRP	10	30	89	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	0	664	0	0	0
Extra Care	0	0	1,245	1,200	0
Moston Lane Acquisitions	0	0	0	7,500	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Equity Loans	0	0	397	0	0
West Gorton Community Park	350	25	25	0	0
Ben St. Regeneration	53	375	623	0	0
Marginal Viability Fund - New Victoria	6,900	2,054	2,446	0	0
Chimebank S.106	34	0	0	0	0
Next Steps Accommodation Programme Property Acquisitions	5	2,735	0	0	0
Green Homes Grant Delivery scheme	500	0	0	0	0
Social Housing Decarbonisation Fund	75	3,045	0	0	0
Total Private Sector Housing Programme	13,888	18,825	11,207	12,681	55
Public Sector Housing					
Northwards - External Work					
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	2,264	6,535	3,484	0	0
Environmental works	0	0	5	0	0
Moston Miners Low Rise externals	0	0	5	0	0
External cyclical works ph 3b Ancoats Smithfields estate	50	40	0	0	0
Environmental improvements Moston corrolites	50	0	31	0	0
ENW distribution network phase 4 (various)	12	70	120	0	0
Various Estate based environmental works	77	100	86	0	0
Moston Corrolites external work	0	1,004	216	0	0
Retaining Walls	0	168	90	42	0
Delivery Costs	352	1,029	525	5	0
Northwards - Internal Work					
Decent Homes mop ups ph 9 and decent homes work required to voids	0	0	20	0	0
Ancoats - Victoria Square lift replacement	4	0	0	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Harpurhey - Monsall Multis Internal Works	876	0	64	0	0
Newton Heath - Multies Internal Works	2,922	204	11	0	0
Higher Blackley - Liverton Court Internal Works	4	0	0	0	0
Various - Bradford/Clifford Lamb/Kingsbridge/Sandyhill Court Internal Works	185	52	0	0	0
Charlestown - Rushcroft/Pevensey Court Internal Works	879	0	95	0	0
Collyhurst - Mossbrook/Roach/Vauxhall/Humphries Court Internal Works	405	238	0	0	0
Decent Homes mop ups phase 10 and voids	40	0	377	0	0
One off work - rewires, boilers, doors	44	8	0	0	0
Fire precautions multi storey blocks	0	0	150	0	0
PRDF Heat Pumps	2,737	1,234	443	0	0
Charlestown - Rushcroft/Pevensey Courts Lift Refurb	0	240	198	99	0
One off type work (rewires/boilers/doors)	195	16	0	0	0
Fire Risk Assessments	353	2,968	1,103	1,387	0
Northwards - Harpurhey 200 Estate Internal Works	632	0	219	0	0
Rushcroft and Pevensey Courts Ground Source Heat Pumps	556	1,867	0	0	0
Harpurhey Baths Estate (excl Edward Grant Court) and Cheetham Appleford Estate	60	532	234	0	0
Newton Heath Troydale and Croyden Drive Low Rise Estates	300	1,093	512	111	0
Responsive Investment Works	64	387	299	0	0
Retirement blocks various M&E/H&S works	0	813	323	213	0
One off type work such as rewires boilers doors	50	300	0	0	0
Delivery Costs	1,479	1,293	526	235	0
Northwards - Off Debits/Conversions					
Bringing Studio Apartments back in use	0	0	12	0	0
Various Locations - bringing bedsits back into use	0	0	104	0	0
Delivery Costs	0	0	15	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Homeless Accommodation					
Improvements to Homeless accommodation city wide	0	0	24	0	0
Plymouth Grove Women's Direct Access Centre	0	0	28	0	0
Improvements to Homeless Accommodation Phase 2	350	289	103	0	0
Woodward Court reroofing	0	227	20	0	0
Woodward Court lift replacement	0	0	434	0	0
Delivery Costs	50	67	79	0	0
Northwards - Acquisitions					
Stock Acquisitions	2	0	0	0	0
Northwards - Adaptations					
Adaptations	75	150	75	0	0
Various Locations - Adaptations	180	350	215		0
Delivery Costs	26	46	28		0
Northwards - Unallocated					
Northwards Housing Programme - Unallocated	0	467	13,361	0	0
Retained Housing Programme					
Collyhurst Maisonette Compensation & Dem	0	89	935	0	0
West Gorton Regeneration Programme					
West Gorton PH2A Low & High Rise Demolition	26	0	0	0	0
Future Years Housing Programme					
Collyhurst Estate Regeneration	0	0	1,541	0	0
Buy Back Properties - Right to Buy	141	365	500	500	0
Collyhurst Regen - Highways Phase 1	0	287	1,394	0	0
Collyhurst Regen - Churnett Street	0	0	790	0	0
Collyhurst Regen - Needwood & Overbrook acquisition / demolition	0	134	0	0	0
Willert Street Park Improvements	0	10	0	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
North Manchester New Builds	38	339	0	0	0
North Manchester New Builds 3 – Silk Street	210	3,322	8,114	647	0
Parkhill Land Assembly	0	0	4,270	0	0
Collyhurst	400	13,890	4,310	0	0
Total Public Sector Housing (HRA) Programme	16,088	40,223	45,488	3,239	0
Children's Services Programme					
Basic Need Programme					
Lytham Rd	14	0	0	0	0
Plymouth Grove Refurbishment	4	0	0	0	0
Crossacres Primary School	24	0	0	0	0
Dean Trust Expansion	2,859	0	0	0	0
Brookside Rd Moston	3,714	3,707	0	0	0
North Hulme Adv Playground	1,798	2,861	0	0	0
Roundwood Road	6,436	1,368	200	0	0
Piper Hill Special School	15	0	0	0	0
SEND Expansions - Melland & Ashgate	3	0	0	0	0
Coop North Expansion	488	0	0	0	0
Our Lady's Expansion	160	0	0	0	0
Manchester Communications Academy	111	0	0	0	0
Co-op Academy Belle Vue - Permanent	1,000	3,146	0	0	0
Co-op Academy Belle Vue - Early Opening	1,000	1,140	0	0	0
St Peters RC High school expansion	383	0	0	0	0
Lancasterian Rebuild & Expansion - Pre Devel Costs	0	140	0	0	0
Our Lady's RC Permanent Expansion	100	1,800	500	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Basic need - unallocated funds	0	18,386	43,944	0	0
Universal Infant Free School Meals (UIFSM) - Allocated	7	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	75	0	0	0	0
Schools Maintenance Programme					
Broad Oak Primary School Kitchen	12	745	0	0	0
Lily Lane Prim Windows	0	96	0	0	0
Moston Lane Reroof	6	0	0	0	0
St.Augustine's	66	0	0	0	0
Medlock Primary - Boundary Wall rebuild	0	80	0	0	0
Crumpsall Lane - Electrical rewire	899	0	0	0	0
Mauldeth Rd Rewire	599	0	0	0	0
Button Lane Primary Fire Alarm	136	0	0	0	0
Charlestown Comm Fire Alarm/Lighting	164	0	0	0	0
Northenden Primary Pipework and Radiators	235	0	0	0	0
Crowcroft Park roof repairs	245	0	0	0	0
St Wilfreds CE Ph 1 roof repairs	6	444	0	0	0
Northenden Comm external works	81	0	0	0	0
Abbott Kitchen ventilation	54	0	0	0	0
Manley Park Primary Ph1 roof repairs	300	0	0	0	0
Broad Oak Reception class and roof repair	346	0	0	0	0
Schools Capital Maintenance -unallocated	150	3,435	247	0	0
Education Standalone Projects					
Brighter Beginnings Burnage -EY maintenance works	2	0	0	0	0
Moss Side CC - EY maintenance works	6	0	0	0	0
Early Education for Two Year Olds - Unallocated	44	0	0	0	0
Healthy Pupil Capital Funding	0	257	0	0	0

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
North Ridge SEN	3,127	9	0	0	0
Grange School	195	0	0	0	0
Special Educational Needs grant	0	488	0	0	0
Seymour Road	653	0	0	0	0
Commercial Wharf/ISS Refurbishment of YJS Building	104	36	0	0	0
Ghyll Head	756	335	0	0	0
Acquisition of land at Hyde Road	10,100	12	0	0	0
Nurseries Capital Fund - Unity Community	230	139	0	0	0
Lyndene Children's Home Refurbishment	502	373	0	0	0
Total Children's Services Programme	37,209	38,997	44,891	0	0
ICT Capital Programme					
ICT Infrastructure & Mobile Working Programme					
Internet Resilience	27	0	0	0	0
Network Refresh Programme	346	4,912	4,042	0	0
Data Centre Network Design and Implementation	510	0	0	0	0
End User Experience	970	3,488	727	0	0
Microsoft 365	1,760	0	0	0	0
Telephony	95	305	0	0	0
TEC Digital Platform	79	78	0	0	0
ICT Investment Plan	0	0	8,112	7,693	0
Total ICT Programme	3,787	8,783	12,881	7,693	0
Corporate Capital Programme					

Project Name	2020/21 Proposed Budget £'000	2021/22 Proposed Budget £'000	2022/23 Proposed Budget £'000	2023/24 Proposed Budget £'000	2024/25 Proposed Budget £'000
Pay and Display Machines	220	0	0	0	0
Phase 1 Implementation - Locality Plan Programme Office	487	0	0	0	0
Integrated Working - Gorton Health Hub	413	14,674	5,092	0	0
BioMedical Investment	3,792	3,792	3,993	2,308	0
Manchester Jewish Museum Loan	290	0	0	0	0
Manchester Airport Car Park Investment	3,730	0	0	0	0
FC United	170	0	0	0	0
VCSE Small premises works	0	0	500	500	0
IWHC Loan	10	0	0	0	0
Airport Loan	106,452	36,248	0	0	0
Inflation	0	8,800	6,000	2,475	0
Total Corporate Capital Programme	115,564	63,514	15,585	5,283	0
Total Capital Programme	372,161	479,624	331,786	135,106	36,272

Appendix 4

Prudential and Treasury Indicators for approval

Please note last years approved figures are shown in brackets.

Treasury Management Indicators	2021-22	2022-23	2023-24
	%	%	%
Estimated Financing Costs to Net Revenue Stream¹	6.2%	6.4%	6.2%
	£m	£m	£m
Authorised Limit - external debt			
Borrowing	1,711.6 (1,384.5)	1,737.3 (1,396.2)	1,737.3
Other long term liabilities	190.0 (190.0)	190.0 (190.0)	190.0
TOTAL	1,901.6 (1,574.5)	1,927.3 (1,586.2)	1,927.3
Operational Boundary - external debt			
Borrowing	1,350.3 (1,006.2)	1,591.5 (1,176.9)	1,626.3
Other long term liabilities	190.0 (190)	190.0 (190.0)	190.0
TOTAL	1,540.3 (1,196.2)	1,781.5 (1,366.9)	1,816.3
Estimated external debt	1,142.4 (792.8)	1,454.3 (1,016.4)	1,501.8
Upper limit for total principal sums invested for over 364 days	0 (0)	0 (0)	0
Estimated Capital Expenditure			
Non - HRA	439.4 (339.6)	286.3 (260.2)	131.9
HRA	40.2 (38.8)	45.5 (28.6)	3.2
TOTAL	479.6 (378.4)	331.8 (288.8)	135.1
Estimated Capital Financing Requirement (as at 31 March)			
Non – HRA	1,626.3 (1,543.1)	1,792.1 (1,706.5)	1,849.6
HRA	300.0 (299.2)	301.0 (300.0)	301.8
TOTAL	1,926.3 (1,842.3)	2,093.1 (2,006.5)	2,151.4

¹ Note that for 2021-22 onward these are based on estimated net revenue budgets.

Maturity structure of borrowing during 2021-22	Upper Limit		Lower limit	
	under 12 months	80%	(80%)	0%
12 months and within 24 months	80%	(70%)	0%	(0%)
24 months and within 5 years	70%	(60%)	0%	(0%)
5 years and within 10 years	70%	(50%)	0%	(0%)
10 years and above	90%	(80%)	20%	(40%)
Has the Authority adopted the CIPFA Treasury Management Code?				Yes

The status of the indicators will be included in Treasury Management reporting during 2021/22. They will also be included in the Council's Capital Budget monitoring reports during 2021/22.

Definitions and Purpose of the Treasury Management Indicators noted above (Indicators are as recommended by the CIPFA Prudential Code last revised in 2017)

Estimated Financing Costs to Net Revenue Stream

The authority will set for the forthcoming year and the following financial years an estimate of financing costs to net revenue stream. The indicator recognises that ultimately all debts of a local authority fall on the taxpayer, and that therefore when considering affordability it is important to review the scale of financing costs to net revenue.

Estimated Capital Expenditure

The authority sets a capital budget for each financial year, which includes an estimate of the capital expenditure which might be incurred. The figures here also include changes to other long term liabilities.

Estimates Capital Financing Requirement

The capital financing requirement reflects the authority's underlying need to finance capital expenditure, and is based on all capital expenditure including that incurred in previous years.

Authorised Limit - external debt

The local authority will set for the forthcoming financial year and the following two financial years an authorised limit for its total external debt, excluding investments, separately identifying borrowing from other long-term liabilities. Other long term liabilities include PFI's, service concessions and finance leases. Due to the introduction of IFRS16 (Leasing) on the 1st of April 2020, more of the Council's lessee leases will be classed as finance leases and will therefore fall under the

categorisation, therefore the value has increased from previous years. Work is underway to determine the value of this change in accounting standards, but £20.0m has been added to the indicator at this stage, and will be reviewed once this work is complete. This prudential indicator is referred to as the Authorised Limit.

Operational Boundary - external debt

The local authority will also set for the forthcoming financial year and the following two financial years an operational boundary for its total external debt, excluding investments, separately identifying borrowing from other long-term liabilities. This prudential indicator is referred to as the Operational Boundary.

Both the Authorised Limit and the Operational Boundary need to be consistent with the authority's plans for capital expenditure and financing; and with its treasury management policy statement and practices. The Operational Boundary should be based on the authority's estimate of most likely, i.e. prudent, but not worst case scenario. Risk analysis and risk management strategies should be taken into account.

The Operational Boundary should equate to the maximum level of external debt projected by this estimate. Thus, the Operational Boundary links directly to the Authority's plans for capital expenditure; its estimates of capital financing requirement; and its estimate of cash flow requirements for the year for all purposes. The Operational Boundary is a key management tool for in-year monitoring.

It will probably not be significant if the Operational Boundary is breached temporarily on occasions due to variations in cash flow. However, a sustained or regular trend above the Operational Boundary would be significant and should lead to further investigation and action as appropriate. Thus, both the Operational Boundary and the Authorised Limit will be based on the authority's plans. The authority will need to assure itself that these plans are affordable and prudent. The Authorised Limit will in addition need to provide headroom over and above the Operational Boundary sufficient for example for unusual cash movements.

Estimated external debt

After the year end, the closing balance for actual gross borrowing plus (separately), other long-term liabilities is obtained directly from the local authority's Balance Sheet.

The prudential indicator for Estimated External Debt considers a single point in time and hence is only directly comparable to the Authorised Limit and Operational Boundary at that point in time. Actual external debt during the year can be compared.

Upper limit for total principal sums invested for over 364 days

The authority will set an upper limit for each forward financial year period for the maturing of investments made for a period longer than 364 days. This indicator is referred to as the prudential limit for Principal Sums Invested for periods longer than 364 days.

The purpose of this indicator is so the authority can contain its exposure to the possibility of loss that might arise as a result of its having to seek early repayment or redemption of principal sums invested.

Maturity structure of new borrowing

The authority will set for the forthcoming financial year both upper and lower limits with respect to the maturity structure of its borrowing. These indicators are referred to as the Upper and Lower limits respectively for the Maturity Structure of Borrowing.

Local Prudential Indicators

The Council has not yet introduced Local Prudential Indicators to reflect local circumstances, but will review on a regular basis the need for these in the future.

Appendix 5

Minimum Revenue Provision Strategy

The Council implemented the new Minimum Revenue Provision (MRP) guidance in 2011/12 and has assessed its MRP for 2021/22 in accordance with the main recommendations contained within the guidance issued by the Secretary of State under section 21(1A) of the Local Government Act 2003.

The Council is required to make provision for repayment of an element of the accumulated General Fund capital spend each year through a revenue charge (the Minimum Revenue Provision - MRP).

MHCLG Regulations require full Council to approve an MRP Statement, in advance of each year. If the Council wishes to amend its policy during the year this would need to be approved by full Council. A variety of options are available to councils to replace the previous Regulations, so long as there is a prudent provision. The options are:

- **Option 1:** Regulatory Method – can only be applied to capital expenditure incurred prior to April 2008 or Supported Capital Expenditure. This is calculated as 4% of the non-housing CFR at the end of the preceding financial year, less some transitional factors relating to the movement to the new Prudential Code in 2003.
- **Option 2:** CFR Method – a provision equal to 4% of the non-housing CFR at the end of the preceding financial year.
- **Option 3:** Asset Life Method – MRP is calculated based on the life of the asset, on either an equal instalment or an annuity basis.
- **Option 4:** Depreciation Method – MRP is calculated in accordance with the depreciation accounting required for the asset.

Options 1 and 2 may be used only for supported expenditure, which is capital expenditure for which the Council has been notified by Government that the costs of that expenditure will be taken into account in the calculation of Government funding due to the Council.

It is important to note that the Council can deviate from these options provided that the approach taken ensures that there is a prudent provision. The Council has historically followed option 1 for supported expenditure based on the level of support provided by Government through Revenue Support Grant (RSG).

The assets created or acquired under Supported Capital Expenditure predominantly had long asset lives of c. 50 years, such as land or buildings, and an MRP of 4% suggests a significantly shorter asset life. As the level of notional RSG the Council receives has reduced in recent years, it was considered prudent to review the

approach to MRP on supported borrowing to reflect the Government support received.

It was therefore agreed that from 2017/18 a provision of 2% of the non-housing CFR as at the end of the preceding financial year is to be made. This is in line with many other local authorities who have reviewed the basis for their MRP and have applied similarly revised policies.

It is the Council's policy that MRP relating to an asset will start to be incurred in the year after the capital expenditure on the asset is incurred or, in the case of new assets, in the year following the asset coming into use, in accordance with MHCLG's guidance.

The Council recognises that there are different categories of capital expenditure, for which it will incur MRP as follows:

- For non HRA Supported Capital Expenditure: MRP policy will be charged at a rate of 2% on a similar basis to option 1 of the guidance (the regulatory method) but at a lower rate, better reflecting the asset lives of the assets funded through Supported Borrowing.
- For non HRA unsupported capital expenditure incurred the MRP policy will be:
 - Asset Life Method – MRP will be based on a straight line basis or annuity method so linking the MRP to the future flow of benefits from the asset, dependant on the nature of the capital expenditure, in accordance with option 3 of the guidance.
 - If the expenditure is capital by virtue of a Ministerial direction, has been capitalised under a Capitalisation Directive, or does not create a council asset, MRP will be provided in accordance with option 3 of the guidance with asset lives calculated as per the table below:

Expenditure type	Maximum period over which MRP to be made
Expenditure capitalised by virtue of a direction under s16 (2) (b).	20 years.
Regulation 25(1) (a). Expenditure on computer programs.	Same period as for computer hardware.
Regulation 25(1) (b). Loans and grants towards capital expenditure by third parties.	The estimated life of the assets in relation to which the third party expenditure is incurred.
Regulation 25(1) (c). Repayment of grants and loans for capital expenditure.	25 years or the period of the loan if longer.
Regulation 25(1) (d). Acquisition of share or loan capital.	20 years, or the estimated life of the asset acquired.
Regulation 25(1) (e). Expenditure on works to assets not owned by the authority.	The estimated life of the assets.

Regulation 25(1) (ea). Expenditure on assets for use by others.	The estimated life of the assets.
Regulation 25(1) (f). Payment of levy on Large Scale Voluntary Transfers (LSVTs) of dwellings.	25 years.

- For PFI service concessions and some lessee interests: Following the move to International Accounting Standards arrangements under private finance initiatives (PFIs) service concessions and some lessee interests (including embedded leases) are accounted for on the Council's Balance Sheet, and with the introduction of IFRS16 (Leasing) from the 1st of April 2021 more lessee leases will be classified in a similar way. Where this occurs, a part of the contract charge or rent payable will be taken to reduce the Balance Sheet liability rather than being charged as revenue expenditure. The MRP element of these schemes will be the amount of contract charge or rental payment charged against the Balance Sheet liability. This approach will produce an MRP charge comparable to that under option 3 in that it will run over the life of the lease or PFI scheme.

In some exceptional cases, the Council will deviate from the policy laid out above provided such exceptions remain prudent. Any exceptions are listed below:

- Where capital expenditure is incurred through providing loans to organisations, and where those loans are indemnified or have financial guarantees protecting against loss from a third party of high credit quality, no MRP will be charged in relation to the capital expenditure. Similarly, loans given by the Council where any losses incurred on the investment will impact solely on a third party, such as those provided under the City Deal arrangement with the HCA, will not require an MRP charge.

Appendix 6 **Treasury Management Policy Statement**

1. This organisation defines its treasury management activities as:
The management of the organisation's investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.
2. This organisation regards the successful identification, monitoring and control of risk to be the prime criteria by which the effectiveness of its treasury management activities will be measured. Accordingly, the analysis and reporting of treasury management activities will focus on their risk implications for the organisation, and any financial instruments entered into to manage these risks.
3. This organisation acknowledges that effective treasury management will provide support towards the achievement of its business and service objectives. It is therefore committed to the principles of achieving value for money in treasury management, and to employing suitable comprehensive performance measurement techniques, within the context of effective risk management.

The Council will invest its monies prudently, considering security first, liquidity second, and yield last, carefully considering its investment counterparties. It will similarly borrow monies prudently and consistent with the Council's service objectives.

Appendix 7

Treasury Management Scheme of Delegation

- i **Full Council**
 - receiving and reviewing reports on treasury management policies, practices and activities
 - approval of annual strategy

- ii **Responsible body – Audit Committee**
 - approval of/amendments to the organisation’s adopted clauses, treasury management policy statement and treasury management practices
 - budget consideration and approval
 - approval of the division of responsibilities
 - receiving and reviewing regular monitoring reports and acting on recommendations
 - approving the selection of external service providers and agreeing terms of appointment

- iii **Body with responsibility for scrutiny - Resource and Governance Scrutiny Committee**
 - reviewing the treasury management policy and procedures and making recommendations to the responsible body

- iv **Deputy Chief Executive and City Treasurer**
 - delivery of the function

APPENDIX 8

Proposed Use of Reserves

Reserve	Closing Balance 31/03/20 21	Withdrawals	Additions	Closing Balance 31/03/20 22	Closing Balance 31/03/20 23	Closing Balance 31/03/20 24	Closing Balance 31/03/20 25	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Schools Reserve	15,734	0	0	15,734	15,734	15,734	15,734	
General Fund Reserves								
Statutory Reserves	16,471	(10,094)	10,174	16,551	17,762	19,197	20,632	
Earmarked Reserves	498,918	(249,110)	11,241	261,050	139,361	105,742	77,095	
General Fund Reserve	25,000	0	0	25,000	25,000	25,000	25,000	
Total General Fund	540,389	(259,204)	21,415	302,600	182,123	149,939	122,727	
Housing Revenue Account Reserves:								
Housing Revenue Account General Reserve	78,355	(16,957)	0	61,398	47,210	49,405	48,135	
Major Repairs Reserve	2,434	(2,434)	0	0	0	0	0	
HRA PFI reserve	10,000	0	0	10,000	10,000	10,000	10,000	
HRA Residual liabilities fund	24,000	0	0	24,000	24,000	24,000	24,000	
Housing Insurance reserve	2,059	0	200	2,259	2,459	2,659	2,859	
Total HRA	116,848	(19,391)	200	97,657	83,669	86,064	84,994	
TOTAL RESERVES	672,971	(278,595)	21,615	415,991	281,526	251,737	223,455	
SCHOOLS RESERVE								

Reserve	Closing Balance 31/03/2021	Withdrawals	Additions	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Closing Balance 31/03/2024	Closing Balance 31/03/2025	Purpose
	£000	£000	£000	£000	£000	£000	£000	
LMS Reserve	15,734	0	0	15,734	15,734	15,734	15,734	School balances assumed year-end position. These are not MCC resource and so cannot be used by MCC. There are no further known schools planning to transfer to academy status.
Sub Total Schools	15,734	0	0	15,734	15,734	15,734	15,734	
STATUTORY RESERVES								
Bus Lane Enforcement Reserve	10,341	(5,992)	4,695	9,044	8,697	8,350	8,003	Ring-fenced reserve which can only be applied to specific transport and highways related activity.
On Street Parking	1,232	(3,794)	5,479	2,917	4,810	6,789	8,768	Ring-fenced reserve which can only be applied to specific transport and highways related activity.
Ancoats Square Reserve	2,709	(118)	0	2,591	2,473	2,355	2,237	Received from the Homes and Communities Agency to cover the revenue costs of maintaining Ancoats Square for a period of at least 25 years.
Spinningfields Commuted Sum	618	(9)	0	609	600	591	582	Funds received as part of an agreement to cover maintenance costs.
New Smithfield Market	0	0	0	0	0	0	0	To contribute towards funding the development plans for the market
Great Northern Square Maintenance Fund	249	(20)	0	229	209	189	169	Set up in accordance with the agreement with the developers of the site. It will be used for upgrading of the square.
Education Endowments	17	0	0	17	17	17	17	For future payments for school prizes
Landlord Licensing Reserve	159	(111)	0	48	0	0	0	Smoothing reserve
Art Fund Reserve	21	0	0	21	0	0	0	For art purchases
Manchester Safeguarding	69	0	0	69	(0)	(0)	(0)	Children's Safeguarding Board activity. The Board is a joint responsibility with MCC & CCG

Reserve	Closing Balance 31/03/20 21	Withdrawals	Additions	Closing Balance 31/03/20 22	Closing Balance 31/03/20 23	Closing Balance 31/03/20 24	Closing Balance 31/03/20 25	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Hulme High Street	283	0	0	283	283	283	283	
St Johns Gardens Contingency	773	(50)	0	723	673	623	573	Contribution from St Johns Gardens tenants for maintenance works
Sub Total Statutory	16,471	(10,094)	10,174	16,551	17,762	19,197	20,632	
<u>EARMARKED RESERVES</u>								
<u>BALANCES HELD FOR PFI'S</u>								
Street Lighting PFI	223	(223)	0	0	0	0	0	Established to fund the requirements over 25 years re: the PFI contract for Street Lighting service via external contractors
Temple PFI	612	(84)	11	539	456	363	233	Established to fund the requirements of the PFI scheme over 25 years
Wright Robinson PFI Reserve	1,369	(42)	40	1,367	1,344	1,298	1,230	PFI Scheme 25 year contract drawdown will be in future years as expenditure exceeds grant.
Total held for PFI's	2,204	(349)	51	1,906	1,800	1,661	1,463	
<u>Reserves directly supporting the revenue budget</u>								
Adult Social Care	13,431	(9,252)	0	4,179	0	0	0	To support Adult and Social Care Improvement Plan
Social Care Reserve	7,395	(7,446)	1,557	1,506	0	0	0	To address pressures in social care, in particular the need to invest in early help and prevention in Children's Services and continued pressures on LAC budgets
Crime and Disorder	540	(540)	0	0	0	0	0	To fund the Anti Social Behaviour Team
Budget smoothing reserve	14,747	(11,266)	0	3,481	3,481	3,481	0	Planned use to smooth the impact of previous funding reductions on the revenue budget
Total held to support the revenue budget	36,113	(28,504)	1,557	9,166	3,481	3,481	0	

Reserve	Closing Balance 31/03/20 21	Withdrawals	Additions	Closing Balance 31/03/20 22	Closing Balance 31/03/20 23	Closing Balance 31/03/20 24	Closing Balance 31/03/20 25	Purpose
	£000	£000	£000	£000	£000	£000	£000	
<u>RESERVES HELD TO SMOOTH RISK / ASSURANCE</u>								
<u>Risks</u>								
Planning Reserve	2,704	(353)	0	2,351	1,875	1,395	911	Used to smooth the volatility of planning fee income to avoid budget pressures if fee income drops
Transformation Reserve	7,775	(333)	0	7,442	(1,041)	(1,376)	(1,376)	To support costs of future service change.
Airport Dividend reserve	43,953	(4,913)	0	39,040	0	0	0	The income in the reserve is from the Manchester airport dividend which is then used a year in arrears to support the Medium Term Financial Plan
Land Charges Fees Reserve	252	(50)	0	202	152	102	52	To smooth the budget impact, planned to utilise in 2020/21
Pension Risk Fund	518	(518)	0	0	0	0	0	To fund external pension liabilities
Inspirit Pension Reserve	15	0	5	20	25	30	35	Relates to potential pension liabilities
Insurance Fund	18,089	(500)	0	17,589	14,089	13,589	13,089	The insurance fund has been established to fund risks that are self insured.
Fleet Maintenance Reserve	21	0	25	46	71	1	1	Reserve created for smoothing the impact of vehicle repair and maintenance costs.
Children's Services Reserve	903	(88)	0	815	102	0	0	The reserve is being held for any unexpected issues arising from Academy transfers given the level of uncertainty around any costs falling to the LA within a short timescale.

Reserve	Closing Balance 31/03/2021	Withdrawals	Additions	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Closing Balance 31/03/2024	Closing Balance 31/03/2025	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Taxi Licensing Reserve	396	(274)	0	122	122	122	122	This is a smoothing reserve to equalise the income and expenditure of running the function over financial years. Income ring-fenced by statute.
Newton Heath Market Reserve	22	0	0	22	22	22	22	To fund the future market provision
Rogue Landlord reserve	10	0	0	10	10	10	10	This reserve holds the funding for investigation into poor property conditions in the private rented sector in Manchester with the purpose of improving housing conditions for tenants by enforcing compliance with statutory regulations and standards.
Selective Licensing reserve	194	(181)	0	13	13	13	13	Costs for administering the reputable landlord initiative and ensure compliance
Investment Estate smoothing reserve	533	0	0	533	(0)	(0)	(0)	To manage budget pressures due to the volatility in investment income.
Homelessness Reserve	1,500	(1,500)	0	0	0	0	0	To offset potential increases in need / demand
Emergency Planning	214	(100)	0	114	14	14	14	To support emergency planning
Business Rates Reserve	196,818	(158,123)	0	38,695	14,196	3,418	2,928	To mitigate Business Rates income risk due to the volatility of assumptions
Cleopatra Reserve	663	(663)	0	0	0	0	0	
TOTAL Risk/Smooth	274,580	(167,596)	30	107,014	29,650	17,340	15,821	
RESERVES HELD TO FUND CAPITAL SCHEMES AND OTHER SPECIFIC PROJECT RELATED COSTS								

Reserve	Closing Balance 31/03/2021	Withdrawals	Additions	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Closing Balance 31/03/2024	Closing Balance 31/03/2025	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Investment Reserve	10,396	(1,819)	0	8,577	6,730	4,854	3,350	To deliver priority regeneration projects.
Enterprise zone reserve	2,062	(1,061)	1,500	2,501	2,940	3,379	4,211	To underwrite the borrowing costs for development in the Oxford Road Corridor
Capital Fund Reserve	81,459	(20,900)	2,890	63,449	33,330	19,216	2,477	Contribution to schemes which are supporting employment and growth, future carbon reduction investments and high priority strategic development opportunities in the city .
Capital Financing Reserve	34,730	0	0	34,730	34,730	34,730	29,170	To reflect increase in borrowing costs due to the Council's capital investment
Manchester International Festival	12,160	(1,060)	0	11,100	9,993	8,839	7,635	To fund agreed future Manchester International Festivals / Factory grant from the reserve. Grant agreement will be aligned to the Arts Council England funding cycle.
Eastlands Reserve	4,092	(5,248)	5,118	3,963	4,163	4,892	7,460	This reserve reflects the contribution from Manchester City Football Club and will be used for various projects including English Institute of Sport.
Total to fund capital scheme and other specific relates costs	144,899	(30,088)	9,508	124,319	91,886	75,910	54,303	
RESERVES TO SUPPORT GROWTH AND REFORM								
Integration Reserve	5,037	(3,375)	0	1,662	1,556	1,171	1,171	The reserve is a joint resource between Manchester City Council and Manchester Clinical Commissioning Group to support the infrastructure requirements that underpin the mobilisation of the Locality Plan.
Town Hall Reserve	11,457	(3,075)	0	8,382	5,834	1,711	0	To fund commitments for the Town Hall Complex Programme

Reserve	Closing Balance 31/03/2021	Withdrawals	Additions	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Closing Balance 31/03/2024	Closing Balance 31/03/2025	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Troubled Families Reserve	2,255	(1,150)	0	1,105	0	0	0	This was set up to support the scaling up on the community budgets work and to manage risk of Troubled Families grant ending.
Our Manchester reserve	3,017	(2,802)	0	215	215	215	215	Additional investment made available as part of the 2017-2020 budget process to drive forward the delivery of Our Manchester initiatives
TOTAL	21,766	(10,402)	0	11,364	7,605	3,097	1,386	
GRANTS USED OVER ONE YEAR								
English Partnership (Homes and Communities Agency)	139	0	0	139	139	139	139	HCA approval required to Fund Development appraisal and Eastland's Project team
Contain Outbreak Management Fund (COVID-19)	8,852	(8,852)	0	0	0	0	0	The government made payments to Local Authorities from the Contain Outbreak Management Fund to support proactive containment and intervention measures
Clinically extremely vulnerable individuals (COVID-19)	502	(502)	0	0	0	0	0	Government grant being used to provide support, such as access to food deliveries and signposting to local support services, to those most at risk from COVID-19
Other Grants and Contributions - Neighbourhood Services	13	(13)	0	0	0	0	0	Various local Environment scheme and initiatives i.e. 'clean up campaigns'
Other Grants and Contributions- Growth and Development	90	0	0	90	90	90	90	Unspent grants received in previous year
Fraud Fund	136	(136)	0	0	0	0	0	Unspent grant received in previous year
Deprivation of Liberty Grant	149	0	0	149	149	149	149	Unspent grant received in previous year
Asylum Seekers	288	(96)	0	192	92	0	0	This will fund the Local Authority Asylum Support Officer (LAASLO) project.

Reserve	Closing Balance 31/03/2021	Withdrawals	Additions	Closing Balance 31/03/2022	Closing Balance 31/03/2023	Closing Balance 31/03/2024	Closing Balance 31/03/2025	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Collection Initiatives Reserve	2,474	(1,400)	0	1,074	(55)	(55)	(55)	Small reserves on Corporate Core
MAES Reserve	1,197	(500)	0	697	197	(303)	(340)	To fund Manchester Adult Education Services (MAES)
Brexit Reserve	446	0	0	446	446	446	446	To fund BREXIT related costs that fall across more than one year
TOTAL	14,286	(11,499)	0	2,787	1,058	466	429	
<u>SMALL SPECIFIC RESERVES</u>								
Nuclear Free Zone	38	(5)	0	33	28	23	18	General reserve/ GM contributions. At the end of the year any surplus/deficit is adjusted in the reserve
Carbon Reduction Reserve	225	(225)	0	0	0	0	0	To fund revenue initiatives which support the target for Manchester to become a zero carbon city by 2038 at the latest and specifically, to support the delivery of the Council's 2020-25 Action Plan
Highways Commuted Sum	2,634	(89)	0	2,545	2,456	2,367	2,278	
New Smithfield Market - Car Boot	20	(45)	55	30	40	50	60	Used to fund repairs and maintenance of facilities for traders.
Cemeteries Replacement	441	0	0	441	0	0	0	To purchase land for burials
Councils with ALMOs Group (CWAG) Reserve	71	(10)	0	61	51	41	31	Held in relation to the running costs of the Council With ALMOs Group which is administered by MCC
Graves and Memorials	97	0	0	97	97	97	97	Money held in trust for repair and development costs for gravestones
Trading Standards Reserve	133	0		133	133	133	133	Specific grants such as Tobacco control, control of migration etc.

Reserve	Closing Balance 31/03/20 21	Withdrawals	Additions	Closing Balance 31/03/20 22	Closing Balance 31/03/20 23	Closing Balance 31/03/20 24	Closing Balance 31/03/20 25	Purpose
	£000	£000	£000	£000	£000	£000	£000	
Housing Compliance Reserve (Fixed Penalty Notices)	484	(75)	0	409	331	331	331	Revenue collected from enforcement activity is ring-fenced to functions related to Housing Compliance.
Community Safety Reserve	315	0	0	315	315	315	315	A collection of grants the majority of which require spending plans to be agreed with key partner organisations such as GM Police.
Litter Reserve (Fixed Penalty Notices)	76	0	0	76	76	76	76	Revenue collected from enforcement activity is ring-fenced to functions related to litter.
Great Ancoats Management Improvement Reserve	286	0	0	286	286	286	286	Specific reserve for use within defined areas within Great Ancoats. Spending plans still under discussion.
Social Value Fund	222	(222)	40	40	40	40	40	New Reserves for Social Funding income from successful tenders
Other Small Specific reserves	28	0	0	28	28	28	28	Small specific reserves
Total Small Specific Reserves	5,070	(671)	95	4,494	3,881	3,787	3,693	
TOTAL EARMARKED RESERVES	498,918	(249,110)	11,241	261,050	139,361	105,742	77,095	
Total General Fund Reserves	556,123	(259,204)	21,415	318,334	197,857	165,673	138,461	

APPENDIX 9

COUNCIL TAX

SETTING THE AMOUNT OF COUNCIL TAX FOR THE COUNCIL'S AREA

RESOLVED

1. That the estimates prepared by the Executive at its meeting on 17 February 2021 be approved.
2. That it be noted that the Deputy Chief Executive and City Treasurer acting under delegated powers has determined the amount of 119,649.3 as the Council Tax base for Manchester for the year 2021/22 in accordance with Section 31A (3) of the Local Government Finance Act 1992 and regulations 3 to 5 of the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012.
3. That the following amounts be now calculated by the Council for the year 2021/22 in accordance with Sections 31A to 36 of the Local Government Finance Act 1992:-
 - (a) £1,628,253,279 being the aggregate of the amounts which the Council estimates for the items set out in the Section 31A (2) (a) to (f) of the Act.
 - (b) £1,449,187,333 being the aggregate of the amounts which the Council estimates for the items set out in Section 31A (3) (a) to (d) of the Act.
 - (c) £179,065,946 being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council, in accordance with Sections 31A(4) of the Act, as its council tax requirement for the year.
 - (d) £1,496.59 being the amount at 3(c) above divided by the amount at 2 above, calculated by the Council in accordance with Section 31B(1) of the Act, as the basic amount of its council tax for the year.

(e) Valuation Bands

A	B	C	D	E	F	G	H
£997.73	£1,164.01	£1,330.30	£1,496.59	£1,829.17	£2,161.74	£2,494.32	£2,993.18

being the amount given multiplying the amount at 3(d) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

4. That it be noted that for the year 2020/21 the major precepting authorities have stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:-

Precepting Valuation bands

Greater Manchester Mayoral Police and Crime Commissioner Precept

A	B	C	D	E	F	G	H
£145.53	£169.78	£194.04	£218.30	£266.81	£315.32	£363.83	£436.60

Greater Manchester Mayoral General Precept (including Fire Services)

A	B	C	D	E	F	G	H
£60.63	£70.73	£80.84	£90.95	£111.16	£131.37	£151.58	£181.90

5. That, having calculated the aggregate in each case of the amounts at 3(e) and 4 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of Council Tax for the year 2021/22 for each of the categories of dwellings shown below.

Valuation bands

A	B	C	D	E	F	G	H
£1,203.89	£1,404.52	£1,605.18	£1,805.84	£2,207.14	£2,608.43	£3,009.73	£3,611.68

1. CALCULATING THE COUNCIL TAX REQUIREMENT

Section 31A Calculations

- 1.1 Section 31A of the Local Government Finance 1992 requires the Council to make three calculations:-

- (i) an estimate of the Council's required gross revenue expenditure - Section 31A(2)
- (ii) an estimate of its anticipated income (excluding that from council tax) and of reserves to be used to aid the revenue account - Section 31A(3)
- (iii) a calculation of the difference between (i) and (ii) above, (i.e. the Council Tax requirement) - Section 31A(4)

1.2 In its Section 31A(2) calculation the Council is required to allow for the following:

Section 31A(2)(a) - the estimated revenue account expenditure it will incur during the year in performing its functions

Section 31A(2)(b) - an appropriate allowance for contingencies for the year, e.g. for unforeseen occurrences such as disasters, storm damage, higher than expected inflation etc.

Section 31A(2)(c) - any raising of financial reserves for future expenditure - examples of this include payments into a redemption fund, internal insurance etc,

Section 31A(2)(d) - any revenue account deficit for a previous financial year which has not yet been provided for;

Section 31A(2)(da) – any amount estimated to be transferred from the general fund to the collection fund in accordance with regulations by reference to sums received by the authority in respect of business rates.

Section 31A(2)(e) - any amount estimated to be transferred from the General Fund to the Collection Fund in accordance with Section 97(4) of the Local Government Finance Act 1988 - i.e. the Council's share of any collection fund deficit;

Section 31A(2)(f) - any amounts estimated to be transferred from the General Fund to the Collection Fund by direction of the Secretary of State under Section 98(5) of the Local Government Finance Act 1988 - including an estimate of the shortfall in the collection of Non-domestic Rates in excess of the allowance

1.3. In its Section 31A(3) calculation the Council must calculate the aggregate of sums to be put against gross expenditure, namely:

Section 31A(3)(a) - estimated income from fees, charges, and government grants (including RSG) plus other sums payable into the general fund (but excluding council tax)

Section 31A(3)(aa) – Any amount estimated to be transferred from the collection fund to the general fund in accordance with regulations by reference to sums received by the authority in respect of business rates.

Section 31A(3)(b) - any amount estimated to be transferred from the Collection Fund to the General Fund in accordance with Section 97(3) of the Local Government Finance Act 1988 - i.e. the Council's share of any collection fund surplus;

Section 31A(3)(c) - sums to be transferred from the Collection Fund to the General Fund pursuant to a direction of the Secretary of State under Section 98(4) of the Local Government Finance Act 1988 - including allowances for costs of collection of business rates;

Section 31A(3)(d) - the amount of financial reserves/balances which the authority intends to use towards meeting its revenue expenditure

1.4 On the basis of current estimates, the calculations would be as follows: -

	HRA £	Other £	Total £
Expenditure			
Section 31A (2)(a)	£103,150,000	£1,341,492,946	£1,444,642,946
Section 31A (2)(b)	£0	£4,719,000	£4,719,000
Section 31A (2)(c)	£200,000	£21,415,000	£21,615,000
Section 31A (2)(d)	£0	£2,072,000	£2,072,000
Section 31A (2)(da)	£0	£0	£0
Section 31A (2)(e)			
	£0	£154,964,333	£154,964,333
Section 31A (2)(f)	£0	£0	£0
	£103,350,000	£1,524,662,279	£1,628,012,279
Income			
Section 31A (3)(a)	(£83,959,000)	(£763,626,034)	(£847,585,034)
Section 31A (3)(aa)		(£320,831,000)	(£320,831,000)
Section 31A (3)(b)	£0	(£818,000)	(£818,000)
Section 31A (3)(c)	£0	(£1,117,299)	(£1,117,299)
Section 31A (3)(d)	(£19,391,000)	(£259,204,000)	(£278,595,000)
	(£103,350,000)	(£1,345,596,333)	(£1,448,946,333)

1.5 **Council Tax Requirement under Section 31A(4)** being the amount by which the aggregate under Section 31A(2) exceeds the aggregate under Section 31A(3) is £179,065,946.

2. CALCULATING THE BASIC AMOUNT OF COUNCIL TAX

2.1. Section 31B of the Local Government Finance Act 1992 requires the Council to calculate the basic amount of its Council Tax - this is in effect the Council element of the Band D Council tax.

2.2 This calculated by applying the following formula -

Where:

R is the Council Tax requirement, and

T is the approved Council Tax base

2.3 Calculating the Basic Amount of Council Tax

Council Tax Requirement	£179,065,946.
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Divided by:

Council Tax Base	119,649.3
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Band D Basic Amount of Council Tax is:	£1,496.59
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APPENDIX 10

COLLECTION FUND BUDGET 2021/22	Budget Estimate £'000
<u>EXPENDITURE</u>	
<u>COUNCIL TAX</u> (Surplus) / Deficit B/fwd	(5,998)
Precepts:	
- Mayoral General (including Fire Services)	10,811
- Mayoral Police & Crime Commissioner	24,759
- City of Manchester	169,437
Total Precepts	205,007
Council Tax Total Expenditure	199,009
<u>BUSINESS RATES</u> (Surplus) / Deficit B/fwd	(12,202)
Payments/Transfers:	
- Mayoral General (including Fire Services)	3,438
- City of Manchester	340,353
Total Payments/transfers	343,791
Business Rates Total Expenditure	331,589
Collection Fund Total Expenditure	530,598
<u>INCOME</u>	
<u>COUNCIL TAX</u>	
Council Tax Income	212,443
Write Off of uncollectable amounts	(838)
Allowance for Impairment	(6,598)
<u>Council tax receivable</u>	205,007
<u>Contribution of Council Tax (surplus) / deficit:</u>	
- Mayoral General (including Fire Services)	(271)
- Mayoral Police & Crime Commissioner	(699)
- City of Manchester	(5,028)
Total Contribution to Council Tax (surplus) / deficit	(5,998)
Council Tax Total Income	199,009

COLLECTION FUND BUDGET 2021/22	Budget Estimate £'000
<u>BUSINESS RATES</u>	
Non Domestic Business Rates Income	383,883
Enterprise Zone Growth	(576)
Cost of Collection Allowance	(1,124)
Losses in Collection	(11,529)
Increase in Provision for Appeals	(26,863)
<u>Business rates receivable</u>	343,791
<u>Contribution of Business Rates (surplus) / deficit:</u>	
- Mayoral General (including Fire Services)	(122)
- City of Manchester	(12,080)
Total Contribution to Business Rates (surplus)/deficit	(12,202)
Business Rates Total Income	331,589
Collection Fund Total Income	530,598
<u>MOVEMENT ON FUND BALANCE</u>	
Council Tax (Surplus) / Deficit C/fwd	0
Business Rates (Surplus) / Deficit Cfwd	0
Collection Fund (Surplus) / Deficit	0

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Executive

Part Proceedings B of the meeting held on Wednesday, 17 February 2021 – other non-budget agenda items

Present: Councillor Leese (Chair)

Councillors: Akbar, Bridges, Craig, N Murphy, Rahman, Stogia, and Richards

Also present as Members of the Standing Consultative Panel:

Councillors: Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas, Taylor, and S Judge

Apologies: Councillor Ollerhead

Also present: Councillor Newman

Exe/21/16 Minutes

Decision

To approve as a correct record the minutes of the meeting on 20 January 2021.

Exe/21/17 COVID 19 Monthly Update Report

The written report from the Chief Executive and the Deputy Chief Executive and City Treasurer took the form of three “situation reports”, one each for the work on the city’s economic recovery, work with residents and communities, and work on the future of the Council itself.

At the meeting the Executive Member for Adult Services reported that Manchester's overall prevalence rate had now fallen to 190 cases per 100,000 people. The prevalence among the over-60s had also fallen to 170 cases per 100,000. The decreases in both were welcome news for the city. However, whilst the rate of new admission to hospitals was also decreasing it remained the case that the hospitals were very busy and still under a great deal of pressure. Everyone had to keep their guard up and keep the prevalence rate in decline.

The mass testing that had been started in Moss Side and neighbouring parts of Whalley Range, Hulme and Fallowfield was continuing. That had been undertaken in response to cases being detected of the E484K mutation of the Kent Variant of the virus. So far almost 3,000 tests had been provided to the 10,000 households within that affected area, with 80% of the households contacted. This mass testing had picked up 50 otherwise asymptomatic cases. A similar mass-testing exercise was to begin in parts of Moston and Harpurhey for the same reason.

The Executive Member also reported that more than 97,000 people in the city had received their first dose of a vaccine, with the target being the delivery of 214,000

vaccines by mid-April. All care home residents who wanted to be had been vaccinated. She explained that more work was to be done to enable all members of the community to have the information they needed, and to feel confident that a vaccine was going to benefit them.

Exe/21/32 Our Manchester Strategy - Forward to 2025

The “Our Manchester” Strategy had been approved and adopted by the Council in January 2016 (Minute CC/16/10). In May 2020 the Executive had agreed for a reset of the Our Manchester Strategy 2016 - 2025 to be undertaken as part of the Council’s COVID-19 recovery planning (Minute Exe/20/59). A report now submitted by the Chief Executive put forward the outcome of the reset work, with the intention being that the Council be asked to adopt the revised and updated version of this in March 2021.

The reset work had been undertaken through the analysis of quantitative data and engagement activity with residents, businesses, organisations and partners. The majority of engagement activity had run from 3 August 2020 - 25 September 2020. Approximately 3,800 people had been directly engaged with and had their views captured during this activity. This compared favourably to the original Manchester Strategy engagement in 2015 when approximately 2,000 people had been directly engaged. The detailed findings from that work had been reported in detail to the Resources and Governance Scrutiny Committee in November 2020 (minute RGSC/20/49).

The report explained that the reset of the Strategy had been overseen by the Our Manchester Forum, a partnership board of stakeholders from across the city who oversaw the creation of the original Strategy in 2015 and its subsequent implementation. The draft reset Strategy incorporated their feedback on the engagement analysis, emerging priorities and the document’s structure. This included retaining the original Strategy’s five themes (Thriving and Sustainable; Highly Skilled; Progressive and Equitable; Liveable and Low Carbon; and Connected) and streamlining the new priorities under these themes. The Our Manchester Forum had asked for the reset to be linked back to the original Strategy with the use of ‘We Wills’ to frame the priorities. Whilst advocating that the reset Strategy should continue to set the city’s vision and priorities to 2025, the Forum had also requested that the document should reflect the need for an immediate response to COVID-19.

In response to feedback from partners that the original Strategy had been too long with too many priorities, the reset Strategy had been drafted to be a concise document. A copy was appended to the report. That was endorsed for submission to the Council for approval and adoption.

Decision

To recommend that Council consider Our Manchester Strategy – Forward to 2025 with a view to adopting it as part of the Council’s formal policy framework.

Exe/21/33 Greater Manchester Clean Air Plan - Update on Public Consultation

A joint report from the Deputy Chief Executive and the City Solicitor set out the progress that had been made on the development and implementation of the Greater Manchester Clean Air Plan. The report set out the outcome of the public consultation on the proposals. It explained the links within the Clean Air Plan to taxi and private hire common minimum licensing standards.

In September 2020 the Executive had agreed that the Council, along with the other nine GM local Authorities, should hold an 8-week public consultation on the GM Clean Air Plan. The Greater Manchester Minimum Licensing Standards consultation had been run in parallel to ensure that those impacted by the proposals could have a complete view of the proposed changes to vehicles and the financial support available. The report explained how the two consultations had been undertaken and the variety of research methods that had been employed.

Across all of Greater Manchester (GM) a total of 4765 responses were received: 3954 via online questionnaire; 767 via email; 43 paper questionnaires; and one telephone response. For the Minimum Licensing Standards consultation a total of 1682 responses were received: 1552 via online questionnaire; 46 via email; and 84 paper questionnaires. A full analysis of the consultation responses for Greater Manchester was to be published later in the year.

The report then set out in detail all the elements of work that were being taken forward at the GM level for the Clean Air Plan. It was explained that much of the future decision making on the development of plan now needed to be done at the GM level rather than by all the individual councils. To enable that, two new Joint Committees were being proposed to which each GM authority would appoint to the membership of the committee. These were:

The Clean Air Charging Authorities Committee to be a joint committee created by the ten Greater Manchester local authorities. The membership of the committee was to be ten, one from each council. This committee would enable decisions to be taken that are required to be taken jointly by the Constituent Authorities' as charging authorities in relation to the Greater Manchester Clean Air Zone.

The Air Quality Administration Committee to be a joint committee created by the ten Greater Manchester local authorities. The membership of the committee was to be eleven, one from each council and one from the GMCA. This committee would enable the joint discharge of the GMCA's and Constituent Authorities' other functions under sections 82 to 84 of the Environment Act 1995 (Air Quality) and in relation to the Greater Manchester Clean Air Plan.

These Joint Committees would therefore have powers delegated to them that would otherwise have been held within each of the individual councils. These proposals were all supported.

Decisions

1. To note the progress of the Greater Manchester Clean Air Plan and that the next steps for the development of the Clean Air Plan and Minimum Licensing Standards, as set out in the report.
2. To agree to the establishment of joint committees and to delegate to those committees the Authority's functions as set out above and as detailed in Appendix 6 of the report.
3. To appoint the Executive Member for Environment, Planning and Transport to sit on both committees.
4. To appoint the Assistant Executive Member for Environment, Planning and Transport as substitute for the Executive Members for both committees.
5. To agree to enter into a collaboration agreement with the other 9 GM local authorities and GMCA/TfGM to clarify amongst other matters the rights, responsibilities and obligations of the authorities in relation to those contracts set out in Appendix 2 of the report that are required to maintain delivery momentum in line with JAQU funding agreements.
6. To delegate authority to the Chief Executive, in consultation with the Executive Member for Environment, Planning and Transport, to agree the final form of the collaboration agreement.
7. To delegate authority to the Chief Executive, in consultation with the Executive Member for Environment, Planning and Transport, to award the contracts set out in Appendix 2 (subject to government funding) that are required to implement a charging Clean Air Zone in Spring 2022 to ensure the achievement of Nitrogen Dioxide compliance in the shortest possible time and by 2024 at the latest as required by the Ministerial Direction.
8. To note the distribution of Bus Retrofit funding commenced in December 2020.
9. To note that Government ministers have agreed to consider extending Greater Manchester's Clean Air Zone charges to the sections of the A628/A57 which form part of the Strategic Road Network, within the proposed Clean Air Zone boundary, subject to the outcomes of an assessment, which is expected to be completed by early 2021.
10. To note that the GM Clean Air Plan is required to take action tackle nitrogen dioxide exceedances until compliance with the legal limits has been demonstrated and that the nearer term influence of COVID-19 on air quality is not expected to lead to sufficiently long term reductions in pollution such that the exceedances of the legal limits of nitrogen dioxide will not occur without implementing a Clean Air Zone.
11. To note that the final GM Clean Air Plan will be brought forward for decision as soon as is reasonably practicable and no later than summer 2021.

12. To note that the outputs of the Minimum Licensing Standards will be reported alongside the GM Clean Air Plan as soon as is reasonably practicable and no later than summer 2021.

Exe/21/34 Northern Gateway: Progress Update & Delivery Arrangements for Collyhurst Phase 1

Councillor Richards declared a personal interest in this as a Director of the Joint Venture Company in the Northern Gateway.

In March 2017 the Executive had authorised the City Solicitor, City Treasurer and Strategic Director (Development) to enter into an agreement with the Council's preferred investment partner for the regeneration of the Northern Gateway lands, Far East Consortium International Limited (FEC). We had also delegated authority to the Chief Executive to dispose of the Council's interest in land at the Northern Gateway Site (Minute Exe/17/064).

The Council had entered into the Joint Venture (JV) with the Far East Consortium (FEC) in April 2017 for the comprehensive redevelopment of the Northern Gateway for housing and ancillary development. As part of the delivery arrangements, the Council and FEC established a JV company, Northern Gateway Operations Limited, to have strategic input into and oversight of the development of the Northern Gateway.

In February 2019 we approved the Strategic Regeneration Framework for the Northern Gateway, the 155 hectare land area made up of the adjacent neighbourhoods of New Cross, the Lower Irk Valley and Collyhurst. This Framework was to support the opportunity to deliver up to 15,000 new homes over a 15-20 year period (Minute Exe/19/25).

In June 2019 consideration was given to the preferred approach to facilitating strategic land acquisitions within the Northern Gateway SRF area, and approval given to making a loan of up to £11 million to FEC (Minutes Exe/19/52 and Exe/19/57).

In February 2020 consideration was given to an outline Strategic Business Plan for the Joint Venture, and authority was delegated to the Chief Executive to approve the full initial Development Area Business Plan (Minute Exe/20/29).

In July 2020 the Executive had approved the Council entering into a Grant Determination Agreement with Homes England for the receipt of up to £51.6m Housing Infrastructure Fund grant to deliver major infrastructure in the Northern Gateway area (Minute Exe/20/84).

This report from the Strategic Director (Growth & Development) provided details of proposals to deliver the first phase of housing development within the Collyhurst neighbourhood. It also providing an update on progress being made in the wider initiative in relation to the Housing Infrastructure Fund grant.

The Collyhurst first phase was to see 274 new residential properties. For the 244 new homes in Collyhurst Village (Harpurhey ward), 100 were to be new council homes with the remaining 144 properties being developed for open market sale. The other 30 were to be new council homes developed in South Collyhurst (Miles Platting & Newton Heath ward) on a site agreed with the local councillors. The scheme would also deliver the first phase of the new Collyhurst Village Park. To achieve all this it was going to be necessary to demolish 29 residential units (22 Council and 7 Private or Right to Buy) and 1 commercial unit. It would therefore be important that the scheme ensured the timely delivery of re-provision homes to allow residents to relocate, in a single move, from affected properties to a new property within the development. It also had to provide alternative retail premises to enable the current operator to continue trading.

Current estimates indicated that an overall budget for the Council's share of the Phase 1 costs would be around £31.2m. This budget would cover the costs of new build properties; associated public realm; the relocation of existing tenants; the acquisition and relocation costs of existing owner occupiers and commercial premises (£29.8m); and the construction of phase 1 of a new community park (£1.4m). There was £23.41m of previously approved resources still available for expenditure on this scheme. It was also proposed to vire £1.4m of the existing capital budget allocation for the Northern Gateway to contribute to the first phase of the new Community Park. That would provide a total available budget to the project of £24.81m, and a further £6.39m was required. It was intended for this to be met through a bid to Homes England for Shared Ownership and Affordable Housing Programme (SOAHP) Funding, which was anticipated to attract funding in the region of £6-6.5m. However, for the scheme to progress, and in recognition that the grant bid will take time to be completed, it was proposed that the remaining funding for the scheme is underwritten by HRA capital resources. Officers were also reviewing whether retained Right to Buy receipts could be used as part of the financing towards this project. There was, therefore, a risk that should the grant bid be unsuccessful, the HRA would have a reduced capacity for other investment priorities.

The report explained the consultation that had been undertaken with residents and the wider local community to help develop the proposals for these proposed schemes. The initial consultation plans had had to be revised to take account of the worsening pandemic during 2020. Nevertheless, the work that had been possible had ensured that feedback from the local community had been captured throughout the design development process. That had then been used to influence the decisions about the scheme proposals.

Decisions

1. To note the detail of proposals set out for Phase 1 of development in Collyhurst which would provide up to 274 new homes, including up to 130 new Council homes which will be managed through the Housing Revenue Account.
2. To delegate authority to the Strategic Director, Growth and Development, the Deputy Chief Executive and City Treasurer and the City Solicitor to finalise the terms for the delivery of this proposal through the Joint Venture partnership that has been established with Far East Consortium.

3. To delegate authority to the City Solicitor to enter into and complete all necessary documents to give effect to (2) above, the delivery of this proposal through the Joint Venture partnership.
4. To recommend to Council an increase in the capital budget for Collyhurst of £6.39m, funded from Housing Revenue Account reserves, noting that grant funding will be sought to refinance.
5. To authorise the Strategic Director, Growth and Development to explore the potential for the use Homes England's Shared Ownership Affordable Housing Programme and submit a bid for funding once the eligibility of the scheme against the criteria of the grant programme has been fully assessed and determined.
6. To approve the virement of £1.4m from the Northern Gateway budget for the construction of the first phase of the park.
7. To note that two separate planning applications relating to the delivery of proposals in Collyhurst Village and Collyhurst South will be submitted for determination.
8. To note that land assembly activity will be required to ensure that the proposals set out in this report can be delivered in full.
9. To authorise the Head of Development to negotiate terms for the acquisition by agreement, where possible, of any interests in land required to facilitate to deliver the regeneration programme.
10. To note that if the City Council is unable to secure the acquisition of land interests required for the delivery of the overall regeneration programme, a future report will be brought to Executive to seek authority to make a Compulsory Purchase Order.
11. To delegate authority to the Director of Housing Growth & Residential Growth, in consultation with the Executive Member for Housing and Regeneration, to establish a local lettings policy relating to tenants who have the Right to Return to the Collyhurst neighbourhood; tenants affected by demolitions; and the letting of tenancies within the proposed age restricted block, noting that such a policy will be in line with commitments made in previous Executive decisions and will ensure that the new Housing Revenue Account stock being provided fully meets the housing needs of the city.

Exe/21/35 City Centre Transport Strategy - Outcome of Consultation

In October 2019 a report had been considered on proposals for a revised City Centre Transport Strategy (CCTS) that would be aligned to the Greater Manchester Transport Strategy 2040. It was felt that a new strategy was needed to take account of the ongoing and future predicted growth of the city centre and of changes in the

policy context since the adoption of the 2010 strategy. The new strategy would incorporate the GM 2040 Strategy and the goal of being a zero-carbon city by 2038. The drafting of the strategy would take into account the outcomes of the City Centre Transport Strategy Conversation that had taken place in the autumn of 2018. It had been agreed that the Council would undertake an engagement and co-design exercise with key stakeholders in the city centre and surrounding wards in order to further develop the strategy with support from Transport for Greater Manchester (TfGM) and Salford City Council (Minute Exe/19/82). In February 2020 the outcomes of that exercise had been reported (Minute Exe/20/25) and the Executive had approved a wider consultation exercise. The report now submitted set out the outcomes of that further consultation.

The consultation had started on 23 September 2020 and run for 6 weeks until 4 November 2020. Overall there had been 2,426 responses to the on-line survey, although not all respondents had answered all the questions. In addition to the responses to the on-line survey, there had been 24 emails received with detailed feedback on the draft strategy. Five of those responses were from individuals and the remainder were submitted by organisations or groups.

The responses showed high levels of support for the various proposals within the draft strategy, as indicated by the breakdown of responses to the on-line survey:

Proposal	Supportive	Not Supportive
Our buses	65.2%	20.4%
Our Metrolink	73.7%	11.8%
Our Rail	68.8%	12.2%
Our Streets - Walking	77.5%	10.1%
Our Streets - Cycling	66.4%	15.7%
Our Streets - Accessibility	81.1%	7.2%
Our Streets – Managing Traffic	62%	22.7%
Our Integrated Network	74.4%	6.6%

These figures did not always add up to 100% as not all respondents gave a view on all questions.

The report also set out an analysis of the free-text responses that consultees had included in their replies, broken down by the main themes of the consultation.

Appended to the report was a full schedule of responses to each the areas of concerns raised through the consultation. Included on that were the proposed changes and amendments to the draft City Centre Transport Strategy in response to the issues arising from the consultation.

The intention was to now bring forward a final version of the Strategy for approval and adoption in March 2021.

Decisions

1. To note the outcome of the consultation.

2. To note the responses to the concerns and challenges raised in the consultation attached at Appendix 2 of the report, and to endorse the proposed changes to the draft Strategy as a result of the consultation.
3. To agree that a further report is brought to the next meeting to present the final version of the Strategy.

Exe/21/36 Delegation of Executive Functions to the Executive and Council Officers

A report was submitted seeking approval for the delegation of various executive functions to officers of the Council; those functions being recorded at Part 3, Section A of the Council's February 2021 Constitution. The report also sought approval for the delegation to officers of the Council's various executive functions set out in Part 3, Section F of the Council's February 2021 Constitution. This was necessary as the Council had recently approved an updated version of the Constitution.

The report explained the legal powers available to the Leader and to the Executive to arrange for the exercise of and delegation of executive functions within the Council. The proposed delegations were supported.

Decisions

1. To note the decision of the Leader of the Council to exercise his power under Section 9E(2) of the Local Government Act 2000 (as amended) to delegate the discharge of all of the Council's executive functions to the Executive.
2. To note and endorses the decision of the Leader of the Council to delegate to officers the discharge of all of the Council's executive functions recorded at Part 3, Sections A and F of the Council's February 2021 Constitution as set out in the version of those sections presented to Council at its meeting on 3 February 2021.
3. In relation to the Scheme of Delegation to Officers set out in Part 3, Section F of the Council's February 2021 Constitution, to note that such delegations of executive functions include those functions that are designated as "Executive Functions" and those functions that are designated as "General Functions" insofar as these are executive functions.

Exe/21/37 LTE Group - Estates Strategy Delivery Update

A report submitted by the Strategic Director (Growth & Development) provided an update on the delivery of the LTE Estate Strategy. This outlined the Manchester College Group's plans to improve and develop leading-edge facilities for post-16 education and skills training to serve Manchester and the wider Greater Manchester Area. The report summarised all the property related schemes the Group was undertaking and included an update on the redevelopment of the former Boddingtons Brewery site into the City Centre Campus.

It was noted that the report had also been considered at a recent meeting of the Economy Scrutiny Committee and the committee had noted it (Minute ESC/02/14).

Decision

To note the report.

Executive

Minutes of the meeting held on Wednesday, 17 March 2021

This meeting was conducted via Zoom, in accordance with the provisions of the The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present: Councillor Leese (Chair)

Councillors: Akbar, Bridges, Craig, N Murphy, Rahman, Stogia, Richards

Also present as Members of the Standing Consultative Panel:

Councillors: Karney, Leech, M Sharif Mahamed, Sheikh, Midgley, Ilyas, Taylor and S Judge

Also present: Councillor Wills (Withington Ward Councillor) and Councillor White (Old Moat Ward Councillor)

Exe/21/39 Minutes

Decision

To approve as a correct record the minutes of the meeting on 17 February 2021.

Exe/21/40 COVID 19 Monthly Update Report

The Executive received a report of the Chief Executive which took the form of three "situation reports", one each for the work on the city's economic recovery, work with residents and communities, and work on the future of the Council itself.

At the meeting the Executive Member for Adult Services reflected that the city was almost one year on from the first lockdown and in Manchester, this sadly marked the painful milestone that 1000 Mancunians had lost their lives to COVID. She commented that all members' hearts where with everyone who had lost someone close to them and had been impacted by the virus themselves. She reported that the city would be taking part next week in the national day of reflection, which included the lighting up of Manchester library, a minutes silence at midday, participation in the national 8pm doorstep activity and also the creation of beacon memorials in cemeteries. She added that after COVID the Council would work with residents to find a fitting way to remember all that had been lost over the course of the last year.

The Executive Member for Adult Services then reported on the following key points:-

- The current rate of infection stood at stood 92.6 cases per 100,000, which was a slight increase, which could be attributed to the return of children to Primary and Secondary Schools;
- The Prevalence rate in over 60's continued to decline with a standing array of 57.6 cases per 100,000;

- More Mancunians were being tested for COVID through PCR and lateral flow testing;
- A refreshed Local Outbreak and Response Plan would be submitted to the next meeting of the Health and Wellbeing Board, taking stock of the last year and the steps need to be taken in the city in light of the government road map with a view to slowly returning to normal; and
- Over 161,000 Mancunians had had their first vaccination and over 6,000 had also had their second vaccination.

Following a question on the uptake of Lateral Flow testing in schools, the Executive Member for Children and Schools commented that this was an emerging picture as children had only just started to return to school. However, data was being collected on the levels of consent across the city and this was showing a strong level amongst teaching staff and pupils.

The Public Health Manager reported that the introduction of regular Lateral Flow testing for secondary school pupils was a positive step for Public Health in order to identify cases early and isolate households early as part of Early Identification and Control programme across the city.

Decision

The Executive:-

- (1) Note the report; and
- (2) Note the series of events planned in the city as part of the national day of Reflection on Tuesday 23 March 2021.

Exe/21/41 Spring Budget Statement and MCC Revenue Budget Impact

The Executive received a report of the Deputy Chief Executive and City Solicitor, which summarised the announcements in the Chancellor's Spring Budget Statement and considered the COVID-19 related funding that was likely to be available and any approvals and delegations that would be required.

The report detailed areas of temporary funding that was available to support Manchester residents, and calculated the impact of the support on the Manchester economy and where known, what the plans were for the year ahead for following areas-

- The universal uplift of £20 to all recipients of Universal Credit;
- The universal uplift of £20 to all recipients of working tax credits;
- The freezing of Local Housing Allowance rates in cash terms;
- Funding for free school meals;
- The removal of the Hardship payment to Local Authorities (to compensate for the reduction in Council Tax received due to the increase in numbers of those on Council Tax Support);
- The Contain Outbreak Management Funding (COMF); and
- The Test and Trace Support Payment Funding.

The report also made proposals for additional support in key areas to support the city's most vulnerable residents, which included:-

- Additional support to residents in receipt of Council Tax Support towards the Council Tax that is due - based on a discretionary hardship award of various grant options of £50, £100 and £150;
- Free School Meal provision – a proposal to use the relevant funding sources to provide three weeks of provision at a £15 per week award which would cover the Easter Break and the half term period;
- Additional support to carers in the city - a further grant scheme of £100,000;
- Tackling Digital Exclusion - a proposal to invest further funding of £274,000 for the delivery of a digital inclusion activities linked to investment from Manchester Health and Community Care's (MHCC) Digital Transformation Group (DTG) and the Community Champions programme; and
- Temporary Absence outside Great Britain - Housing Benefit claims for people who were abroad and who would be absent from home for more than four weeks should be kept in payment until such time as they were able to return to their home, the cost to the Council was likely to be nil.

The estimated total cost of these initiatives was £6.2m. It was proposed this was funded from the uncommitted COMF funding for 2020/21 of £10.3m, leaving a balance of c£4.1m available to support additional resource planning requirements in the remainder of 2020/21 and in 2021/22.

In addition, the Spring Budget had announced additional support for local businesses, centred around Business Rates Grants, Business Rates reliefs and discounts and Expanded Retail Discount and Nurseries' Discounts for 2021/22. The report therefore sought further delegations for the additional business support funding to administer these Government schemes.

Furthermore, the report provided details of the Breathing Space initiative that would be introduced in May 2021. This scheme provided for a breathing space moratorium and a mental health crisis moratorium. This would provide protections for people in problem debt by pausing enforcement action from creditors, and freezing charges, fees and certain interest on qualifying debts for up to 60 days. For people receiving mental health crisis treatment, a mental health crisis moratorium would provide further protections and lasts as long as a person's mental health crisis treatment, plus 30 days. Local authorities would be affected by the initiative in three different ways:

- As creditors, in relation to 'qualifying debts' owed to them. Almost all kinds of debts could be included in a moratorium, including council tax, parking charges and sundry debts;
- Where debt advisers employed by the Local Authority provided debt advice to residents and could offer a moratorium; and
- Where Approved Mental Health Professionals (AMHPs) employed by the Local Authority provided evidence to a debt adviser certifying someone was receiving mental health crisis treatment in order for the debt adviser to then initiate a mental health crisis moratorium.

It was report that Officers from across the Council would be working to deliver the scheme for the implementation date where necessary engaging with partners.

Councillor S Judge made a statement in relation Government's investment to tackle domestic abuse and violence. Whilst the proposed £90m in England and Wales was welcomed, it was felt that this was not enough and it did not address the wider issue of male violence against women and girls. She commented that the Council had a duty to build a city where all women and girls could thrive without fear of violence and abuse and as such commented that she would work with colleagues to bring forward a motion to end misogyny, violence and harassment against women and girls, including the support the cause for making misogyny a hate crime.

Following a question on whether there had been any guidance on how the additional support for business would be allocated, the Director of Customer Services and Transactions advised that this had not yet been provide by government.

Decisions

The Executive:-

- (1) Note the main announcements in the Chancellor's Spring Budget 2021 of 3 March 2021.
- (2) Delegate the design and allocation of discretionary support to Test and Trace Support Payments and funding for the remainder of 2020/21 and the 2021/22 financial year to the Deputy Chief Executive and City Treasurer in consultation with the Leader of the Council.
- (3) Agree the proposals for additional discretionary funds in the year ahead within the following areas:
 - An additional discretionary hardship grant of £150 to support working age residents in receipt of CTS towards the Council Tax that is due.
 - Free School Meal provision at £15 per week which would cover the Easter Break and the half term period.
 - An additional £100,000 of financial support to carers in the city.
 - An additional investment of £274,000 into activity to tackle digital exclusion in the city.
- (4) Delegate the decision to allocate and spend the remaining 2020/21 Covid Outbreak Management Fund (COMF) and new burdens funding and any new allocation for 2021/22 for activities to support the ongoing outbreak management and recovery planning to the Deputy Chief Executive and City Treasurer in consultation with the Chief Executive and Leader of the Council. Any additional funding decisions will be reported to 2 June Executive.
- (5) Delegate the decision to update the Council's Revenue Budget for the discretionary Additional Restrictions Grant funding and the associated decision to spend the funding, to the Deputy Chief Executive and City Treasurer in consultation with the Leader of the Council.
- (6) Delegate the design and allocation of BEIS Business Support Funding (including the administration of discretionary awards) for the remainder of 2020/21 and the 2021/22 financial year to the Deputy Chief Executive and City Treasurer in consultation with the Leader of the Council.

- (7) Support the recommendation for the Council to adopt the discretionary business rates scheme and apply the extended Retail Discount and the Nurseries Discount to the appropriate Businesses.
- (8) Note the introduction of the Breathing Space initiative and the Council's role in the administration and compliance of the scheme.
- (9) Endorses the statement made by Councillor S Judge.

Exe/21/42 Capital Programme Update Report

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which report informed Members of requests to increase the capital programme, sought approval for those schemes that could be approved under authority delegated to the Executive and requested the Executive to recommend to Council proposals that required specific Council approval.

The proposals which required Council approval were those which were funded by the use of reserves above a cumulative total of £2million, where the use of borrowing was required or a virement exceeded £0.500m. These included the following proposed changes:-

- Chorlton Library Refurbishment – a capital budget increase of £0.600m in 2021/22 funded by borrowing, and a capital budget virement in 2021/22 of £0.105m, funded by Open Libraries Project was requested to provide significant repair and maintenance as identified by a recent condition survey;
- Campfield Redevelopment Acquisition of Castlefield House – a capital budget virement of £3.735m in 2021/22 was requested, funded by Sustaining Key Initiatives budget in order to facilitate the redevelopment of Campfield Yard;
- Hammerstone Road – . A capital budget increase of £4.969m in 2022/23 was requested, funded by borrowing to deliver key changes identified by stakeholders, additional design developments and support to Biffa remaining operational on the site whilst works take place; and
- Accident Reduction and Local Community Safety Schemes – a capital budget virement of £2m in 2021/22 was requested, funded by Other Improvement Works budget to deliver an improved road safety at multiple locations across the city.

The report then went on to detail the proposals that did not require Council approval which were funded by the use of external resources, use of capital receipts, use of reserves below £2millio, where the proposal could be funded from existing revenue budgets or where the use of borrowing on a spend to save basis was required. These included:-

- Wythenshawe Cycling Hub – A capital budget increase of £0.500m in 2021/22 was requested, funded by External Contribution, and a capital budget virement of £0.599m in 2021/22 was requested, funded by Parks Development Programme in order to develop the City's first Cycling Hub Facility at Wythenshawe Park, address the inactivity levels in South Manchester and support people within the catchment area to access cycling in a traffic free environment within 15 minutes from where people live;

- Off Street Parking Priority Works – . A capital budget increase of £0.606m in 2021/22 was requested, funded by Capital Receipts for priority works that should be undertaken in the first 12 months of the car parks being run in house;
- Carbon Reduction Programme – a capital budget increase of £1.323m in 2021/22 was requested, funded by External Contribution to support the delivery of a large Solar Car Port installation at the National Cycling Centre and a large rooftop Solar PV plus battery storage installation at the Council's Hammerstone Road Depot;
- Schools Capital Maintenance Programme – a capital budget increase of £1.287m in 2021/22 was requested, funded by Government Grant to be used to address condition needs identified in the Council's estate of maintained schools which includes community, voluntary controlled and foundation schools.

The report highlighted that there had been increases to the programme totalling £1.690m as a result of delegated approvals since the previous report to the Executive on 17 February 2021. These were detailed at Appendix 2.

Approval had also been given for a capital budget virement for Coop Academy Belle Vue - Full Project. This project would deliver a new 1200 place (8 Form Entry) secondary school with associated grounds and infrastructure works on the site of the Showcase Cinema on Hyde Road in readiness for September 2023 opening. The project was funded by £23.474m Unallocated Education Basic Need budget and £3.864m Unallocated Presumption Free School Grant.

It was reported that if the recommendations were approved the General Fund capital budget would increase by £9.285m, across financial years as detailed in Appendix 1. This would also result in an increase in the prudential indicator for Capital Expenditure in corresponding years. Monitoring of all prudential indicators was included within the Capital Monitoring Report during the year.

Whilst there was a proposed increase in the requirement for prudential borrowing, this had already been assumed within the Council's revenue budget and therefore there would be no impact on the City's Council Tax.

Decisions

The Executive:-

- (1) Recommends that the Council approve the following changes to Manchester City Council's capital programme:
 - Chorlton Library Refurbishment. A capital budget increase of £0.600m is requested, funded by borrowing, and a capital budget virement of £0.105m, funded by Open Libraries Project.
 - Campfield Redevelopment Acquisition of Castlefield House. A capital budget virement of £3.735m is requested, funded by Sustaining Key Initiatives budget.
 - Hammerstone Road Additional Funding. A capital budget increase of £4.969m is requested, funded by borrowing.

- Accident Reduction and Local Community Safety Schemes. A capital budget virement of £2m is requested, funded by Other Improvement Works budget.
- (2) Approves the following changes to the City Council’s capital programme:
- Wythenshawe Cycling Hub- a capital budget increase of £0.500m is requested, funded by External Contribution, and a capital budget virement of £0.599m is requested, funded by Parks Development Programme.
 - Off Street Parking Priority Works – a capital budget increase of £0.606m is requested, funded by Capital Receipts.
 - Carbon Reduction Programme – a capital budget increase of £1.323m is requested, funded by External Contribution.
 - Schools Capital Maintenance Programme – a capital budget increase of £1.287m is requested, funded by Government Grant
- (3) Notes increases to the programme of £1.690m as a result of delegated approvals.
- (4) Notes virements in the programme of £27.338m as a result of virements from approved budgets.

Exe/21/43 Manchester City Council Climate Change Action Plan 2020-25

The Executive received a report from the Deputy Chief Executive and City Treasurer, which provided an update on the significant progress that had been made in delivering the Plan over the last 10 months despite the challenges posed by the COVID-19 pandemic.

The Council’s Climate Change Action Plan 2020/25 set an ambition for the Council to reduce its direct CO2 emissions by 50% between 2020 and 2025 based on a 13% year on year reduction trajectory. The Plan also recognised the Council’s unique leadership role in supporting and influencing the city to reduce its emissions and in ensuring that the city’s residents were protected from the impacts of climate change.

Since declaring a Climate Emergency, the Council had set about transforming the way it worked to ensure that climate change was at the heart of the organisation and its work with partners, residents and with its young people. The Council’s Corporate Plan priorities had been refreshed for 2020/21 to reflect the city’s zero carbon ambitions, resulting in the inclusion of a new ‘Zero Carbon Manchester’ priority. Policies, procedures and decision making had also been reviewed as well as work within procurement and commissioning, changes to the Capital Gateway approval process and the development of a new Manchester Low Carbon Build Standard.

The table below summarised the main actions that would deliver the 50% reduction in the Council’s direct CO2 emissions between 2020 and 2025.

Direct Emissions Action 2020-25	Annual Carbon Saving (tonnes CO₂)
Completion of Phase 1 Buildings Carbon Reduction Programme	1,400

Completion of Phase 1 (a) Buildings Carbon Reduction Programme - ERDF Supported	400
Phase 2 of Carbon Reduction Programme	3,000
Large scale energy generation scheme	7,000
Completion of the final year of the street lighting LED replacement programme	220
Estimated carbon emissions saving benefit from the decarbonisation of the National Grid	800
Completion of the Civic Quarter Heat Network and connection to the Town Hall, Town Hall Extension, Art Gallery and Central Library	1,600
Replacement of half of waste fleet vehicles with Electric Vehicles	900
Reductions to the Council's Fleet through increase in number of Electric Vehicles	400
Reduction in staff travel via car, taxi, air, train	100
Total Estimated Savings	15,820

It was reported that the Council's direct CO2 emissions had reduced by 54.7% between 2009/10 and 2019/20. The report then went on to provide a summary of the main areas of progress against the five sections of the Plan along with any challenges or delays. An analysis of additional financial investment against each of the actions in the Plan had also been undertaken and the total investment figure was £92.5m which was made up of £89.2m of capital investment and £3.3m of revenue investment. The breakdown of this by funder was as follows:-

- £23.5m Council funding;
- £32.9m funding from UK Government;
- £4.9m funding from the European Union;
- £25.7m funding from Greater Manchester Combined Authority projects; and
- £1.1m funding secured by the Manchester Climate Change Agency for community projects.

The activity delivered since March 2020 had put in place solid foundations for the delivery of the Climate Change Action Plan. A number of large scale projects had been progressed and funding bids had been submitted, however, COVID-19 had inevitably resulted in some delays to projects due to capacity issues. The Zero Carbon Coordination Group, workstream leads and the programme management team would ensure that progress continued to be made against all of the actions in the Plan. There were also a number of emerging priorities for 2021/22 centred around future project development and external funding, delivering on funded programmes and accelerating actions which had been impacted by COVID-19.

Following a question on the level of low emissions estimated for 2018 and 2019 and the potential impact these would have on future years emission targets, the Executive Member for Environment, Planning and Transport advised all projects would be progressing and a number of these large scale projects would deliver reductions in emissions higher than the required yearly target thereby delivering the overall five year reduction target.

Decision

The Executive note the progress that has been made in delivering the Climate Change Action Plan and the priorities for the next financial year.

Exe/21/44 Places for Everyone - A Proposed Joint Development Plan Document of Nine GM Districts

The Executive considered a report of the Director of Planning, Building Control and Licensing and Director of City Centre Growth and Infrastructure, which set out a proposal for a Joint Development Plan Document (DPD) of Nine Greater Manchester Local Authorities.

Up until December 2020 a joint development plan document of the ten Greater Manchester local authorities was being prepared, Greater Manchester's Plan for Jobs, Homes & the Environment (known as the "GMSF"). However, the decision at Stockport Council's meeting on 3 December 2020 to not submit the GMSF 2020 following the consultation period and the subsequent resolution at its Cabinet meeting on 4 December not to publish the GMSF 2020 for consultation in effect signalled the end of the GMSF as a joint plan of the 10. Consequently, at its meeting on the 11 December 2020, Members of the AGMA Executive Committee asked for a report to be drafted on the implications and process of producing a joint Development Plan Document of the nine remaining Greater Manchester (GM) districts.

The preparation of the former GMSF was undertaken by the AGMA Executive Board on behalf of the ten GM authorities. The withdrawal of Stockport Council from that process in December 2020 meant that it was no longer appropriate for the AGMA Executive Board to continue with the oversight of the new plan. It therefore required a new joint committee to be established consisting of the remaining nine local authorities (Manchester, Bolton, Bury, Oldham, Rochdale, Salford, Tameside, Trafford and Wigan).

The purpose of the Joint Committee would be to formulate and prepare the joint DPD. In the event that the draft joint DPD was considered to have substantially the same effect on the nine districts as the GMSF 2020, the next stage would be a consultation on a publication version of the joint DPD

The AGMA report highlighted that membership of the joint committee was a matter for individual local authorities to determine. However, it was suggested, for continuity purposes, that Leaders from each of the nine local authorities formed the membership of the committee, with the ability for a nominated deputy to attend as necessary. It would also be the responsibility of the joint committee to agree its terms of reference and the operational arrangements, including the appointing of the chair and the voting arrangements.

The report explained that once the joint committee was established, there would be a need to update Manchester's Local Development Scheme (LDS) which previously set out the timetable for the production of the GMSF alongside next steps for the Council's emerging Local Plan. The LDS would be updated at the appropriate time in advance of the next round of consultation on the new joint DPD – Places for Everyone.

Furthermore, it was clarified that the function of scrutiny in the production of the joint DPD would remain with the individual districts as the relevant decisions will rest with the districts, not AGMA or the GMCA.

Decisions

The Executive:-

- (1) Approve the making of an agreement with the other 8 Greater Manchester councils [Bolton, Bury, Oldham, Rochdale, Salford, Tameside, Trafford and Wigan] to prepare a joint development plan document to cover strategic policies including housing and employment land requirements and, as appropriate, strategic site allocations and Green Belt boundary amendments and associated infrastructure across the nine districts.
- (2) Agree the Council's lead member for the joint committee is the leader of the Council and a nominate the Executive member for Environment, Planning and Transport as deputy to attend and vote as necessary.
- (3) Delegate to the joint committee of the nine Greater Manchester councils the formulation and preparation of the joint development plan document to cover housing and employment land requirements including, as appropriate, strategic site allocations and Green Belt boundary amendments and associated infrastructure across the nine Greater Manchester districts insofar as such matters are executive functions.
- (4) Note that the following are the sole responsibility of full Council:
 - Responsibility for giving of instructions to the executive to reconsider the draft plan submitted by the executive for the authority's consideration.
 - The amendment of the draft joint development plan document submitted by the executive for the full Council's consideration.
 - The approval of the joint development plan document for the purposes of submission to the Secretary of State for independent examination.
 - The adoption of the joint development plan document.

Exe/21/45 City Centre Transport Strategy to 2040

The Committee considered a report of the Director of City Centre Growth and Infrastructure, which sought endorsement of the final City Centre Transport (CCTS) 2040.

The revised CCTS responds to comprehensive engagement with local residents, businesses and organisations over the last two years. Given the high level of support received from the consultation for the overall strategy, the vision for the revised CCTS remained for "a well-connected, zero carbon city centre at the heart of the North, offering our residents, employees and visitors a great place to work, live and visit". Similarly the central aim for 90% of all trips to the city centre to be made by foot (including people using wheelchairs, mobility scooters and with guide dogs), by

cycle or using public transport by 2040 in the morning peak remained, as did the seven core ambitions, which were:

- Walking (including people using wheelchairs and mobility scooters) is the main way of getting around the city centre
- The city centre is cleaner and less congested
- More people choose to cycle to destinations within the city centre
- The city centre benefits from better public transport connections
- Parking in the city centre is smarter and integrated with other modes
- Goods are moved and delivered sustainably and efficiently into and within the city centre
- Innovation is embraced where it benefits the city centre and its users.

The final CCTS provided the framework for key transport policies and interventions for future delivery, in both the shorter and longer term, leading up to 2040, covering all modes of transport used to move to, from and around the city centre. It was proposed that the final strategy would be published following consideration by the Executive, Salford City Council and the Greater Manchester Combined Authority, which would be completed by the end of March. The final CCTS would be made available on the Council's website, as well as those of TfGM and Salford Council. It would be used to guide transport and connectivity improvements to and within the city centre, in line with the overall 2040 Strategy.

Ongoing engagement on specific proposals would be carried out as they developed, including with residents, bus operators and users, businesses, transport forums, and other stakeholders.

Following a comment in relation the bus proposals within the city centre and discussions around future franchising, the Leader advised that in terms of bus franchising there was an incoherent system at present and whilst there was fierce opposition to franchising from some bus operators, it was felt that this was the only way to deliver on the Council's City Centre Transport Strategy.

Decisions

The Executive:-

- (1) Note the changes to the draft CCTS following the consultation;
- (2) Agree the final CCTS document for publication, noting that the strategy is also subject to approval from Salford City Council and the Greater Manchester Combined Authority and could be subject to minor amendments during this process; and
- (3) Delegate responsibility to the Director of City Centre Growth and Infrastructure, in discussion with officers from Salford City Council and Transport for Greater Manchester, to make any minor amendments to the final strategy resulting from feedback during the approvals process, prior to its publication.

Exe/21/46 North Manchester Health Campus Strategic Regeneration Framework consultation outcome

The Executive received a report of the Strategic Director – Growth and Development, which detailed the outcome of the public consultation exercise carried out with local residents, businesses, landowners and key stakeholders, on the draft Strategic Regeneration Framework (SRF) for the North Manchester Health Campus. The report responded to the issues raised and sought endorsement and approval of the final SRF.

The intention was to transform the existing North Manchester General Hospital site into a modern Health Campus providing high quality hospital and health facilities in addition to providing complementary commercial, leisure and retail uses set within a high quality, greener public realm and a residential offer which was best in class in terms of healthy ageing.

The consultation demonstrated a considerable positive response to the proposals, with people in general expressing support for the vision as set out in the draft SRF. Throughout this process respondents highlighted a number of key points which had been considered as part of the finalisation of the SRF document. Of those that responded to the public consultation, there was considerable support for the SRF vision with 86% of the respondents supporting the plans to transform the site at North Manchester General Hospital.

It was noted that the benefits that could be secured for North Manchester and the wider city and city region, as a result of the proposals set out in the draft SRF, could make a significant positive contribution to the ongoing regeneration and transformation of North Manchester; environmentally, socially and economically.

Decisions

The Executive:-

- (1) Note the comments received on the draft SRF and the response to these comments.
- (2) Note the changes made to the SRF.
- (3) Approve the North Manchester Health Campus SRF with the intention that it will become a material consideration in the Council's decision-making process as Local Planning Authority.

Exe/21/47 Wythenshawe Hospital Campus Strategic Regeneration Framework

The Executive considered a report of the Strategic Director – Growth and Development, which set out a proposed Strategic Regeneration Framework for the Wythenshawe Hospital Campus. The report also detailed the outcome of a public consultation exercise with local residents, businesses and stakeholders.

The Framework envisaged the development of the Wythenshawe Hospital Campus and its environs as a sustainable health village over a 10 to 15 year period enhancing the Hospital whilst diversifying uses to include complementary commercial, leisure and retail set within a high quality, greener public realm.

Within the context of the existing Core Strategy planning policy for Manchester, the Wythenshawe Hospital Campus represented a significant new opportunity to contribute towards the economic, social, environmental and health priorities for Greater Manchester, building on its significant advantages and future planning in respect of strategic transport connections and the wider sphere of influence.

The consultation process engaged as wide an audience as possible whilst complying with COVID social distancing regulations, which incorporated a range of methods, including the distribution of 7000 letters to neighbouring properties, leaflets and video briefing sessions, as well as use of traditional and social media. MFT also ran two Twitter polls in respect of the proposals, in order to seek additional feedback alongside a questionnaire.

From the broad twitter poll, responded by 647 people, the vast majority (87%) were in support of the proposals. With regard to the questionnaire, respondents were asked to provide comments in relation to the key themes as summarised below, which were detailed in the report:-

- Enhancing the quality of health care facilities;
- Creating a welcome environment for all users, including accessible green space;
- Improved accessibility by foot, cycle and public transport;
- Expanding the type of land use, including complementary development that creates employment, key worker housing and step-down care facilities;
- Creating a sustainable health campus, which delivers on the Hospital Trust's commitment to be net Zero Carbon by 2038; and
- Other considerations in relation to maximising benefits to local communities.

The responses to the consultation had identified strong support for the Wythenshawe Hospital Campus Strategic Regeneration Framework. Where comments had been made in relation to the above themes, these had been carefully considered and where appropriate modifications had been made to the Framework. It was noted that the key objectives of the Framework and proposals remained the same as those supported by the Executive at its meeting on the 11 March 2020.

Decisions

The Executive:-

- (1) Note and comment on the outcome of the public consultation on the draft Wythenshawe Hospital Campus Strategic Regeneration Framework.
- (2) Approve the Wythenshawe Hospital Campus Strategic Regeneration Framework and request that Planning and Highways Committee take the

Framework into account as a material consideration when considering planning applications for the area.

Exe/21/48 Withington Village Framework Update

The Executive received a report of the Strategic Director – Growth and Development, which detailed the outcome of a public consultation exercise with local residents, businesses and stakeholders, on the draft Withington Village Framework and sought approval of the Framework.

Withington Village was a key District Centre in south Manchester which served the Withington and Old Moat population, providing a hub for the community and a range of services. The draft Framework identified a vision for the Village as a liveable place that met the needs of its diverse community. It built on its cultural, physical and heritage assets and sought to develop these further. New public spaces were proposed along with an improved street environment and movement for pedestrians and cyclists.

Due to COVID restrictions being in place, a range of methods were put in place to allow respondents to have their say on the draft Framework. The Council received a strong response with a total of 200 responses, 189 of which were submitted via the Council's consultation web page, 10 via email and one written response. The overwhelming majority of the 189 online respondents were supportive of the framework proposals. Similarly, email and written responses showed a high level of support for the framework and the proposals contained within.

Responses were received from statutory consultees in relation to the key themes as summarised below, which were detailed in the report:-

- Movement in and around the village;
- Public Space;
- Heritage and Streetscape; and
- Governance Arrangements.

Responses were also received from Community Groups, including Withington Village Residents Partnership (WVRP), Withington Civic Society and Love Withington Baths. All groups firmly supported the objectives of the Framework including aspirations to improve the general environment of the Village in favour of walking/cycling, create high quality public spaces, increase public art, improve conservation area shop fronts, establish a formal shop front design guide, identify residential development opportunities and enhance links to The Christie, Withington Baths and local parks.

The Executive also considered comments from Councillor Wills, Ward Councillor for Withington and Councillor White, Ward Councillor for Old Moat, who both spoke in support of the Framework.

Subject to approval of the Framework, the next steps were to discuss with WVRP and local Councillors in Withington and Old Moat the development of governance arrangements to ensure that the community were consulted and communicated with as the Framework proposals were developed and implemented.

Decisions

The Executive:-

- (1) Note and comment on the outcome of the public consultation on the draft Withington Village Framework.
- (2) Approve the Withington Village Framework and request that Planning and Highways Committee take the framework update into account as a material consideration when considering planning applications for the area.

Exe/21/49 Ardwick Green - Neighbourhood Development Framework

The Executive considered a report of the Strategic Director – Growth and Development, which detailed the outcome of a public consultation exercise involving local residents, businesses and stakeholders, relating to a Draft Neighbourhood Development Framework (NDF) for the Ardwick Green area and sought approval of a final version of the NDF.

The Ardwick Green neighbourhood was located on the south-eastern edge of the city centre and was increasingly attracting the attention of developers and investors. The development of a Neighbourhood Development Framework (NDF) would guide and co-ordinate the future development of this key area, in line with adopted planning policy and build on existing regeneration initiatives in Mayfield and Brunswick.

The aspiration was to see improved social, environmental and economic outcomes from well-designed developments in the local context and a sense of place. The NDF included detailed and targeted objectives that could improve the liveability, functionality, design and connectivity of Ardwick Green.

Letters were sent to 1,920 local residents, landowners, businesses, and stakeholders, in late November 2020 informing them about the public consultation. The Council received 25 responses to the public consultation. 21 responses were made via the consultation web pages on the City Council website and a further 4 were received by email from the Environment Agency, CBRE representing a landowner, Manchester and Salford Ramblers and the Medlock Primary School.

The majority of the stakeholders who responded to the consultation expressed their overall support for the draft NDF, believing that appropriate development and preservation of the heritage aspects of the neighbourhood and the green spaces would enhance the neighbourhood. Responses to specific points raised had been considered within the report and a number of minor revisions had been made to the NDF document which were detail din the report.

Subject to endorsement of the Ardwick Green NDF, there were a number of important next steps for the Council and project partners, including One Manchester, that needed to take place to ascertain the best way of implementing the ambitions of the Ardwick Green NDF, which included:-

- Undertaking further technical work to devise a strategy for the management of residential and commuter parking that is currently adversely affecting the area;
- Undertaking an audit of the existing social and affordable housing stock to identify the ways in which improvements could be delivered;
- Supporting the opportunities presented and allow key stakeholders to carry out further detailed design and feasibility work on the potential form and function of the crossing points that could be included both within and to adjoining areas to improve connectivity; and
- Taking steps to support community projects that could help to deliver immediate positive change in the local area and public spaces.

It was noted that during the period of NDF development and consultation the Council became aware of the emergence of a new driver for change in the immediate area of the NDF, namely that the Manchester College had undertaken a review of its educational estate within the city and identified the Nicholl's College Campus on Hyde Road / Devonshire Street as a surplus asset that would be suitable for disposal for redevelopment. Given the significance of this site it had been agreed that an Addendum to the NDF should be prepared to extend the area of coverage and continue the principles set out in the Ardwick Green NDF to incorporate the Nicholls College Campus, and commercial and industrial land to the north.

Again, subject to approval, the intention was that this draft extension to the Ardwick Green NDF would be the subject of a public consultation exercise that would take place between May and July 2021, involving local residents, landowners, businesses, developers, statutory and non-statutory bodies and other local stakeholders.

Decisions

The Executive:-

- (1) Note the outcome of the public consultation on the draft NDF for Ardwick Green and subsequent revisions to the NDF that is appended to this report in final form.
- (2) Approve the NDF for Ardwick Green, noting that it will then act as a material consideration for the Local Planning Authority when assessing future planning applications within the NDF area.
- (3) Request that the Strategic Director – Growth and Development, working in conjunction with colleagues in other Directorates, undertakes the programme of work outlined in the next steps section of the report to ascertain the best way of implementing the ambitions of the Ardwick Green NDF.

- (4) Approve the Draft Addendum to the Ardwick Green NDF and request that the Strategic Director – Growth and Development, undertake a further public consultation exercise on the proposals set out for the extended area with local stakeholders and bring a report back to a future meeting of the Executive with a final version of this Addendum, taking into account comments and representations made.

Exe/21/50 The Council Future Shape/Transformation programme

The Executive received a report of the Deputy Chief Executive and City Treasurer, which set out the context and background for the Future Shape of the Council Programme, its priority areas of work and benefits to the Council and its residents.

The future shape of the Council programme would reshape how Manchester delivered services both internally and externally, by using new technologies, ways of working and new delivery models. It was an organisational wide initiative bringing together a number of programmes designed to strengthen our ability to deliver the Our Manchester Strategy and in doing so, creating a city where people want to live and work.

The scale of change required to overcome the upcoming challenges that the council faced meant a new council wide shape and approach was required. The programme would lead to a better Council and would ultimately improve outcomes for residents and staff, improve the Council's long-term resilience and provide a framework for any future budget savings.

The priorities as articulated through the Future Shape programme enabled the delivery of required financial savings in a sustainable way whilst meeting the needs of communities and improving outcomes. A savings programme of £41m has been proposed for 2021/22 with those savings that were relevant to this programme mapped against the workstream areas.

As well as changes within the Council, in July 2020, an independent report was commissioned to consider the next steps towards integrated health, care and enhanced well-being in the City of Manchester. The report made a number of recommendations as to how the MLCO could be 'supercharged' to become the platform for health, well-being and locally delivered integrated care. This alongside the recent Integrated Care White Paper, would require changes to how health and social care services were commissioned and delivered and the report set out the next steps of this work.

Decisions

The Executive:-

- (1) Endorse the approach to the Future Shape of the Council Programme.
- (2) Note the work to support the integration of health and social care in Manchester and that a further report will be brought back to the next Executive for the approval of the underpinning changes to the legal partnership agreements.

Exe/21/51 Refresh of the Council's Social Value Policy and what Social Value has been derived during Covid-19 lockdown

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on the effects on the delivery of Social Value by the Council's suppliers resulting from the pandemic and set out proposals to reprofile the Council's priorities for the delivery of Social Value to more closely align the social value priorities to supporting the city's economic recovery and introduce further measures that would ensure that the commitment to addressing the climate crisis was reflected by the Council's suppliers.

Since 2015 the Council had applied a minimum 20% weighting to social value when evaluating tenders for council contracts. At the time, and to the present day this was the highest weighting for social value in the country. The Council has also introduced a range of measures within our own organisation to promote social value and ethical employment and whilst the Council's approach to including social value in tenders had been exemplary, there was an ongoing need to ensure that the delivery of social value took place throughout the contract.

It had been recognised that Social value has become even more of a priority in light of the coronavirus pandemic and the economic and social impacts it had had on Manchester and had a more important role than ever in supporting an inclusive, green economic recovery in Manchester.

In light of the developments over the last year, the Council's zero carbon ambition and the Council's ongoing experience in relation to delivery of social value, officers had drafted an updated social value policy. Specifically, the policy:-

- Prioritised actions to support Manchester's recovery.
- Expanded the priority groups for social value to reflect groups disproportionately impacted by the pandemic.
- Added an additional dedicated social value weighting of 10% to support the zero carbon ambition in the evaluation of tenders.

The policy was also consistent with the recently refreshed Greater Manchester Combined Authority social value framework, which sets out high level principles focused around rebuilding our economy and society following the crisis caused by Covid-19 and as well as the policy document, new toolkits for suppliers and commissioners, contract staff and wider stakeholders were also being developed to reflect the updated policy.

Overall, it was felt that these changes would help to deliver more specific, measurable commitments from suppliers both in relation to the economic recovery and in relation to climate change and a strengthened focus on priority groups.

Noting the comments that had been made by the Resources and Governance Scrutiny Committee in relation to the proposals, the following amendments to the Policy were proposed :-

- The addition of the following to 'Why are we doing'
 - **Maximise use of local supply chains, retaining money in the Manchester economy** – Support and strengthen organisations that make a positive contribution to Manchester and retain money in the local economy, including through use of local, Manchester-based supply chains.
- The addition of the following Priority Actions:
 - **Ensure 'good employment' is centre to any opportunities** – We particularly encourage organisations to commit to the Greater Manchester Good Employment Charter (<https://www.gmgoodemploymentcharter.co.uk/>), including paying all staff at least the Real Living Wage.
 - **Build our understanding of the diversity of our supply chain** – particularly how black and Asian minority ethnic communities and women are represented both in the workforce and in company ownership.
 - **The council will undertake quarterly progress reviews of social value delivery, with a formal review of the policy once a year** – taking account of different sources of data including: social value delivery (e.g. KPI performance) compared with commitments in bids; procurement data (e.g. how market interest has changed as a result of the policy, quality of social value submissions in bids); survey data of our supply chain.

Decisions

The Executive, subject to the above amendments:-

- (1) Agree to focus social value efforts on supporting a green, inclusive economic recovery.
- (2) Agree to expand the priority groups to include Black, Asian and Minority Ethnic populations, who have been disproportionately impacted economically by the pandemic.
- (3) Agree to move as quickly as practicable to a 30% social value weighting to all contracts as standard (i.e. 20% social value and 10% zero carbon).

Exe/21/52 Young Manchester Review

The Executive received a report of the Strategic Director – Neighbourhoods, which provided a summary of the Young Manchester review which was undertaken during December 2020 to February 2021. The report set out the findings from the review, considered the response and proposed several actions to build stronger and more effective arrangements going forward to improve the outcomes for children and young people.

Young Manchester was a charity that strived to improve opportunities for all children and young people across Manchester. Young Manchester aimed to provide children

and young people across the city with increased opportunities in all aspects of their life by commissioning projects that responded to their ever-changing needs.

The Council's grant agreement with Young Manchester had been live for the period; 1 July 2017 - 31 March 2021. Young Manchester performed well in its first year to secure additional funding of £2.4m for play and youth work. However, it had not sustained this level of charitable funding and had struggled to attract new funding from local businesses. The Council had not seen the sustained financial returns it had envisaged through the creation of a Charitable Incorporated Organisation nor had the Council, given the high level of investment provided, been able to influence sufficiently Young Manchester's work and priorities in the way this was anticipated.

It was clear from the review and the work undertaken on reviewing other delivery models, that leveraging additional external funding was unlikely to be substantially enhanced in the short to medium term by continuing to direct resources through a charitable arrangement.

Officers had examined whether the benefits of the existing arrangements outweighed the loss of influence over the deployment of the Council's resources and the outcomes that resulted from the Council's investment. The outcome of this work had led Officers to conclude the additional financial benefits of routing the Council's investment through a charitable vehicle would be limited over the next 2-3 years and that the lack of control and influence over the work of the Charity put the Council at risk of not delivering the outcomes set out in the strategy and the requirement to build a meaningful youth offer. Given the contribution the Council was making to maintaining the existing arrangements, the lack of direct control and influence and the examples of not making enough meaningful progress against the outcomes, it was proposed that the delivery arrangements should be revisited.

As such, an alternative delivery model was proposed to be designed and developed, which sought to:

- Build on the strengths and progress made by Young Manchester;
- Accelerate the achievement of the outcomes set out in the Youth Strategy;
- Reduce operational overheads and remove duplication to ensure more funding reaches grassroot organisations who were working directly with children and young people;
- Ensure a citywide youth advisory board worked alongside the current Neighbourhood based youth partnerships to provide the sector with a stronger voice which advised the Council and informed commissioning practices, therefore increasing engagement from across the sector;
- Placed data and insight at the centre of decision making; and
- Provided more direct control to the Council over the deployment of its own resources.

It was proposed that the coming months would be utilised as a transitional period so that full consideration could be given to the development of the alternative model of delivery. Once the proposed new arrangements had been fully considered, the detail and full implications would be presented back to the Executive in September for determination.

During the transitional period it was proposed that sufficient resources continued to be made available to Young Manchester to ensure existing commitments to youth organisations could be met. Whilst significant changes were proposed in order to move away from the existing arrangement, the Council would seek to take the opportunity to strengthen its direct engagement with all youth organisations going forward to ensure that the best outcomes for children and young people were realised.

Decisions

The Executive:-

- (1) Note the findings from the review and endorse the proposal to move towards an alternative delivery model, noting that a detailed proposal on the revised model will be presented back to Executive in September 2021 for determination.
- (2) Note that the Deputy Chief Executive and City Treasurer and the Strategic Director – Neighbourhoods in consultation with the relevant Executive Member for Youth, will seek to agree the details of the grant agreement payment for 2021/22, following engagement with Young Manchester and that a Key Decision will be sought separately in this regard in the coming weeks. The interim grant agreement will be for the purposes of a) fulfilling the obligations of the current youth and play fund to providers; and b) the management and monitoring of the arrangements across the youth and play sector.

[Councillor Rahman declared a personal and non-prejudicial interest in this item as he is a Board Member of Young Manchester.]

Exe/21/53 The Manchester Civic Quarter Heat Network

The Executive considered a report of the Strategic Director – Growth and Development, which provided an update to Members on the progress that had been made to date in respect of the Civic Quarter Heat Network (CQHN) project and next steps. It also provided a position statement on the ongoing external assurance work that was to be completed before the project moved into the operational phase.

The energy centre and pipework was scheduled to be completed in January 2021, however, there had been a number of delays to various elements of the project due to the impact of COVID and delays within the supply chain for specific elements of the project.

The contractual responsibility for the delivery of the gas connection rested with Vital Energi and their sub-contractor, Energy Assets Utilities (EAU) who were an experienced contractor delivering gas, electricity, and water networks in the UK's public and private sectors. Once all of the outstanding issues had been resolved the final connections to the buildings could be completed.

The current approved budget for the project was £24m. In addition to this there was also a further £2m capital budget approved to provide additional capacity in the form

of a second engine, if there was enough demand. Any drawdown of the additional funding would be subject to a further business case. It was currently forecasted that the project would be within budget.

The report provided an overview of the elements associated with the build of the CQHN:-

- Operational Phase - Financial Modelling (including Working Capital, Due Diligence, Risk and Mitigation);
- Legal Assurance;
- Structure and Governance; and
- Business Plan.

It was reported that both the confirmation of the final budget position (once the position in relation to the gas connection was resolved) and the final business plan would be presented to Executive in June 2021, following completion of the external assurance exercise by EY and approval by the Commercial Board.

Following a question on whether the possibility of introducing ground source heat pump cost had been accounted for in the overall budget, the Director – Commercial and operations advised that the cost of the heat pumps had not been included in the overall cost of the project. There was potential government grant funding for these, but if this was not available it would be considered in the context of the revenues being generated from the project. This would be picked up in more detail in the Business Plan.

Decisions

The Executive:-

- (1) Note the progress that has been made to date.
- (2) Note that the final Business Plan associated for the project is to be presented to Executive in June 2021 for approval.
- (3) Endorse the previously agreed delegated authority to the Strategic Director (Development), the Deputy Chief Executive and City Treasurer, and the City Solicitor, in consultation with the Leader, Executive Member for the Environment and the Executive Member for Finance and Human Resources, to negotiate and finalise the terms of any remaining contractual and property arrangements necessary to give effect to the delivery of the project and proposals set out in the report.
- (4) Delegate authority to the City Solicitor to enter into and complete all documents or agreements necessary to give effect to the above recommendations.

Council meeting – 31 March 2021**Rule 23. Questions for Executive Members (Agenda Item 5)**

1. Question from Councillor Wright to the Executive Member for Environment, Planning and Transport – Councillor Stogia**Question:**

Can the Executive member for Environment, Planning and Transport please confirm that the residents parking scheme in St Georges in Hulme and Britannia Basin will still go ahead, and can she provide a timescale for this?

2. Question from Councillor White to the Executive Member for Skills, Culture and Leisure - Councillor Rahman**Question**

Would the executive member with responsibility for parks join me in thanking all the Friends groups, including Friends of Old Moat Park, across the city who do such a fantastic job, throughout the year, alongside our parks staff, to look after, and improve our parks and green spaces? These spaces have been vital over the last year during the pandemic and show how valuable they all are to our local communities.

3. Question from Councillor Kilpatrick to the Executive Member for Skills, Culture and Leisure - Councillor Rahman**Question**

Does the executive member believe that the school meal packages offered by Manchester Fayre are adequate and what will they be doing to ensure that Manchester's children get the quality food they need?

4. Question from Councillor Kilpatrick the Executive Member for Environment, Planning and Transport – Councillor Stogia**Question**

How will Manchester City Council ensure that it builds on the behavioural changes experienced during lock down to maintain lower air pollution levels in the city?

5. Question from Councillor Kilpatrick to the Leader - Councillor Leese**Question**

How many people have come forward using the whistleblower policy since 2017?

Council meeting – 31 March 2021

6. Question from Councillor Leech to the Executive Member for Housing – Councillor Richards

Question

In light of the Government announcement that Councils will be able to divert funds received from the sale of Council housing to support sales of shared ownership homes, or homes sold through the Government's new First Homes scheme, will the Executive member commit to ensuring that all the money raised will be spent on providing more Council housing?

7. Question from Councillor Leech to the Executive Member with responsibility for Nuclear Free matters – Councillor Leese

Question

Will the Executive Member condemn the recent Government announcement that they will raise the cap on the maximum number of nuclear weapons to 260, and will the Executive member commit to lobbying the Government to redirect the money to support vital public services such as more policing, adult social care, affordable housing and a decent pay rise for key workers?

8. Question from Councillor Leech to the Executive Member for Environment, Planning and Transport – Councillor Stogia

Question

At the end of year 5 of the Highway renewal programme, what percentage of roads in Manchester will have been fully resurfaced, what percentage of roads will have received a replacement top surface to extend the life of the road surface, and what percentage of pavements will have been renewed in the 5 year programme?

9. Question from Councillor Stanton to the Deputy Leader – Councillor Murphy

Question

Public services in Manchester have faced a decade of devastation under successive Liberal Democrat and Conservative led Governments. Before the pandemic Mayor Andy Burnham was forced to use his local powers over taxation to end ten years of unsafe cuts to Greater Manchester Police and boost officer numbers for the first time since 2010. Our Labour Mayor has also pledged to improve accountability within the force under a new Chief Constable – in your joint role as Chair of Greater Manchester Police, Fire and Crime Panel are you confident they will have the resources available to deliver the neighbourhood led police service Manchester needs?

10. Question from Councillor A Simcock to the Executive Member for Skills, Culture and Leisure – Councillor Rahman

Council meeting – 31 March 2021**Question**

The City Council has responded to the debate around toppling statues by launching its Histories, Stories and Voices consultation on artworks in Manchester's public spaces. This has been led from the front by the Executive Member – for which thanks - and has now closed. What are the early indications from the consultation?

11. Question from Councillor A Simcock to the Executive Member for Skills, Culture and Leisure – Councillor Rahman**Question**

According to the Office for National Statistics, how many homeless people and rough sleepers died on the streets in Manchester in 2017 and what has been done since to help reduce the levels of homelessness and rough sleeping in the City?

12. Question from Councillor Wills to the Executive Member for Neighbourhoods – Councillor Akbar

Residents in Ladybarn and South East Fallowfield have experienced a number of problems with container bin areas. These include broken and overflowing bins, fly-tipping, and other criminal and antisocial behaviour. It's a blight on our local community. What have the Council been doing to deal with this problem?

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Resources and Governance Scrutiny Committee

Minutes of the meeting held on Tuesday, 9 February 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of the The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Russell (Chair) – in the Chair
Councillors Ahmed Ali, Andrews, Clay, Davies, Lanchbury, B Priest, Rowles, A Simcock, Stanton, Wheeler and Wright

Also present:

Councillor Leese, Leader
Councillor N Murphy, Deputy Leader
Councillor Rahman, Executive Member for Culture, Leisure and Skills
Councillor Stogia, Executive Member for Environment, Planning and Transport

RGSC/21/9 Minutes

Decision

The Committee approve the minutes of the meeting held on 12 February 2021.

RGSC/21/10 Climate Emergency petition

The Committee considered a petition, submitted on behalf of Climate Emergency Manchester, entitled “Respond to climate change with more democracy and more money”, which having received over 1,700, signatures requested the Council to establish a permanent “Climate and Environment Scrutiny Committee”, of equal standing to the existing six scrutiny committees and to make strenuous efforts to secure additional funding for climate action, including the use of some of its strategic reserves.

Ms Chloe Jefferies, representing Climate Emergency Manchester addressed the Committee setting out the rationale as to why she believed the Council should establish a 7th Scrutiny Committee, which included:-

- It was felt that the current Scrutiny arrangements were not working in relation to addressing climate emergency;
- The current Scrutiny Committee with oversight for climate emergency had a vast remit and there was insufficient time to address an issue on the scale of climate change with sufficient depth and detail;
- It was felt that the current approach to scrutinising climate change to date by the current scrutiny committees had been scattered rather than embedded;
- According to a Manchester Climate Change Agency report in 2020, a quarter of Manchester’s remaining carbon budget for the 21st century had been burned in

the space of just two years and the current arrangement were not keeping the city on track;

- It was felt that the Council's scrutiny arrangements had not been updated to reflect the complexity of climate change and growing area of Council activity which required transformative change and speed of action; and
- For scrutiny of climate change to be robust it needed to be central to the remit of a particular committee

The Leader was invited to respond to the points raised. In doing so he commented that:-

- In the main he supported the principles that had been raised by the petition and the comments made;
- The Council only accounted for approximately 2% of the city's emissions and had no statutory powers to require other parts of the city to act or scrutinise them;
- It was the purpose of the every part of the Council to make a contribution to tackle climate change;
- The demands on the current Neighbourhood and Environment Scrutiny Committee were too high to allow sufficient consideration of climate emergency;
- It was proposed that the balance of Scrutiny Committee remits would be reviewed, with the proposals that Homelessness would come under the remit of Communities and Equalities Scrutiny and that all Transport matters would be consolidated and placed under the remit of Economy Scrutiny;
- The above proposals would free up capacity for Neighbourhoods and Environment Scrutiny Committee to give more time to scrutiny of climate change and zero carbon; and
- It was envisaged that these proposals would come into effect as of the new Municipal Year and negate the need to establish a 7th Scrutiny Committee.

Some of the key points that arose from the Committees discussions were:-

- Members were in support of the proposal to realign the remits of the Scrutiny Committees to allow greater scrutiny of climate change and zero carbon;
- It was proposed that in addition to the realignment of scrutiny remits, the Council renamed the current Neighbourhood and Environment Scrutiny Committee to Environment and Climate Change Committee, which would be the main committee to scrutinise issues such as environmental integrity, climate change, bio diversity and flooding;
- It was also felt that this should not preclude scrutiny of climate change by other Scrutiny Committees where appropriate to do so;
- It was suggested that the proposed changes to scrutiny remits were made as soon as possible;
- It was commented that perhaps consideration needed to be given to the remits of all Scrutiny Committees in order for them to remain relevant and respond to changing circumstances impacting on the council and the city;
- It was felt that investment in tackling climate change was essential to securing the long term future of the city;

- It was felt that the re-establishment of the Climate Emergency Sub Group needed to take place as soon as possible; and
- It was proposed that this Committee scrutinised the financial implications in tackling climate change as part of its future work programme.

Clarification was sought by Ms Jeffries as to what the recommendation of the Committee would be and what the next steps would be. The Leader advised that the determination of committee structure and scrutiny remits was a function of full council and the process that would be followed would be for proposals to be considered by the Council's Constitution and Nominations Committee with recommendations then made to full Council. He added that he would be supportive of this process being undertaken in time for consideration at the next meeting of the Council on 31 March 2021.

Decisions

The Committee:-

- (1) Recommends to Council, via the Constitutional and Nominations Committee, that the existing Scrutiny Committee structure is reviewed with a view to a significantly greater emphasis being given to climate change and the environment more broadly, by an existing committee that is predominantly focussed on this.
- (2) Recommends that the review is undertaken and concluded in time for proposals to be considered at the Full Council meeting on 31 March 2021.

RGSC/21/11 Corporate Core Budget 2021/22 - final proposals

Further to minute (RGSC/21/3), the Committee considered a report of the Deputy Chief Executive and City Treasurer and City Solicitor, which provided a further update on the savings proposals being proposed as part of the 2021/22 budget process which reflected any feedback from the November 2020 meeting.

The Leader advised that the changes contained in the report were either as a result of recommendations previously made by the Committee or where of such a minor nature that they did not significantly impact on the overall budget proposals.

Key points to note were:-

- The Core had identified proposed budget reductions of £6.281m, which required a reduction of c.115.1ftes;
- There were currently c.54 vacancies earmarked as contributing towards the overall reduction, with the remainder likely to arise from applications for the targeted Voluntary efficiency scheme;
- As at December 2020 the Directorate was forecasting a net overspend of £1.321m, this included COVID-19 related pressures of £5.969m, offset by in year savings and other mitigations of £4.648m;
- Coroners Service would have a backlog of jury cases in 2021/22 and the forecast cost implications of these was £131k, which had been included in the budget for next year;

- As part of planning for the May 2021 Elections additional costs would be incurred in order to ensure that the election is Covid secure. The estimated costs of this was c£113k and a one year budget increase was proposed to meet these costs; and
- An increase of 1.9% above inflation in Bereavement Services was proposed which would bring fees and charges in line with other local authority areas, and result in an additional £85k income per year.

A point raised by the Committee was that there was no reference to LGBT+ in the references to equality groups and it was requested that this be included.

The Deputy Chief Executive and City Treasurer gave an assurance that this reference would be included.

Decision

The Committee agree the savings proposals as described within the report and endorse these to the Executive.

RGSC/21/12 Capital Programme & Projects Review 2020/21

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on progress against the recommendations made by Local Government Association (LGA) external review of 2018, a summary of Internal Audit reviews on Capital Programmes and Projects since 2018 and the proposed plan for further external review and timeline.

Key points and themes included:-

- Detail of the recommendations made by the LGA Peer Review together with departmental responses;
- During the timeline between the publication of the LGA Review in 2018 and the drafting of this report Internal Audit had undertaken 21 reviews, covering the Our Town Hal project, the Factory, Highways and Capital Programmes to provide further assurances across the activities; and
- Details of a proposed plan for further external review of the capital programme and projects.

Some of the key points that arose from the Committees discussions were:-

- It was requested that any review included the appropriate Executive Member and any other relevant Elected Members;
- Had consideration been given to employing apprentices or those on the kick start programme within Capital programmes;
- Why had benchmarking with Stockport and Sheffield been identified

The Deputy Chief Executive agreed that it would be crucial for the inclusion of the relevant Executive Member and other Members as part of any review. She added that at the point when the original review was undertaken, Sheffield had been

identified as a particular example of good practice and there was a similar rationale for Stockport.

The Director of Capital Programmes advised that there was apprentices in the service and there was career progression plan within the service to bring people through from lower grades.

Decision

The Committee notes the report

RGSC/21/13 ICT update

The Committee considered a report of the Director of ICT, which provided an update the progress in developing the Council's IT Strategy, the development of its Datacentre Programme, an update on LiquidLogic Programme (Social Care System) and an update on the Council's migration to Microsoft365.

Key points and themes of the report included:-

- A draft ICT strategy was with the Deputy Chief Executive to review prior to going to SMT in February;
- The priority for ICT was the provision of fit for purpose, secure by design and resilient technology to enable improvements to the delivery of public services;
- An update on the ICT Data Centre migration from the Sharp site, which was at the last stage of the physical move, with an overall aim of achieving improved resilience and disaster recovery;
- An update on the LiquidLogic suite of social care products, which had been operational for 18 months;
- An update on the implementation of new LiquidLogic Adults, Children's and Early Help System;
- An overview of the financial savings achieved through the adoption of LiquidLogic;
- An update on the MS365 Collaboration Programme, including confirmation that all individual users were now migrated to Microsoft 365, amounting to 7,250 accounts;
- An update on the End User Device (EuD) Project; and
- ICT's response to the COVID crisis.

Some of the key points that arose from the Committees discussions were:-

- Were the six outstanding shared mailboxes now migrated to MS365;
- Was the Council disposing of old ICT equipment in a responsible and sustainable way;
- It was recognised how well the Service had responded to the COVID crisis in providing staff with the necessary equipment to work from home;
- The teams involved in the successful MS365 and telephony migration were congratulated on the work that they had undertaken under the difficult circumstances the Council was operating under;

- It was suggested that within the new ICT strategy, reference needed to be made to addressing digital exclusion as part of any public facing system;
- Was there an ambition to move to more cloud based data centres rather than physical data centres;
- Was there any plans to recoup the overspend in delivering the implementation of the new LiquidLogic Adults, Children's and Early Help System;
- There was a need to recognise that Manchester's carbon footprint would increase with the arrival of GHCC in the city;
- Why had the Council moved from using Public-I to webcast its Scrutiny and other committee meetings;
- Was there any plans to migrate away from other software platforms that the Council was currently using, such as SAP and if so, what consideration would be given to compatibility with other software and partner;
- What value for money had been derived from the migration to Microsoft365; and
- An update on the future of Citrix was requested.

The Director of ICT advised that any equipment returned was initially assessed to see if it could be reallocated to other staff. If not consideration was given as to whether it could be provided to schools and young people and only as a last resort would they be disposed of for recycling. He confirmed that all of the outstanding shared mailboxes had now been migrated to MS365.

The Committee was advised that the move to the new data centres was the first step in moving to a cloud based storage and as part of the draft ICT strategy was to adopt a cloud first approach. In terms of the overspend with LiquidLogic, it was explained that the implementation of the case management system was significant and complex. The previous product was no longer supported and therefore the Council had had to move quickly in replacing the software. A number of the benefits of adopting LiquidLogic were also outlined.

The Deputy Leader acknowledged the point made around the impact to the city's carbon footprint and stated that there were also benefits that could be derived from the arrival of GHCC in the city's economy. In relation to the Council ceasing to use public-I for webcasting scrutiny and committee meetings, it was explained that this was due to budgetary issues but work was ongoing with Officers from Governance and Scrutiny Support to ensure a similar experience could be provided from the use of other platforms.

The Director of ICT advised that with each major software upgrade, the Council reviewed what lessons had been learnt to enable a smoother transition for future changes. He added that it was anticipated that future changes to the Council's software packages would be incremental and not on a similar scale to the recent migration to Microsoft 365. It was recognised that going forward, the integration and interconnectivity of various software systems was essential and this would be reflected in the new ICT Strategy.

The Committee was informed that at present, Citrix was still a supported channel for staff to access the Council's systems in a secure manner. It was envisaged that the reliance on Citrix would decrease in time with the roll out of the end user device program. In terms of value for money and benefit of Microsoft 365, it was reported

that the Council was starting to see the benefits of improved integration with other organisations and greater collaborative working.

Decision

The Committee notes the report.

RGSC/21/14 Overview Report

A report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

A Member suggested that as part of the Committee's future work programme it should receive a further update on the progress of implementation of Council Motions.

Decision

To note the report and agree the work programme subject to the above addition.

Resources and Governance Scrutiny Committee

Minutes of the meeting held on Tuesday, 9 March 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of the The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Russell (Chair) – in the Chair
Councillors Ahmed Ali, Andrews, Clay, Davies, Lanchbury, B Priest, Rowles, A Simcock, Stanton, Wheeler and Wright

Also present:

Councillor Leese Leader
Councillor N Murphy, Deputy Leader
Councillor Richards, Executive Member for Housing and Regeneration

RGSC/21/16 Minutes

Decision

The Committee approves the minutes of the meeting held on 17 February 2021 as a correct record.

RGSC/21/17 Proposed refresh of the Council's Social Value Policy and what Social Value has been derived during Covid-19 lockdown

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on the effects on the delivery of Social Value by the Council's suppliers resulting from the pandemic and set out proposals to reprofile the Council's priorities for the delivery of Social Value to more closely align the social value priorities to supporting the city's economic recovery and introduce further measures that would ensure that the commitment to addressing the climate crisis was reflected by the Council's suppliers.

Key points and themes in the report included:-

- The Council's approach to Social Value;
- How the pandemic had affected Social Value;
- Examples where the delivery of Social Value had continued and where contractors have had to significantly adapt or pause their social value provision in light of the pandemic;
- An overview of the proposed new Social Value Policy which included priority actions to support Manchester's recovery, expanding the Council's priority groups and environmental scoring in the evaluation of tenders; and
- The expected impact of the updated priorities.

The report would also be considered by the Executive at its meeting on 17 March 2021

Some of the key points that arose from the Committee's discussions were:-

- The proposal to move to a 30% Social Value weighting to all contracts as standard (20% social value and 10% zero carbon) was welcomed;
- What impact would the reduction in the Council's budget and staffing have on the ability of the Integrated Commissioning and Procurement team to deliver Social Value;
- How was the further priority aimed at addressing inequalities faced by Black, Asian and Minority Ethnic (BAME) residents going to be achieved;
- What quantitative measures could be asked of employers to demonstrate that they were providing Social Value within their tenders;
- Did the Council hold any information on the percentage of businesses in the city that were owned or managed by Black, Asian and Minority Ethnic people and did the Council monitor what proportion of its contracts went to such businesses;
- It was questioned why Manchester's Social Value policy did not specifically reference the use of local supply chains in the same way the Greater Manchester Social Value policy did;
- It was suggested that the Ethical Procurement and Contract Management Scrutiny Sub Committee should play a role in monitoring the implementation on the refreshed Social Value Policy and that this should be reflected in the policy;
- Further information was sought on how the Integrated Alcohol and Drug Early Intervention and Treatment service with CGL, have continued to meet their social value environmental commitments;
- What happened to those individuals who were on Biffa's apprenticeship programme when they had to pause its apprentice programme due to the pandemic and could an assurance be given that the same number of formal apprenticeships would be delivered before the break in contract with Biffa;
- Was it possible to provide any detail on how the 10% Social Value weighting to zero carbon would be monitored and how much involvement would be expected of businesses to buy in to the climate change agenda;
- Would it be possible in the Policy to incentivise contractors to provide employment and apprenticeship opportunities at a very local level across the city;
- Would it be possible to monitor the outcome of social value from Council contracts in a similar way to how the Economic Dashboard is presented;
- Had any consideration been given to including reference to the Living Hours campaign in ensuring a good employment offer as part of the priority actions list; and
- It was suggested that the Committee received an update report on apprenticeship provision by the Council's top 10/20 suppliers to ensure that they were expecting to fulfil the commitments made.

The Leader commented that the Council would need to reorganise itself in light of the budgetary challenges it faced in order to be as fit for purpose as it possibly could, with the resources restraints it had. It was recognised that the delivery of a number

of services in the short term, not just Social Value would be challenging. The Deputy Chief Executive added that the delivery of Social Value was not solely the responsibility of the Integrated Commissioning and Procurement team.

It was explained that the employment of local businesses had always been a Social Value priority of any tender but had not necessarily been segmented beyond opportunities for young people and the proposal to address inequalities faced by BAME would ensure the Council lived up to the standards expected of it and would ensure the Council had BAME friendly approaches in its tender process.

The Head of Integrated Commissioning and Procurement advised that proposals put forward by a supplier as to how they intended to deliver Social Value would be encompassed in Key Performance Indicators for the contract and then monitored over the management of the contract to ensure these indicators were met. He also advised that the Council did not currently monitor what proportion of its contracts went to businesses in the city that were owned or managed by Black, Asian and Minority Ethnic people but acknowledged that this was something that was possibly needed going forward. He also stated that there was currently a process underway to look at potential software packages to monitor how social value could be captured across the Council. There was also no data available to indicate what percentage of businesses in the city were owned or managed by Black, Asian and Minority Ethnic people.

The Leader commented that it would not be appropriate to reflect in the policy what the Committee determined that its Sub Group should scrutinise, but acknowledged that if it was minded to keep an overview of monitoring the implementation on the refreshed Social Value Policy, then the Sub Committee would be appropriate to do so. In terms of local supply chains, he advised that this was inherent in many of the Council contracts with suppliers as this was one of the key ways in which suppliers were able to deliver Social Value and added there would be no issue in specifying this in the Council's policy rather than it be inherent.

The Head of Integrated Commissioning and Procurement agreed to provide further information to the Committee after the meeting in relation to how the Integrated Alcohol and Drug Early Intervention and Treatment service with CGL, had to meet their social value environmental commitments. He also added that he would speak to Biffa in relation to their apprenticeship programme and provide a response to the Committee in due course.

It was explained that it was endemic in delivering Social Value that if recruitment was taking place, that this would be in areas of deprivation and amongst those furthest away from the job market first. In relation to monitoring the climate change objectives and proposal, it would need to be proportionate to the scale of the contract.

The Leader advised that if there was the capacity to collect and monitor the social value data in real-time then the Council could look at producing something akin to the Economic dashboard. He also advised that the Council was a signatory to the Greater Manchester Good Employment Charter which covered more than the living wage and this was the basis to be judging good employment on otherwise there would be inconsistencies with other approaches being taken.

Decisions

The Committee:-

- (1) Endorses the recommendations to the Executive, subject to the following:-
 - that the refreshed Social Value Policy has a stronger emphasis on the use of local supply chains and a focus on charitable giving to local charities as well as those listed in the report.
 - that the priority actions in reference to employment opportunities explicitly refers to the Greater Manchester Good Employment Charter.
- (2) Agrees to receive a future report on apprenticeship provision by the Council's top 10/20 suppliers to ensure that they were expecting to fulfil the commitments they had made.
- (3) Recommends that the Council explores the possibility of maintaining a register of businesses in the city that are owned or managed by Black, Asian and Minority Ethnic people and businesses owned or managed by women as suppliers to the Council with a view to fully understand what proportion of our suppliers come from these backgrounds.

RGSC/21/18 Estates Strategy

Decision

The Committee defers consideration of this report to its meeting in May or June 2021 in order for the report to be updated with more up to date information to enable a well-informed discussion.

[Councillor Wright declared a personal and prejudicial interest in this item as she is a member of the Executive of Manchester Trades Union Council which is presently pursuing a Community Asset Transfer from the Council and left the meeting before the consideration of this item.]

RGSC/21/19 Post transfer governance-Council Housing service

The Committee considered a report of the Director of Housing and Residential Growth, which provided a summary of the proposals for governance of the Housing service after it transferred from Northwards to the Council in July 2021.

Key points and themes of the report included:-

- Details of tenant engagement that had taken place, ensuring that there was a wider range of engagement with more diversity and proper representation;
- Consideration of the level of decision making that the proposed Housing Board should have;
- The proposal that once transferred, the housing management and maintenance service would be governed by elected members and tenants, building on existing tenant engagement processes;

- The Board's role and purpose, which would be similar to that of the Board of Northwards currently as it relates to housing functions, delivery and performance; and
- Timescales for formal implementation.

Some of the key points that arose from the Committee's discussions were:-

- It was requested that the six Elected Member positions on the proposed Board were appointed to from Councillors who had Northwards properties within their wards;
- There was concern that the proposed Board would not have direct operational responsibility for the housing service and essentially would be an advisory board;
- It was felt that the transition would need to be carefully managed so that tenants did not feel they were being ignored;
- It was suggested that the use of independent professional members on the Board, who could provide advice to tenants and Elected Members should be considered;
- There was a discussion about the merits of independent membership of housing boards, and concerns were raised about the potential for conflicts of interest to arise for Elected Members, particularly in the absence of independent members;
- There was concern that the proposed balance of the Board, with only four tenant representatives downplayed the tenants' voice and it was suggested that there should be an equal number of tenant seats on the Board to Elected Members;
- Confirmation was sought that meetings including all Councillors with Northward tenants in their wards would continue; and
- It was suggested that when the shadow board arrangements concluded, scrutiny should have an opportunity to review how effective it had been.

The Executive Member for Housing and Regeneration confirmed that the Elected Member positions on the proposed Board would be appointed to from Councillors who had Northwards properties within their wards. She added that a key priority over the last 12 months and also going forward would be ensuring tenants had a say and direct impact in the shaping of their service. Any structures would be developed in partnership with tenants through an independent organisation (Shelter) to ensure that they felt that their voice was being heard and listened to.

The Director of Housing and Residential Growth advised that part of the work programme being developed with Shelter would seek to increase the accreditation of the 26 Tenants and Residents Associations. A new Leaseholders Group would be created along with a Sheltered Housing Group and Editorial panel, to ensure all publications that were issued were tenant filtered and co-written.

The Leader commented that the proposals in the report had been discussed at a number of meetings and had been supported by Elected Members with Northwards tenants in their wards. He added that regardless of the membership the proposed Board would provide significant direction to how Northwards was managed. He

commented that it would be appropriate to review the governance arrangements once the transitional phase had concluded.

The Executive Member for Housing and Regeneration agreed to consider the Committee's suggestion for the use of independent professional members on the Board as part of further deliberations with tenants, Elected Members and Shelter as to how this could be delivered. She added that regular meetings with Elected Members with Northwards tenants in their wards would continue to take place and agreed that if the Committee wanted to review the effectiveness of the arrangements that were being put in place between now and July then a report could be provided to a future meeting

Decision

The Committee supports the creation of a Northwards Housing Board but in doing so asks the Executive Member for Housing and Regeneration to take on board the points raised around Independent Members on the Board by the Committee.

RGSC/21/20 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

It was noted that a small number of previous recommendations were still outstanding responses and that these were now getting on for being 12 months old. It was also noted that as this was the last meeting of the Municipal Year, the Chair would liaise with Officers in relation to the work programme for the Committee's first meeting in the new Municipal Year

Decisions

The Committee:-

- (1) Notes the report.
- (2) Requests that Officers look to provide responses to the outstanding recommendations at the earliest opportunity.
- (3) Agrees that the Chair liaises with Officers in relation to the work programme for the Committee's first meeting in the new Municipal Year.

Health Scrutiny Committee

Minutes of the meeting held on 9 February 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Farrell – in the Chair
Councillors N. Ali, Clay, Curley, Doswell, Hitchen, Holt, Mary Monaghan, Newman O’Neil, Riasat and Wills

Apologies: None received

Also present:

Councillor Craig, Executive Member for Adults, Health and Wellbeing
Councillor Ilyas, Assistant Executive Member for Adults, Health and Wellbeing
Councillor Igbon. Member for Hulme ward
Councillor Ahmed Ali, Member for Rusholme ward
Councillor Akbar, Member for Rusholme ward
Dr Manisha Kumar, Executive Clinical Director Manchester Health and Care Commissioning (MHCC)
Charles Kwaku-Odoi, Caribbean and African Health Network
Donna Miller, BHA for Equality
Sharmila Kar, Director of Workforce and Organisation Development MHCC and Co-Chair CHEM
Jackie Driver, Strategic Lead: Inclusion, MHCC

HSC/21/07 Minutes

The Chair requested that Councillor Riasat be recorded as being in attendance at the previous meeting.

Decision

To approve the minutes of the meeting held on 12 January 2021 as a correct record, subject to the above amendment.

HSC/21/08 COVID Health Equity Manchester (CHEM)

The Committee considered the report of the Director of Workforce and Organisation Development, Manchester Health and Care Commissioning (MHCC) and the Consultant in Public Health Medicine, Manchester City Council/MHCC that reflected on how the pandemic had affected different communities in the city and the actions being taking to reduce disparities in severe disease and death for those ‘at risk’ communities.

The main points and themes within the report included: -

- Describing the identified Covid risk factors;
- Analysis of Manchester hospital data;
- Known Covid infection rates in Manchester;
- Geographic and economic considerations;
- The objectives of CHEM;
- The purpose and remit of the CHEM programme; and
- An update on the Manchester bid for the Community Champions Fund, a fund made available to support people shown to be most at risk from COVID-19.

Some of the key points that arose from the Committee's discussions were: -

- Noting that the report highlighted the health inequalities and outcomes and the disproportionate impact that COVID-19 had on BAME and disabled citizens, residents in vulnerable situations and areas of socio-economic deprivation;
- Noting the failure of the government to acknowledge or respond to the issues described;
- Manchester had recognised the issue and was actively responding to this;
- Providing examples of the fear experienced by BAME residents as a result of COVID-19;
- Noting the valued and important role of the many Voluntary Community and Social Enterprise (VCSE) groups;
- Recognising the importance of Covid Community Champions and all activity to meaningfully engage with the different communities that existed across the city;
- Consideration needed to be given to raising awareness regarding COVID-19 and offering appropriate advice for those residents living in multigenerational households;
- Consideration needed to be given as to how myths surrounding the COVID-19 vaccination were addressed so as not to perpetuate them, especially when using social media;
- Consideration should be given to utilising the lessons learnt from previous Public Health campaigns, such as the smoking cessation campaign to support this activity;
- Were all groups and existing established communities engaged with, such as young people, East European, South Asian and Carers;
- Noting the recent media attention that had been given to the Marcus Rashford campaign, consideration should be given to replicating this approach to promote the vaccination programme;
- The existing relationships that existed between social landlords and their tenants should be utilised to promote the vaccination, noting the importance of using all existing trusted relationships in this activity;
- Noting the importance of building and maintaining trust with local communities; and
- Was vaccination take up data available at a ward level.

The Committee welcomed Charles Kwaku-Odoi, Caribbean and African Health Network who stated that they were working with CHEM and key trusted community contacts to promote this work. He stated that the BAME community had experienced

racism and inadequate health experiences over many years that had resulted in a mistrust of services. He stated that by working in partnership, sharing local knowledge and experience they were collectively seeking to address this and improve the experience and health outcomes for BAME citizens. He described that a number of webinars had been delivered that had been well attended, hosted by GPs from the BAME community to discuss the issue of the vaccination. He informed the Committee that these had provided credible and evidence-based information to those attending and addressed the many misconceptions surrounding the vaccination, adding that the feedback obtained indicated these events had been very successful.

The Committee then welcomed Donna Miller, BHA for Equality who supported the comments from the previous speaker by recognising the importance of being honest and transparent so as to develop trust and confidence in services amongst BAME citizens. She described the importance of credible, competent and trusted figures in the community to deliver this message, noting that this included faith leaders, schools and local GPs. She described that BHA also worked closely with the local CCG to articulate the voice of the BAME community.

The Consultant in Public Health Medicine, Co-Chair of the Covid Health Equity Group acknowledged the comments regarding the need to ensure the messenger is as important as the message and appropriate consideration was given to this when seeking to engage with the many different community groups. She described that it was understood that digital platforms and social media were not always the most appropriate medium to reach groups, noting that other methods, such as direct phone calls, using the appropriate language had been used to reach out to people. She further described that they were working closely with the local Neighbourhood Teams and welcomed any information or support that Members could offer as she acknowledged that Members had relationships and contacts with local groups that could be utilised to support this important work.

The Consultant in Public Health Medicine, Co-Chair of the Covid Health Equity Group thanked the Committee for all of their constructive comments and support for the work that was being undertaken. She stated that all of the issues and suggestions raised to progress this work would be taken away from the meeting and discussed by the group.

The Director of Workforce & Organisation Development, MHCC & Co-Chair of Covid Health Equity Group stated that this would be an ongoing, long term piece of work that included activities and projects to ensure all community groups, including young people, carers, the Chinese and East European community were included and consulted, adding that it was recognised that different groups experienced different health outcomes and had different needs. She stated that an Impact Report would be produced and reported to the Committee at the appropriate time that would evidence and report on this activity.

The Director of Workforce & Organisation Development, MHCC & Co-Chair of Covid Health Equity Group further advised the Committee that vaccination take up data was being collated and analysed that would inform appropriate targeted campaigns. The Executive Member for Adults, Health and Wellbeing stated when available this information would be shared with local Members.

In concluding this item of business, the Chair on behalf of the Committee acknowledged the importance of this work and thanked all of the officers and the VCSE guest for attending. He stated that the scale and challenge of this work was recognised, and the Committee would welcome a progress report at an appropriate time.

Decisions

The Committee;:

1. Note the disproportionate impact that COVID-19 has on BAME and disabled citizens, residents in vulnerable situations and areas of socio-economic deprivation, and progress to date on tackling these disproportionalities.
2. Endorse the recommendation that respective partner organisations prioritise supporting the objectives of this programme as part of their response to Covid.

HSC/21/09 Adult Social Care and Population Health Budget 2021/22

The Committee considered the report of the Chief Executive Manchester Local Care Organisation and Executive Director of Adult Social Services that detailed the service and financial planning and associated budget strategy work that was taking place for adult social care with partners across the health and care system.

It detailed the identified and proposed opportunities to make savings in 2021/22 aligned to the remit of the Health Scrutiny Committee, to support the City Council to achieve a balanced budget in 2021/22.

The Committee was invited to comment on the report prior to it being considered by Executive.

The main points and themes within the report included: -

- Describing the 2021/22 Budget proposals in the context of the 2021/22 Budget;
- Providing a background and context;
- Information on the Covid-19 pandemic and the Adult Social Care (ASC) Improvement Programme, noting the context and impact on ASC;
- Identified budget pressures and efficiency proposals; and
- An overview of the Better Outcomes Better Lives programme.

Some of the key points that arose from the Committee's discussions were: -

- Clarification was sought on the overall total reduction in the Public Health budget since 2016;
- Consideration needed to be given to describing what was meant by the term wellbeing services in future reports;
- Stating that the government had repeatedly failed to adequately fund Adult Social Care over a period of many years;

- Noting that the funding cuts imposed upon the city had impacted most on the poorest residents who already experienced the worst health outcomes; and
- That despite these continued cuts Manchester had sought to defend the most vulnerable residents across the city.

Officers informed the Committee that the impact on Manchester's public health funding was a £8.652m reduction by 2019/20 and provided the year on year reduction figures. The Executive Member for Adults, Health and Wellbeing stated that whilst there had been a reduction in the funding from central government there were no proposals to reduce public health services.

The Executive Member for Adults, Health and Wellbeing stated that the government must adhere to the promise made at the beginning of the pandemic that they would reimburse the Council for the additional costs incurred as a result. She further stated that the government had repeatedly failed to adequately fund Public Health and Social Care over a period of many years, however despite this Manchester had responded to protect the most vulnerable residents in the city and would continue to do so.

Decision

The Committee note the report and endorse the budget proposals as described to the Executive.

HSC/21/10 COVID-19 Update

The Committee considered the joint presentation of the Director of Public Health and the Executive Clinical Director Manchester Health and Care Commissioning that provided an update on COVID-19 activity that included the latest available information on data and intelligence; information on Variants of Concern in Manchester and the response to this; an update on the Manchester COVID-19 Vaccination Programme and testing and contact tracing.

Some of the key points that arose from the Committee's discussions were: -

- The Committee expressed their confidence and appreciation to teams responding to deliver surge testing in central/south Manchester;
- Noting the need to reassure local residents at this time and praising the response of local Neighbourhood Teams in providing advice and support to both local residents and Members;
- What was being done to ensure that people who worked in these areas, but did not live in the area were tested, including those in household bubble arrangements;
- Was the surge testing in central/south Manchester available to local business owners and their employees;
- Were young people and housing providers involved regarding supporting the promotion of the vaccination programme;
- Noting that there had been some concern expressed regarding the advice given to housebound residents and the timing of their vaccination;

- Noting that due to the Primary Care Network arrangements some residents had been offered appointments for a vaccination some distance from their home address;
- Providing a positive example of a GP working with local asylum seekers;
- Stating that those who were destitute or not registered with a GP should not be excluded from receiving a vaccination;
- Information on the vaccination should be available in different languages; and
- What was the approach taken by GPs to ensure that unused vaccinations were not wasted.

The Director of Public Health responded to questions by stating that it was important to reiterate that at this stage there was no evidence that vaccines were less effective against the existing Kent variant and he encouraged all to continue to attend an appointment for their vaccination. He said that various teams, including Youth Services, local Housing Providers and Early Years Teams were actively engaged with work to promote testing and vaccination, adding that this work was complimented by a comprehensive communications strategy.

The Director of Public Health confirmed that the surge testing in central/south Manchester was available to local businesses and employees. He further acknowledged the comment regarding the issue of household bubbles and informed the Committee that an approach to this was to be discussed and agreed.

The Executive Clinical Director MHCC stated that for those residents who had not attended or taken up the offer a vaccination appointment they would be contacted, including a telephone call and the take up rates would continue to be monitored. She commented that the take up rate of the vaccination overall was very good.

In relation to housebound patients and the issue raised by Members, the Executive Clinical Director MHCC advised that the issue had arisen as a result of the physical management of the vaccination and the challenges this had presented to administer it safely. She stated that a process had subsequently been agreed to ensure that the vaccination could be delivered in a clinically safe manner and work was currently underway to vaccinate anyone who might not have received it.

The Executive Clinical Director MHCC acknowledged the comment made regarding Primary Care Network arrangements and appointment offers by stating this was acknowledged and work was underway to address this by offering vaccination appointments in a range of different settings. She stated that it was important to raise awareness of the vaccination and encouraged all to take up an offer as a way to combat COVID-19 and work was underway with a range of VCSE organisations to promote this and engage with citizens. She further stated that all citizens should be encouraged to register with a GP as it was important for all aspects of their health.

In regard to the question regarding unused vaccinations the Executive Clinical Director MHCC advised that the approach was that no vaccination should be wasted once the vial had been opened and practices would be responsible for managing their reserve list.

The Executive Member for Adults, Health and Wellbeing praised the work that was being delivered across the city on behalf of the residents.

Decision

The Committee notes the report and pays tribute to all of the staff and volunteers involved in this important activity.

HSC/21/11 Overview Report

A report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Decision

To note the report and agree the work programme.

Health Scrutiny Committee

Minutes of the meeting held on 9 March 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Farrell – in the Chair
Councillors N. Ali, Clay, Curley, Doswell, Hitchen, Holt, Mary Monaghan, Newman O’Neil, Riasat and Wills

Apologies: None received

Also present:

Councillor Craig, Executive Member for Adults, Health and Wellbeing
Councillor Ilyas, Assistant Executive Member for Adults, Health and Wellbeing
Councillor Russell, Member for Northenden ward
Dr Manisha Kumar, Executive Medical Director, Manchester Health and Care Commissioning (MHCC)
Karen Connolly, Chief Executive, Saint Mary’s Hospital
Dawn Pike, Director of Nursing, Manchester Royal Infirmary
Caroline Davidson, Director of Strategy, MFT
Veronica Devlin, Chief Transformation Officer, MFT

HSC/21/12 Minutes

Decision

To approve the minutes of the meeting held on 9 February 2021 as a correct record.

HSC/21/13 COVID-19 Update

The Committee considered the joint presentation of the Director of Public Health and the Executive Clinical Director Manchester Health and Care Commissioning that provided an update on COVID-19 activity that included the latest available information on data and intelligence.

Some of the key points that arose from the Committee’s discussions were: -

- How successful had the door knocking been to encourage residents to get tested during the mass testing exercise;
- Had there been any delays in schools obtaining test results for pupils returning to schools;

- Noting the two week delay in obtaining the results of testing for Variants Of Concern and the potential impact this could have on infection rates;
- What work was being done with the local Universities to ensure the safe return of students;
- Noting the key stages and dates of the roadmap announced to ease the lockdown restrictions;
- The Committee paid tribute to all staff and volunteers for delivering the vaccination programme, with particular reference to the Woodhouse Park Lifestyle Centre;
- Members provided personal accounts of their positive experience when receiving the vaccination;
- The importance of engaging with and encouraging the uptake of vaccinations amongst specific groups such as the traveller community, asylum seekers and others who may not be registered;
- What activity was being undertaken to ensure that all housebound residents received the vaccination; and
- Noting the relationship between social and economic deprivation and the need for appropriate consideration being given to the location of vaccination sites.

The Director of Public Health responded to questions by stating that the door knocking undertaken as part of the mass testing exercise had been undertaken by Council staff and partners and had been very successful in encouraging residents to take a test, he further stated that whilst this work was very labour intensive it had provided an opportunity to speak and engage with residents and the learning from this would inform future engagement and communications work.

The Director of Public Health commented that the key dates and lifting of measures announced to ease the lockdown would continue to be closely monitored to understand the impact of these on infection rates. He stated that the delays between the dates would allow for any impact to be understood prior to the implementation of the next stage. He stated that he was not aware of any issues relating to school testing and the time taken to obtain the results, however if Members were aware of any issues to alert him to this. He further stated that he shared the concern raised by the Member regarding the delays in the testing for Variants of Concern and he continued to escalate these concerns.

The Director of Public Health stated that regular meetings were held with the local Universities to plan for the return of students, including the provision of Covid secure arrangements to deliver learning. He advised that the advice to students was to test prior to returning to their place of study and then again when they arrive in the city, adding that the testing site at the Armitage Centre would be retained.

The Executive Medical Director MHCC stated that positive work was underway with partners to engage with specific community groups, such as asylum seekers and travellers to promote and facilitate the take up of the vaccination. She stated that using trusted community figures and voices would help support this activity and overcome barriers that existed. In addition, she described that a pilot project was being developed to specifically address the issue of non-registered residents, using

the learning obtained both nationally and internationally. In response to a specific question regarding Eastern European residents raised by a Member she stated that she would look into this following the meeting.

The Executive Medical Director MHCC informed the Members that individual GP practices were now responsible for contacting and following up the vaccination of housebound residents who had not been vaccinated, and if there were any incidents where this was not happening Members should contact her directly. She further commented that the ability of residents to access vaccination centres was understood and the move now was to offer the vaccination at the resident's GP practice in addition to the mass vaccination centres.

Decision

The Committee notes the report and presentations.

HSC/21/14 Better Outcomes, Better Lives

The Committee considered a report and presentation of the Interim Deputy Director Adult Social Services that provided an update on Better Outcomes, Better Lives, the Manchester Local Care Organisation's transformation programme for Adult Social Care, which commenced in 2021 and built on work to integrate health and social care (ASC) in Manchester, the ASC improvement programme and other transformation initiatives delivered in recent years.

The main points and themes within the report included: -

- Diagnostic work to design the programme;
- The scope of the programme including the detail of the individual workstreams;
- The outcomes to be achieved; and
- Feedback on progress to date.

Some of the key points that arose from the Committee's discussions were: -

- Noting the importance of this work and the role of scrutiny in monitoring progress;
- Noting the significant challenge to achieve the identified savings in the period described;
- The need to measure and regularly report progress and outcomes; and
- The importance of embedding this work with other Council strategies and plans to ensure a system wide approach to deliver community assets and strengths.

The Interim Deputy Director Adult Social Services responded by stating that this was an ambitious and challenging programme of work to deliver improved outcomes and achieve the identified savings. She said this was a long term plan that would reduce need rather than defer need and help support the delivery of the appropriate and correct care at the correct time.

The Interim Deputy Director Adult Social Services said that this work would be delivered jointly with health partners and would be embedded in the wider

programme of public sector reform that sought to bring services together and see them delivered in neighbourhoods. She commented that the wider determinants of health were understood, and this would inform the approach taken.

The Executive Member for Adults, Health and Wellbeing informed the Committee of the budget context that had informed this approach, noting that this was as a result of a period of continued under funding, budget cuts and austerity. She described that despite this Manchester had chosen to invest in Adult Social Care and focus on supporting vulnerable citizens and delivering improved outcomes. She stated that this approach would be supported by the Local Care Organisation and Manchester Health and Care Commissioning and she concluded by paying tribute to all staff working in the delivery of Adult Social Care.

The Chair stated that the Committee would continue to monitor the delivery of this work and a future report would include information on how staff were being upskilled to support this programme.

Decision

To note the report and presentation.

HSC/21/15 MFT COVID-19 Related Service Changes

The Committee considered a report of the Director of Strategy, Manchester University NHS Foundation Trust that described the changes to services that had been necessary to mitigate the impact of the pandemic on patients accessing services at MFT. In particular this included detail regarding changes to women's services and the early plans for addressing the backlog in elective care that had developed over the past 12 months.

The main points and themes within the report included: -

- Providing an introduction and background;
- The activities to create capacity in order to meet the demand for treating patients with COVID-19;
- Describing the changes that were made to the way in which services were delivered in order to reduce the spread of the virus and comply with Infection Prevention and Control (IPC) guidance;
- An update on Women's Services; and
- Impact and recovery.

Councillor Russell, Member for Northenden ward addressed the Committee. She sought an assurance on the delivery of women's services. She further stated that any equality impact assessments should take into consideration public transport and travel times, commenting that residents already facing disadvantages should not be disadvantaged further by any changes to service delivery.

Some of the key points that arose from the Committee's discussions were: -

- The Committee paid tribute to all staff working at the hospital sites for their work and dedication in treating patients during the pandemic;
- Noting that many patients would have chosen not to take up elective procedures due to concerns surrounding Covid, would these patients be contacted and followed up;
- Was anticipated that waiting times for procedures would increase as people who had delayed seeking treatment for health conditions during the pandemic began to present;
- The comprehensive MFT recovery plan should be shared with the Committee at the appropriate time; and
- An update was sought as to the delivery of the Walk In Centre at the Manchester Royal Infirmary site.

Karen Connolly, Chief Executive, Saint Mary's Hospital informed the Members that community midwifery services and hospital appointments had been reinstated to the pre pandemic arrangements and there was no reduction in the offer. She added that the changes that had been introduced to ensure appropriate infection prevention and control measures were in place. She further stated that the service provided at the Wythenshawe site was an improved offer as there was 24/7 access to emergency surgery and diagnostic services.

Dawn Pike, Director of Nursing, Manchester Royal Infirmary stated that whilst the announced road map for easing restrictions would inform the recovery plan there were still unknowns, such as ongoing advice and guidance regarding social distancing to be announced and this would need to be taken into consideration and inform all recovery planning,

Dawn Pike, Director of Nursing, Manchester Royal Infirmary informed the Committee that follow up calls were being made to patients who had declined elective procedures during the pandemic. She advised that this contact would continue with advice and reassurance given as to the measure taken to address patient safety so that patients could make informed decisions. She added that videos had also been produced to demonstrate the Covid safety measures that had been introduced.

Dawn Pike, Director of Nursing, Manchester Royal Infirmary described that the Walk In Centre had continued to operate during the pandemic, commenting that the number of people presenting had reduced during the pandemic, however the numbers were now at pre pandemic levels. She said that the marquee referred to by a Member had been installed to ensure correct patient social distancing was maintained.

Caroline Davidson, Director of Strategy, MFT stated that work to understand levels of pent up demand was underway to inform the recovery planning, including work with GP practices, noting this was being done across Greater Manchester.

The Executive Member for Adults, Health and Wellbeing reassured the Committee that in addition to the work of MFT a significant amount of work to address the wider health recovery programme across the city was underway and was a key element of the Manchester Partnership Board.

Decision

The Committee note:

1. The changes to hospital services necessitated by the COVID pandemic;
2. The arrangements regarding the creation of COVID-secure environments and measures to mitigate the impact on patients; and
3. The details regarding the changes made to women's services across MFT hospital sites.

HSC/21/16 City Health - Manchester Urgent Primary Care Hub Rebrand Update

The Committee considered a report of the Medical Director Manchester Health and Care Commissioning that provided an update report following the agreement at the meeting on the 1 December 2020 that the City Health provision, formerly the WiC (Walk In Centre) was rebranded to Manchester Urgent Primary Care Hub and patients were encouraged to call before they attended.

The report described that a summary of the reasons why the changes were made had been sent out to stakeholders via a briefing with the clear message that the service remained open and that the changes being adopted were to maintain patient safety and continuity of service provision to support urgent Primary Care and the wider system.

The main points and themes within the report included: -

- Providing an introduction and background;
- COVID-19 Impact and Service Adjustments;
- Data on the activity by month;
- Advice to vulnerable residents; and
- The service rebrand and revised model.

The key point that arose from the Committee's discussions was: -

- Noting the importance of this offer within the city centre, an assurance was sought that there was no intention to close this facility.

The Executive Clinical Director MHCC confirmed that there was no intention to close this facility, however appropriate consideration would be given to manage patient flow and access safely and appropriately.

Decision

To note the report.

HSC/21/17 Overview Report

A report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

The Chair recommended that he write to the Secretary of State for Health and Social Care to express the Committee's disappointment and objection to the 1% pay rise offered to nurses who had delivered vital front line services and care during the pandemic. The Committee unanimously supported this recommendation.

A Member commented that this was the Chair's final meeting and wished to place on record the Committee's gratitude to Cllr Farrell.

Decisions

The Committee;

1. Note the report and agree the work programme;
2. Recommend that the Chair write to the Secretary of State for Health and Social Care to express the Committee's disappointment and objection to the 1% pay rise offered to nurses who had delivered vital front line services and care during the pandemic; and
3. Thank Cllr Farrell for his work as Chair of the Committee.

Children and Young People Scrutiny Committee

Minutes of the meeting held on 10 February 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Stone – in the Chair
Councillors Abdullatif, Alijah, Chohan, Cooley, Hewitson, Kilpatrick, Lovecy, Madeleine Monaghan, Reeves, Reid and Wilson

Co-opted Voting Members:

Ms S Barnwell, Parent Governor Representative
Ms Z Derraz, Parent Governor Representative
Dr W Omara, Parent Governor Representative

Co-opted Non Voting Members:

Mr L Duffy, Secondary Sector Teacher Representative
Ms J Fleet, Primary Sector Teacher Representative

Also present:

Councillor Bridges, Executive Member for Children and Schools

Apologies:

Councillor McHale

CYP/21/06 Minutes

The Chair informed the Committee that the Executive had agreed with the Committee's views on the proposed revised parenting commission and that this budget proposal would not be taken forward. He also informed Members that, as agreed at the last meeting, he had written to the Prime Minister and the Secretary of State for Education but, as yet, he had not received a response.

Decision

To approve as a correct record the minutes of the meeting held on 13 January 2021.

CYP/21/07 Update on Schools and Settings and their Response to COVID-19

The Committee received a report of the Director of Education which provided a further update on the impact of COVID-19 on schools and settings in the city. The report also provided some information collected during the autumn term from children and young people about the impact of COVID-19. The report outlined the support that continued to be provided to schools and settings and also to families through the use of the winter COVID grant. The report stated that through the learning and

education system children were informed and understood environmental issues and the negative impact of carbon; promoting safe and healthy lives.

The main points and themes within the report included:

- Numbers of positive cases of COVID-19;
- Numbers of children on site;
- Early Years settings;
- Lateral Flow testing;
- Remote learning;
- Safeguarding;
- Mental health and wellbeing;
- Free School Meals during term time;
- COVID winter grant; and
- Children and young people's views and COVID.

Some of the key points and themes that arose from the Committee's discussions were:

- To recognise the important role that the Council had been playing in supporting schools during this time;
- Engagement with remote learning, including how this was being monitored and how lack of engagement was being addressed;
- Children attending school during lockdown, including the level of demand for places;
- Request for a breakdown by ethnicity of children who had tested positive for COVID-19 and were having to self-isolate;
- Were nurseries reluctant to offer places to new children in the current situation and were some children, therefore, unable to access Early Years provision;
- The COVID winter grant;
- Concern about inconsistency between schools about staff being on site and that teachers were being treated differently from other schools staff; and
- The inappropriate use of laptops provided to pupils, that the cost to individual schools of purchasing software to prevent this was very expensive and whether the Council could facilitate a large-scale purchase of this software at a lower cost.

A Member who was a Primary School Teacher Representative outlined the challenges schools had faced regarding the number of children who were eligible to access on-site learning during lockdown, advising that headteachers had had to make difficult decisions, taking into account the needs of vulnerable children and staff safety. She also informed Members how children learning at home were being supported by schools, including schools loaning laptops, helping parents to access Google Classroom on a range of devices, providing paper copies of work where necessary, monitoring how families were managing with remote learning, having screen free days and providing certificates and postcards to pupils to help to motivate them. She highlighted that children were still receiving an education during this period and that the area that they would most need to catch up on post-lockdown was their social and mental well-being.

The Director of Education advised that most schools had been able to meet demand for on-site places for the children of critical workers but that there were four schools where the level of demand had been very challenging and headteachers had had to make decisions, taking into account a number of factors, for example, that staff also had to provide remote learning to pupils who were not on site and the number of staff who were able to come into school each day, as some were Clinically Extremely Vulnerable and some had to self-isolate. She reported that schools were offering on-site provision for vulnerable children, including those who they had identified as not having coped well with being at home during the first lockdown and those who could not access remote learning. She confirmed that schools were monitoring whether pupils were accessing remote learning and that some pupils had been asked to come back on site because they were not accessing the remote learning. She advised Members that the data on the number of pupils who had tested positive for COVID-19 was provided by Public Health and that she would ask whether it was possible to provide this information broken down by ethnicity.

The Director of Education reported that a high number of private, voluntary and independent sector early years settings in the city were open and that she was not aware of any issue with children getting places but that she would look into this. She advised that early years settings would be experiencing the same issues as schools in terms of staff availability and that there were strict staff to children ratios in this sector.

In response to a Member's question, the Director of Education reported that arrangements had been put in place for COVID-19 tests for staff at schools and settings in the area where the COVID-19 variant of concern had been identified. In response to another question, she informed the Committee that there was no update as yet on the plans for summer examinations, including vocational qualifications.

The Director of Education informed the Committee that a reminder had been sent out to schools earlier this week about the COVID winter grant and how they could refer families for this and that her service would continue to remind staff, schools and settings about this. The Deputy Director of Children's Services reported that 291 payments had been made from this fund, in relation to 422 children. He advised that the grant system had only been in place for two weeks but that he supported work to re-publicise this. In response to a Member's question, the Executive Member for Children and Schools confirmed that the COVID winter grant could be used to help families with obtaining internet access.

The Executive Member for Children and Schools reported that the Council had been meeting regularly with trade unions which represented teachers and other schools staff and that the issue of equal treatment between different staff groups had been raised. He informed Members that the Council had made clear its position that all staff should be given equal consideration and that, where staff were able to work from home, they should be allowed to; however, schools had highlighted the additional difficulties they were facing due to more children being on site during this lockdown than during the first lockdown. He reported that trade unions could contact the Council's HR specialist advisers who were liaising with schools regarding any issues.

In response to a Member's question on the use of Lateral Flow Tests in secondary schools and colleges, the Director of Education reported that the Department for Education was supplying these directly to schools, along with guidance on their use. She advised that schools were currently using these to test staff and that some were using them to test pupils who were coming on site but that schools did have some concerns about the logistics of the testing once they had high numbers of pupils on site. In response to a question about childminders, she informed the Committee that children who were with childminders during the day would be expected to access remote learning from their school, as they would if they were at home with their family. She reported that she would look into the issue raised about centrally sourcing software for laptops provided to children and young people to ensure that they were not accessing inappropriate material.

Decision

To thank schools staff and officers in the Directorate for their hard work and to ask the Strategic Director for Children and Education Services and the Director of Education to pass on the Committee's thanks.

[Councillor Alijah declared a personal interest as the parent of a nursery-age child who did not have nursery place.]

CYP/21/08 Children and Education Services Budget 2021/22 **CYP/21/09 School Budget 2021/22**

The Committee received two reports of the Strategic Director for Children and Education Services. The first report provided updated Children and Education Services 2021/22 budget proposals that reflected the feedback and decisions from the scrutiny and Executive meetings that were held in January 2021. The second report provided a summary of the confirmed Dedicated Schools Grant (DSG) allocation from the 2021/22 settlement announced on the 17 December 2020 and the budget allocation across individual school budgets and the Council's retained schools budgets which was reported to the Schools Forum on 18 January 2021.

The main points and themes within the Children and Education Services Budget report included:

- Background and context;
- Revenue Strategy;
- Directorate Revenue Budget 2021/22;
- Our Corporate Plan and Business Plan;
- Impact on Workforce, Residents, Risk Management and Legal Considerations; and
- Consultation.

The main points and themes within the School Budget report included:

- DSG 2021/22 settlement;
- Distribution of the grant across educational establishments and Council retained budgets; and

- High needs pressures.

Some of the key points and themes that arose from the Committee's discussions were:

- To thank the Executive for taking on board the Committee's concerns about the proposal for the revised parenting commission and to welcome that this proposal had been removed;
- Concern about the longer-term impact of the pandemic on the Council's budget and on children and families;
- Trends in terms of the number of Looked After Children (Our Children) and the associated costs of placements; and
- The impact of the proposed cut to funding for interventions to support the improvement of maintained schools.

The Strategic Director for Children and Education Services informed the Committee that none of the proposals were without risk but that officers had tried to manage and mitigate that risk and were working within a clear strategy of early intervention and improved, targeted commissioning to avoid higher costs later on. He advised that it was difficult to predict future trends, particularly the long-term impact of COVID-19, and that relatively small changes in the number of children who were Looked After, particularly those requiring external residential provision, would have a large impact on the budget. He informed Members that significant savings had already been made due to a reduction in the number of Our Children who were placed in external residential provision. He reported that, since the start of the pandemic, there had been an increase in requests for Early Help and lower level interventions and that steps were being taken to strengthen this area which, he advised, should help to prevent the escalation of needs to the point where statutory intervention was required. He outlined how the budget from the decommissioned Families First service had been reinvested to strengthen early intervention. He suggested that the Committee scrutinise the service's work on the key areas of early intervention, prevention and care planning over the next 12 to 18 months to assess how much impact this work was having. He advised that the number of children becoming Looked After had decreased and that this was likely to be because the service's strategy was working; however, he recognised that there were unknown factors, particularly with so many children not being in school, although he advised that schools were working very hard to engage with children who were not in school and that decisions had been taken to enable vulnerable children to attend school during lockdown.

In response to a Member's question, the Director of Education clarified that the proposal at 4.36 in the report related to interventions where there was a concern about a maintained school and did not affect the grants which schools received to fund work around subjects such as Physical Education and Music.

Decisions

1. To thank the Executive for taking on board the Committee's views about the proposal for the revised parenting commission.

2. To express concern at the current financial situation which necessitates these budget reductions and the lack of certainty over the Council's future position and to note that it is hoped that next year the Council will be able to set a longer-term budget to enable the service to plan more effectively for the longer term.

[Ms Samantha Barnwell declared a personal interest as a member of the Manchester Parent Carer Forum.]

CYP/21/10 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained key decisions within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

The Chair drew Members' attention to the items on the agenda for the March meeting. He informed the Committee that he would not be standing for re-election in May so the March meeting was due to be his last meeting. On behalf of the Committee, a Member thanked the Chair for the way he had chaired the Committee over the previous three years.

Decision

To note the report and agree the work programme.

Children and Young People Scrutiny Committee

Minutes of the meeting held on 10 March 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Stone – in the Chair
Councillors Abdullatif, Alijah, Cooley, Kilpatrick, Lovecy, Madeleine Monaghan, Reeves, Reid, Sadler and Wilson

Co-opted Voting Members:

Ms S Barnwell, Parent Governor Representative
Ms Z Derraz, Parent Governor Representative
Dr W Omara, Parent Governor Representative

Co-opted Non Voting Members:

Mr L Duffy, Secondary Sector Teacher Representative

Also present:

Councillor Bridges, Executive Member for Children and Schools
Amanda Shah, Greater Manchester Immigration Aid Unit

Apologies:

Councillors Chohan, Hewitson and McHale
Ms J Fleet, Primary Sector Teacher Representative

CYP/21/11 Minutes

Decision

To approve as a correct record the minutes of the meeting held on 10 February 2021.

CYP/21/12 COVID-19 Update Including the Wider Opening of Schools and Colleges

The Committee received a report of the Director of Education which provided a further update on the impact of COVID on schools and settings in the city. It reported that schools and colleges were looking forward to welcoming back all of their children and young people and focused on the wider reopening of school and colleges from 8 March 2021 which was announced by the Prime Minister on 21 February 2021. The report gave a brief outline of the Government guidance in relation to wider opening and support for education recovery; information on how this was being implemented by schools and colleges and the support provided by the Local Authority.

The Director of Education provided the Committee with an update which included:

- The re-opening of primary schools to all pupils;
- The re-opening of secondary schools to all pupils, including testing of pupils for COVID-19;
- The rules of the wearing of face coverings in schools; and
- Education recovery.

Some of the key points and themes that arose from the Committee's discussions were:

- What steps were being taken to ensure that the buses children were using to travel to school were COVID-secure;
- To recognise the work of the Director of Education and her service, headteachers and school senior leadership teams in the way the re-opening of schools to all pupils had been managed;
- The positive impact on children of being able to return to school;
- Secondary and college students self-testing for COVID-19; and
- Education recovery.

The Director of Education reported that she had contacted Transport for Greater Manchester (TfGM) and asked for written assurance of the measures in place to ensure the safety of children travelling to school by bus. She offered to share their response with the Chair, once she had received it, to which the Chair agreed, stating that he would share it with the rest of the Committee. She explained that, if a pupil self-tested at home as positive for COVID-19, they would have to self-isolate but also be given a PCR test through a testing centre before they would be classed as a positive case. She advised that she could circulate a table of information which explained what would happen following the test result, depending on the circumstances. In response to a Member's question, she explained that, after learning how to carry out the COVID-19 test at school, if a pupil still struggled to carry it out at home, schools could still provide on-site testing for these pupils. She confirmed that her service was monitoring the level of consent to testing at schools across the city and, in areas where it was low, working with schools, the Communications Team and Neighbourhood Teams to encourage parents and pupils to participate in the testing.

In response to a Member's question, the Director of Education advised that part of education recovery could include summer schools and it was likely that individual schools would have discretion over this but that on site summer schools did not necessarily need to be run by school staff and other providers could be brought in.

In response to a Member's concerns that some schools were not putting in place the same level of safety measures for teaching assistants as they were for teachers, the Executive Member for Children and Schools advised that the Council had communicated clearly that all school staff should be given the same level of consideration and explained how the Council was working with trade unions and schools to address these issues.

Decision

To note that the Director of Education will share TfGM's response, once she has

received it.

CYP/21/13 School Governance Update

The Committee received a report of the Director of Education which outlined the support and future planned developments that the Council would provide to assist with fostering effective school governance across the city including governor recruitment, governor training, development and resources.

Officers referred to the main points and themes within the report, which included:

- Governor recruitment;
- Diversity of those applying for Governor roles; and
- Governor support.

Some of the key points and themes that arose from the Committee's discussions were:

- To thank officers for their work and to thank the volunteers who took on roles as School Governors;
- To welcome that Governor recruitment was continuing during the pandemic, using virtual interviews, and that more Governors were being recruited from Black, Asian and Minority Ethnic (BAME) groups and to ask what had been done differently which had resulted in more applications from these groups;
- Work to fill vacant Governor posts; and
- Request for ward level information on Governor vacancies to enable ward co-ordination work to assist with filling these vacancies.

The School Governance Lead advised that it was likely to be a range of factors which had resulted in an increase in applications from BAME communities, including increased prominence of the vacancies on the Manchester Jobs website, increased presence on social media, people working from home during lockdown, national campaigns and word of mouth in communities. She advised that her team would be monitoring this, looking at the application process in more detail and also looking at retention rates. She welcomed the opportunity to work with Members and stakeholders at a ward level to fill vacancies. In response to a Member's question, she outlined the plans to develop a focus group on how to improve recruitment of and support for Parent Governors. She also informed Members that her team supported Governors from maintained schools and academies and offered assistance with Governor recruitment to different types of schools.

Decision

To thank the School Governance Lead and all those involved in the recruitment of Governors for their work.

CYP/21/14 Responding to the Needs of Unaccompanied Asylum-Seeking Children (UASC) and the Children of Manchester who are Affected by the European Union Settled Status Scheme

The Committee received a report of the Strategic Director of Children and Education Services which summarised the offer and outcomes being achieved in relation to Our Children (Looked After Children) who were affected by European Union Settled Status (EUSS), Unaccompanied Asylum-Seeking Children (UASC) and all children in care who were not British Nationals.

Officers referred to the main points and themes within the report, which included:

- Health needs of UASC;
- Education of UASC;
- Managing risk;
- Accommodation for UASC;
- Leaving care;
- European Union Settled Status (EUSS) Scheme; and
- Our Children who were not British Nationals.

Amanda Shah from the Greater Manchester Immigration Aid Unit (GMIAU) welcomed the pledge that the Council had made 2020 to all children in care and care leavers in Manchester affected by Brexit immigration changes and the work which had taken place to support these young people, which she advised had provided a positive model for other local authorities. She emphasised the need to support young people who did not meet the deadline for the EUSS Scheme in June 2021 and would be in the UK illegally from 1 July 2021. She highlighted the section in her report, appended to the main report, which suggested the following update to the pledge:

'To our children in care and care leavers, learning from our support to children and young people affected by Brexit immigration changes, we will:

- *Identify all our looked after children and care leavers with insecure immigration status*
- *Commission legal advice so they can be supported to make the most appropriate immigration applications and challenge immigration refusals*
- *Support those who are eligible to apply for British citizenship*
- *Continue to provide access to leaving care services'*

The Executive Member for Children and Schools thanked Ms Shah and Council officers for their work. He emphasised the need to prioritise young people who had been refused settled status. He supported the proposed updated pledge and embedding thinking about immigration status in permanence planning for young people.

Some of the key points and themes that arose from the Committee's discussions were:

- Support for the proposed update to the pledge;

- Concern for the children who did not meet the deadline for the EUSS Scheme and to welcome the work to support them;
- That Members should campaign on this issue;
- Waiting times for Home Office decisions on young people's immigration status;
- Reasons for young people's immigration applications being declined;
- To note the important role foster carers were playing in supporting these children and young people; and
- How Ward Councillors could find out about cases in their ward and intervene to support young people's immigration cases.

The Strategic Director of Children and Education Services advised that there were confidentiality issues in sharing personal information about young people with Ward Councillors but that young people could be made aware of Ward Councillors as a source of advocacy support.

Amanda Shah explained that a lot of the delays in relation to the EUSS Scheme were in getting to the point of submitting an application because the way it was set up made it difficult for children with disrupted life histories, and this was exacerbated by the pandemic. She advised that young people could be rejected on the grounds of eligibility or suitability, the latter relating to youth offending. She informed the Committee that the GMIAU was about to produce a report on the situation for UASC in Manchester and the delays in decisions on their cases due to the pandemic. She welcomed that it appeared that a move to remote interviewing for their asylum claims would be taking place as she advised that delays for these young people had had a serious negative effect on them, particularly on their mental health. In response to a Member's question, the Service Lead outlined how mental health support was provided to young people supported by her service, in partnership with Child and Adolescent Mental Health Services (CAMHS). She also outlined how young people were supported through life story work, work to enable them to get a basic understanding of the legal process and structures in place in the UK and help to find family members around the world.

Decisions

1. To support the updated pledge outlined in the appendix to the report.
2. To note that Members of the Committee will campaign for the interests of these young people, supporting them through both their Council work and their political work.

CYP/21/15 Lyndene - Re-modelling and Next Steps

The Committee received a report of the Strategic Director of Children and Education Services which provided an overview of plans for Lyndene Children's Home to be repurposed to provide outreach help and support alongside a short break package; thus enabling children and young people to remain within or move back to their family environments (parents or foster care) as well as providing close family support during this time.

Officers referred to the main points and themes within the report, which included:

- Proposed funding model;
- Needs of children and their families/carers;
- Service model;
- Proposed timeline; and
- Progress.

Some of the key points and themes that arose from the Committee's discussions were:

- Governance arrangements, including the importance of families being part of the governance structure and how Councillors could be involved;
- The challenges for young people with Special Educational Needs and Disability (SEND) transitioning to adult services and plans to support this group; and
- Would Lyndene be subject to Regulation 44 visits.

In response to a Member's question on placement figures, the Executive Member for Children and Schools advised that the Corporate Parenting Panel received regular reports on this but that updates on this could be provided to a future meeting of this Committee, to which the Chair agreed.

The Deputy Director of Children's Services informed the Committee that children and young people and their families had been involved in the design of this service and that the Council was committed to them continuing to have a voice in the running of the service. He advised that the service would be subject to regular scrutiny, including political scrutiny through this Committee scrutinising the service's effectiveness. He informed Members that his service was working with adult services to improve transitions and recognised that planning for children and young people should not end at a certain age and that planning should include considerations about transition to services for adults. He suggested that the Committee might want to consider a report on the work to improve transitions for young people who would continue to require support into adulthood at a future meeting.

The Strategic Commissioning Lead (Children's Services) informed the Committee that work was taking place to commission accommodation for young people aged 17 and over to support their transition to adult services. She reported that a listening workshop was also being held to understand some of the issues that arose with the transition to adult services.

The Strategic Director of Children and Education Services advised that the provision at Lyndene would be registered with and regulated through Ofsted and would receive Regulation 44 visits. He reported that his service would be recruiting Regulation 44 visitors, including Councillors, to carry out this role. He advised that Lyndene was part of the Council's SEND Offer and its performance would also be monitored through the SEND Board.

In response to a Member's question, the Director of Education confirmed that there had previously been proposals for a similar provision at the Grange School's site but

that there had been a number of challenges regarding this, in particular registering the site to provide that offer when it was also a school, and that the space was now being well used as a sixth form provision for the Grange, which included training in living independently.

A Member who was on the panel for the Lyndene Project, as a member of the Manchester Parent Carer Forum, reported that parents of children with SEND felt strongly that they wanted their children to be supported within the city, in preference to a residential placement outside of Manchester. She advised that the work on Lyndene had been a co-production, involving parents, and that, as long as families continued to be involved in this way, this project would continue to move in the right direction. She thanked the Strategic Commissioning Lead and her team for their work.

Decisions

1. To request that figures on placements for Our Children be included in a future report.
2. To receive a further report on Lyndene in 12 months' time.

[Ms Barnwell declared a personal interest as she was on the panel for the Lyndene Project, as a member of the Manchester Parent Carer Forum.]

CYP/21/16 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained key decisions within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

In response to a Member's question about the music service at One Education, the Executive Member for Children and Schools advised that discussions were taken place between the Council, trade unions and One Education about this. The Chair requested to be kept informed of this. A Member requested that the Committee receive a report about One Education. The Chair advised that the Committee had previously received a report on One Education and that he would discuss the timing of a future report on One Education after the meeting.

The Chair informed the Committee that this was his last meeting and thanked officers, Committee Members and the Executive Member for Children and Schools for their work, as well as the teachers, headteachers and children of Manchester. Members thanked Councillor Stone for his contribution to the Committee over many years and the way he had chaired the Committee over the previous three years. The Chair also thanked Councillor Madeleine Monaghan for her work, as this was also her last meeting. Councillor Monaghan thanked the Committee for their passion and commitment to the children and young people of Manchester.

Decision

To note the report and agree the work programme, subject to the above comments.

Neighbourhoods and Environment Scrutiny Committee

Minutes of the meeting held on 10 February 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Igbon – in the Chair
Councillors Appleby, Butt, Flanagan, Hassan, Hughes, Jeavons, Kilpatrick, Lynch, Lyons, Sadler, White and Wright

Apologies: Councillors Azra Ali and Razaq

Also present:

Councillor Akbar, Executive Member for Neighbourhoods
Councillor Rahman, Executive Member for Skills, Culture and Leisure
Councillor Stogia, Executive Member for Environment, Planning and Transport
Councillor Shiekh, Assistant Executive Member for Environment, Planning and Transport

NESC/21/08 Minutes

Decision

To approve the minutes of the meeting held on 13 January 2021 as a correct record.

NESC/21/09 Neighbourhoods Directorate Budget Proposals 2021/22

The Committee considered the report of the Strategic Director (Neighbourhoods) that provided an updated Neighbourhoods Service 2021/21 budget and set out the proposed savings proposals, this reflected any feedback from both the November 2020 and January 2021 Scrutiny committee.

The Committee was invited to comment on the report prior to it being considered by Executive.

The main points and themes within the report included: -

- Describing the 2021/22 budget pressures;
- Outlining the 2021/22 savings proposals as part of the wider £50m savings required by the Council;
- Describing that the Neighbourhoods Directorate had identified an initial £6.683m saving in 2021/22 increasing to £7.376m by 2024/25 across the Neighbourhoods Directorate; and

- To minimise the impact on residents and neighbourhoods, all opportunities for maximising external income sources were considered and the overall Directorate proposals includes £5.985m of increased income generation.

Some of the key points that arose from the Committee's discussions were: -

- Noting that the government had failed to keep to the promise made at the start of the pandemic that local authorities would be reimbursed for the additional costs incurred;
- Noting that the additional budgetary pressures experienced was in addition to a number of years of budget cuts and austerity; and
- Welcoming the reported levels of recycling, noting the city had achieved our highest overall levels of recycling (40%) and lowest levels of residual waste over the last 10 years, noting this achieved savings to the Council via the waste levy.

The Executive Member for Neighbourhoods welcomed the improvements achieved across the city in relation to recycling rates. He stated that the ambition is to target work to help further increase these rates, however noted the challenges to achieve these ambitions without adequate funding by the government.

The Chair in concluding this item of business expressed her gratitude to all officers and the Executive Members for their work to deliver and protect services on behalf of the residents of the city in extremely challenging circumstances.

Decision

The Committee endorse the proposals presented within the report to the Executive and Council.

NESC/21/10 Homelessness Directorate Budget and Savings Options 2021/22

The Committee considered the report of the Director of Homelessness that provided the high-level budget context and priorities for Homelessness across 2021/22 and was an update to the report presented to Neighbourhoods and Environment Scrutiny 13 January 2021, which had been used for the development of savings proposals 2021/22 and investment requirements to fund population driven and other budget pressures.

The Committee was invited to comment on the report prior to it being considered by Executive.

The main points and themes within the report included: -

- The report set out a one year budget for 2021/22, however the longer term implications had been considered and those were considered in the Council's medium term financial planning;
- The report had been updated to reflect the Comprehensive Spending Review and Financial Settlement for the City Council which had resulted in a reduction in the Homelessness savings target of £0.5m;

- Describing the Budget Strategy for the Homelessness Service;
- Describing the uncertainty of short-term funding, noting that 2020/21 Homelessness budget is supported by significant non-recurrent one-off funding;
- Providing an overview of the Service Transformation Programme and the savings proposals;
- The approach to savings would be based on the proposed Service Transformation Programme which gave a strategic direction and framework to services, based on a focus of outcomes and partnerships; and
- An update on the Covid-19 response and Everyone In, externally commissioned homelessness services and homelessness management.

Some of the key points that arose from the Committee's discussions were: -

- Noting and welcoming the commitment to continue funding the Everyone In programme beyond March 2021; and
- What support was being offered to those citizens accessing the Everyone In programme to support them into suitable accommodation'

The Executive Member for Skills, Culture and Leisure stated that despite the promises made to Manchester and all other local authorities that financial assistance would be made available to support councils to accommodate homeless people during the pandemic this had not been provided. He described this as a failure of government, however despite this Manchester had responded to the situation and sought to support the most vulnerable residents in the city in a dignified and appropriate manner and he reiterated his call upon the government to fund Manchester appropriately and fairly.

The Executive Member for Skills, Culture and Leisure described the challenge to plan and deliver innovative schemes and programmes to tackle homelessness due to the short term approach and piecemeal funding arrangements provided to local authorities, stating that long term appropriate levels of funding was required.

The Director of Homelessness stated that the Everyone In programme had allowed for the delivery of wrap around support services to be provided to homeless people with the intention to support people into appropriate housing solutions, including commissioned supported accommodation. In reply to a specific question regarding staffing he informed the Committee that the FTE reduction saving identified would be achieved through either voluntary severance or retirement.

The Chair stated that the work of the homelessness team and all of the voluntary organisations working across the city was important and valued in addressing homelessness and supporting vulnerable citizens in Manchester.

Decision

The Committee endorse the savings proposals identified to the Executive.

NESC/21/11 Manchester City Council Climate Change Action Plan 2020-25

The Committee considered the report of the Deputy Chief Executive and City Treasurer that provided an update on the significant progress that has been made in delivering the Climate Change Action Plan over the last 10 months despite the challenges posed by the COVID-19 pandemic. A detailed update on all the actions contained within the Plan with data and visual images where available was appended to the report.

The main points and themes within the report included: -

- Providing an introduction and background to the Plan, noting that Council declared a Climate Emergency in July 2019 which recognised the need for the Council, and the city as a whole, to do more to reduce CO2 emissions and mitigate the negative impacts of climate change;
- Providing an overview of the Action Plan that was structured in five sections / workstreams;
- An overview of the established governance arrangements;
- An overview and update on the progress to date;
- Emerging priorities for 2021/22;
- Funding arrangements; and
- Listing those action that required accelerating due to the impact of COVID-19.

Some of the key points that arose from the Committee's discussions were: -

- Welcoming the report and commenting that the quality and presentation of the data and information presented was comprehensive, concise and accessible;
- How many staff and Councillors had completed the Carbon Literacy training to date;
- How many wards had received specific climate change related events;
- Was there a zero carbon advertising strategy;
- What work was being undertaken with local schools regarding meals to promote meat free days and the sourcing of local produce;
- How much of the carbon reduction reported against Council buildings was as a result of the decarbonisation of the national grid;
- Were there any more possible savings from the replacement street lighting;
- Noting the data reported for street lighting and the operational fleet, why was there a difference between quarter 1 and 2 compared to the previous year;
- Noting the impact of Covid on levels of homeworking was consideration being given to how staff would be working in the future and how buildings would be used post pandemic;
- What work was being done to engage businesses on the issue of climate change;
- Would climate change be addressed in the Local Plan;
- What work was undertaken to ensure all building developments across this city were sustainable and supported the carbon reduction ambitions of the city;
- When would the additional waste fleet vehicles be in service;
- A Member requested that information on the Newton Heath Project be shared with the three Miles Platting and Newton Heath councillors following the meeting;

- Requesting an update on the call on the Greater Manchester Pension Fund (GMPF) to divest from fossil fuels;
- Would local ward councillors be involved with the planned cycle and walking routes for Wythenshawe;
- Noting that it was reported that the Civic Quarter Heat Network would initially run on gas, some of which was green gas, would consideration be given to using alternative sources of energy in the future;
- Were there any additional or alternative sources of funding to support the retrofitting of homes to enable the necessary level of retrofitting by 2038;
- Information was sought on the recruitment and role of the Climate Change Neighbourhood Officers that were being recruited;
- Welcoming the information on the Tree Action Plan;
- Clarification was sought as to the reasons for the air travel reported; and
- Following the UK's exit from the European Union could Manchester continue to bid for European funding to support environmental projects.

The Chair invited Cllr Wright to update the Committee on the changes proposed to scrutiny arrangements that had been discussed and proposed at the recent meeting of the Resources and Governance Scrutiny Committee. Cllr Wright stated that it had been recommended that the remits of all six scrutiny committees would be reviewed with the intention of having one committee that was dedicated to climate change and the environment. This proposal was to be progressed and finalised in March. The Committee noted and welcomed this update.

In response to the questions, the Director of Policy, Performance and Reform informed the Members that to date a total of 961 staff (including 45 Councillors) had completed the Carbon Literacy training. He stated that it was anticipated that the silver accreditation status would be achieved as there were an additional 150 members of staff scheduled to undertake the training. He noted that the delivery of this training had converted to being delivered online during the pandemic.

In response to the number of events delivered in wards, the Head of Neighbourhood Management stated that to date, noting the restrictions due to the pandemic, events had been held across fourteen different wards, that had been attended by over 300 people and the intention was to continue with the work post Covid. She further stated that, in addition to those specific events, events had been held in three other wards that had included environmental and climate change elements. The Executive Member for Neighbourhoods commented that to date 41 separate environmental community projects had been supported through the dedicated Neighbourhood Investment Fund.

The Head of Neighbourhood Management reported that two of the three Climate Change Neighbourhood Officers had been recruited and that these staff had the necessary skills and experience to work with diverse local communities and existing networks and to support the local Neighbourhood Teams.

The Deputy Chief Executive and City Treasurer stated that work was being developed with schools and partners around a range of environmental issues, including those raised by the Member. She further stated that consideration was being given to reviewing the staff workforce strategy and the travel policy in

recognition of the changes to working patterns as a result of Covid. She stated that it was important to recognise that a 'one size fits all' approach was not appropriate and that it was important to maintain a visible presence within the city and across neighbourhoods.

The Head of Corporate Estates and Facilities added that the 9% carbon reduction from Council building emissions was due to the decarbonisation of the national grid, however the new ways of working would allow for a review of the use of the estate with a view to making further savings, commenting that some buildings that had closed during Covid, such as libraries would reopen at an appropriate time. With reference to the Civic Quarter Heat Network he stated that consideration would be given to exploring the opportunities to reduce the carbon footprint of the energy centre once a stable operational point had been achieved.

The Head of Corporate Estates and Facilities stated that the emissions from streetlights had reduced due to the programme of upgrades to more energy efficient LED fittings. The fleet emissions had reduced due to both upgrading to electric vehicles and a reduction in journeys during the pandemic.

The Strategic Lead City Centre Partnerships informed the Committee that a review of the 27 new electric refuse collection vehicles would be undertaken to inform the roll out of additional vehicles to the fleet, taking into consideration all options. In response to the specific question regarding air travel she confirmed that the flights reported were booked by Children's Services and were to assist with the repatriation of people and were not for staff travel.

The Head of Integrated Commissioning and Procurement stated that the contract for external advertising had recently been awarded and although there was no specific clause relating to the advertising subject matter and climate change, the contract stipulated that the service vehicles would be electric and the actual sites were designed to collect rain water to clean the screens.

The Director of Licensing and Building Control described that the review of the Local Plan was an opportunity to embed and strengthen the climate ambitions for the city, however Members were reminded that the Core Strategy, adopted in 2012 already contained a robust framework to address climate change. She further described that this existing framework, as part of the planning process, was evidenced in the planning reports and these standards were applied to all developments.

The Strategic Lead Policy and Partnerships advised the Committee that the Climate Change Agency reported on city wide carbon budgets and this data was produced annually, however the Council did monitor and report its own progress against this target. In regard to the issue of retrofitting, he stated that the Council had continued to bid for all funding that had been made available, however he acknowledged that significant investment was required from the government to deliver the ambitions as described in the plan. He stated that direct lobbying of Government was being undertaken by senior officers on this specific issue as part of the wider Economic Recovery and Investment Plan, noting that this would also contribute to the local skills and employment ambitions.

In answer to a question regarding the skills for a zero carbon economy work, the Strategic Lead Policy and Partnerships stated that the Work and Skills team had been working on the emergency food response and on Covid business grants so had not been able to make as much progress as they would have liked. However, he informed the Committee that Green skills would be a key element of the Work and Skills Strategy that would be refreshed later this year. He further advised of an Our Town Hall green skills event for Manchester secondary schools scheduled for April.

In response to the specific question regarding access to European funding streams following the UK's exit from the European Union, the Strategic Lead Resources and Programme confirmed that the Zero Carbon Cities project that ran from 2019 to 2022 would not be affected as the funding had already been awarded. He stated that the deal allowed for continued access to funding streams, such as the new Horizon Europe programme.

The Deputy Chief Executive and City Treasurer stated that the Council sought to influence and lead on the issue of climate change with business partners through a range of mechanisms, such as the Manchester Climate Change Partnership, the Business Sounding Board and City Co. She said this activity was also supported and complimented by the Manchester Climate Change Agency.

The Executive Member for Environment, Planning and Transport informed the Committee that the Wythenshawe Walking and Cycling scheme was currently in development and invitations had been sent to all appropriate Members inviting them to join her to cycle the route as an opportunity to obtain Members' feedback.

The Executive Member for Environment, Planning and Transport stated that she shared the disappointment and frustration of Members regarding the failure of the GMPF to respond to the calls to divest from fossil fuels and support the carbon reduction ambitions of the Council. She stated that in collaboration with her equivalent colleagues across Greater Manchester she would continue to lobby on this issue, adding that the GMPF had been invited to attend a Greater Manchester Green City Board meeting that had been scheduled. She commented that pension funds in other areas of the country had given an undertaking to divest from fossil fuels and urged GMPF to follow this example.

The Executive Member for Environment, Planning and Transport concluded by stating that she had welcomed the comments and questions from the Committee. She stated that she was keen to work closely with the format of the new scrutiny committee. She described that despite the enormous challenges experienced as a result of the pandemic the work to deliver the Climate Change Action Plan had continued as a priority. She paid tribute to all of the officers involved, stating that the same officers had been involved in additional activities to support residents.

The Executive Member for Environment, Planning and Transport stated that awareness of the importance of the environment had been highlighted during the pandemic and it was important to build upon and embed this across all activities as the city began the process of recovery post pandemic, including skills, employment and health. She concluded by stating that despite comments regarding climate change from the government this had not been followed by decisive actions and the

government needed to adequately fund Manchester to support delivery of our ambitious plan.

The Chair in conclusion expressed her gratitude on behalf of the Committee to the Executive Member and all officers for their continued commitment to delivering the Climate Change Action Plan during a very challenging period. She stated that the issue of climate change and carbon emissions was the responsibility of all residents across the city.

Decision

To note the report.

[Councillor Flanagan declared a personal and non-prejudicial interest as a family member was employed at Manchester airport.]

NESC/21/12 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Decision

To note the report and agree the work programme.

Neighbourhoods and Environment Scrutiny Committee

Minutes of the meeting held on 10 March 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Igbon – in the Chair
Councillors Azra Ali, Butt, Flanagan, Hassan, Hughes, Jeavons, Kilpatrick, Lynch, Sadler, Whiston, White and Wright

Apologies: Councillors Appleby and Razaq

Also present:

Councillor Rahman, Executive Member for Skills, Culture and Leisure
Councillor Richards, Executive Member for Housing and Regeneration
Councillor Midgley, Assistant Executive Member for Housing and Regeneration
Andy Brown, CEO Citizens Advice Manchester
John Ryan, Manager, Shelter Greater Manchester

NESC/21/13 Minutes

Decision

To approve the minutes of the meeting held on 10 February 2021 as a correct record.

NESC/21/14 Update on evictions in the Private Rented Sector and the impact on the homelessness service

The Committee considered a report of the Interim Director of Homelessness that described that at the time of reporting, it was too early to fully understand the demand that would impact on the homelessness directorate due to the lifting of the eviction moratorium. The eviction moratorium had been extended to the 31 March 2021, subject to review, and therefore evictions would not commence until the 14 April at the earliest. This report indicated that demand would increase within the 2021/22 financial year and listed the factors that would impact upon the level of demand.

The main points and themes within the report included: -

- Providing an introduction and background to the Moratorium Legislation;
- An overview of the impact of COVID-19 on the levels of homelessness experienced in Manchester;
- A description of the demand on, and capacity of the service;
- Data on the numbers of people in temporary accommodation;

- Analysis of the potential levels of demand on Homeless Services and the mitigation; and
- Information on the Debt Respite Scheme, a new statutory scheme that would commence on 4 May 2021.

Some of the key points that arose from the Committee's discussions were: -

- Members expressed their appreciation to the Executive Member, officers and all partner agencies in working to support the most vulnerable residents in the city;
- Every opportunity should be utilised in getting key messaging regarding advice and support available to homeless people or those at risk of homelessness out into local communities, including the use of digital advertising screens and banners on schools' railings; and
- Noting the issue of digital exclusion and the need for residents to access advice in a number of ways;
- The need to acknowledge the issue of hidden homelessness and young people;
- How many people were accommodated in dispersed accommodation and how was this split across Manchester and Greater Manchester; and
- What was the approach to inspecting temporary accommodation to ensure they were of the correct standard.

The Committee heard from Andy Brown, CEO Citizens Advice Manchester, who stated that during the Covid pandemic the number of enquiries to their service regarding homelessness had risen by 12% and the number of enquiries from people in the Private Rented Sector had increased by 46%. He stated that it was anticipated that these figures would continue to increase. He advised that they had developed a proactive communications and engagement strategy to raise awareness of the changes in legislation regarding evictions, stating that this work was closely aligned to the work and campaigns by Shelter. He further stated that advice workers engaged with landlords to ensure that any tenants experiencing problems were signposted for appropriate advice at the earliest possibility, in addition the housing related legal advice was still being offered at the courts. He described that Covid had presented challenges and restrictions on how advice had been provided however they had worked to maintain a presence in local community settings, such as providing dedicated video advice kits for residents to access. He commented that as staff continued to be vaccinated the intention was to reinstate face to face advice sessions.

The Committee then heard from John Ryan, Manager, Shelter Greater Manchester. He reiterated the comments of the previous speaker regarding increased levels of demand on the service, in particular in relation to unlawful evictions. He stated that in response to Covid the advice offered was predominately via telephone and commented that this had been very successful. He stated that Shelter also maintained a presence at the courts to offer advice and were seeking to continue engagement with landlords to provide early intervention and advice to avoid crisis situations occurring.

In response to a question from the Chair who asked the invited guests what the Council could do to best support the work of both Shelter and the CAB, Andy Brown, CEO Citizens Advice Manchester stated that an extension of two years to the

existing contract with the Council to deliver advice services in Manchester would enable them to continue and develop their work in Manchester. The Committee endorsed this proposal and the Chair stated she would write to the appropriate Executive Member, the Deputy Leader and the Chair of the Communities and Equalities Scrutiny Committee to propose an extension of two years to the existing contact with the CAB to deliver advice services in Manchester.

The Interim Director of Homelessness described that the priority for the service was delivering preventative work, including working with landlords to negotiate solutions and to encourage residents to seek appropriate advice prior to their situation getting to a crisis point. He stated the service worked closely with a range of partners across the city and were members of the Advice Forum that strengthened the relationships between partner organisations and shared experience and learning.

The Strategic Lead Homelessness stated that the Everyone In programme and A Bed Every Night scheme had witnessed the accommodation of over 500 people in Covid secure accommodation with the intention to support people into appropriate housing solutions. She further commented that the service had established relationships with Centrepoin to deliver advice and support to young people in an appropriate setting.

The Strategic Lead Homelessness informed the Committee that there were currently 1704 families in dispersed accommodation, with approximately 500 of these in accommodation in Greater Manchester with the rest remaining within the city. She stated risk assessments were undertaken with each case and the service worked closely with other teams such as education and children's services. She further informed the Committee of the approach taken to inspecting temporary accommodation, noting that during the pandemic contact had been maintained via telephone. Inspections of empty properties in readiness for re-letting had been undertaken during the period of Covid19 adding that the inspections process for occupied properties had recently been risk assessed to ensure the service can be stepped back up now for occupied properties.

The Executive Member for Skills, Culture and Leisure stated that work was currently underway to develop a document that describes the pathways and sources of advice and interventions that were available, and this would be shared with Members when this was available. In response to comments raised regarding digital exclusion he commented that this was acknowledged and all opportunities for providing advice and information were considered, such as libraries and other community settings.

The Executive Member for Skills, Culture and Leisure stated that it was a failure of the government to adequately fund the service to address the issue of homelessness. He stated the funding that had been made available to local authorities had been piecemeal and short term, stating that long-term adequate funding was required to adequately plan and deliver services. He further stated that the government had failed to adequately support the low paid and self-employed during the pandemic, all of which contributed to financial insecurity experienced by residents. In addition, he said there was the issue of the hidden homeless that the government failed to acknowledge. He stated that he continued to make the case

that it was local authorities with their knowledge, network and experience that were best placed to respond to the issue of homelessness.

The Chair in concluding this item of business paid tribute to all staff and partners in the VCSE (Voluntary Community and Social Enterprise) sector for their dedication in supporting some of the most vulnerable residents of the city.

Decision

The Committee recommend that the Chair write to the appropriate Executive Member, the Deputy Leader and the Chair of the Communities and Equalities Scrutiny Committee to propose an extension of two years to the existing contact with the CAB to deliver advice services in Manchester.

NESC/21/15 Housing Allocations Policy

The Committee considered a report of the Strategic Director, Growth and Development that described the work undertaken to deliver the new social housing allocations scheme on time despite Covid-19 pressures. While noting that the new scheme had not yet been in operation long enough for impact to be assessed, the current housing register position was consistent with the new scheme working as intended.

The main points and themes within the report included: -

- Providing the context and evidence as to why the Allocations Scheme had needed to be reviewed;
- The objectives in undertaking the review;
- Information on revising the Manchester Move IT system, migration of applications and subsequent training;
- An update on the approach adopted to communications; and
- Impact of pandemic and current position.

Some of the key points that arose from the Committee's discussions were: -

- Noting the issue of digital exclusion experienced by many residents was it possible for residents to nominate a person to place proxy bids for properties on their behalf;
- Were staff engaging with local Registered Housing Providers to obtain regular feedback on the implementation and experience of the new system;
- Could Members be provided with information on how to use and navigate the system so they could advise residents if approached on the matter; and
- Recognising the significant amount of work that had taken place to deliver the new system and thanking the Executive Member, the Assistant Executive Member, officers and partners for delivering this project.

In response to the specific question regarding proxy bids, the Housing Access Manager stated that there was the ability to do this within Manchester Move and

further information on this function would be forwarded to the Member following the meeting,

The Executive Member for Housing and Regeneration paid tribute to all staff involved with the delivery of the new system, despite the challenges presented by Covid. She advised the Committee that demand on the service remained high and it was anticipated to increase, noting the discussion on the previous agenda item. She described that there had been an increase of 1500 entries onto the register, with 900 of these applications in the highest priority banding emphasising the importance of targeting a scarce resource for the most vulnerable, commenting that the high need compared to the low turnover of available housing.

The Executive Member for Housing and Regeneration stated that in response to this Manchester was committed to delivering new affordable housing across the city and made reference to the schemes that were in development, all of which was regularly reported to the Economy Scrutiny Committee. She added that work on these projects had continued despite Covid and it was anticipated that they would exceed the target set to deliver affordable housing. She further advised that the Council would be establishing a housing company to build more much needed social and affordable housing by maximising Homes England grants and utilising council owned land.

The Executive Member for Housing and Regeneration stated that information would be recirculated to the Members regarding navigating the online system, adding that the Frequently Asked Question section on the Manchester Move website was particularly helpful.

The Assistant Executive Member for Housing and Regeneration stated that she also wished to pay tribute to all of the staff across all partners who had worked to implement the Manchester Move system, adding that that this had involved a significant amount of IT work and data migration. She informed the Members that a number of online training and awareness sessions on the new system had been delivered that had been attended by a range of VCSE groups, commenting that these had proven very successful. She stated that an evaluation of the new system and policy would continue to be monitored to measure outcomes against the objectives and ambitions of the new allocations scheme, adding that the Housing Access Board was a forum in which the views and experience of Housing Providers could be obtained.

Decisions

The Committee;

1. Note that the ability to draw any reasonable conclusions about the effectiveness of the new scheme from the 12-month interim evaluation due at the start of 2022 will be affected by the continuing pandemic and the special measures put in place for the most vulnerable; and
2. Note that the effectiveness of the new scheme will best be evaluated by the planned evaluation after 24 months, at the start of 2023.

NESC/21/16 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

The Committee noted that this would be the last formal meeting of the Neighbourhoods and Environment Scrutiny Committee and that the Environment and Climate Change Scrutiny Committee would convene in May. Noting that the remit of the Committee would change, the new Committee would hold a work programming session at its first meeting planned for 27 May 2021. The Chair commented that she would speak with officers following this meeting to consider scheduling appropriate items of business for the May meeting in addition to the work programming session. Members of the Committee endorsed the Chair's proposal.

Decision

Subject to the comments above, to note the report.

Economy Scrutiny Committee

Minutes of the meeting held on 11 February 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor H Priest (Chair) – in the Chair
Councillors Green, Hacking, Johns, Noor, Raikes, Shilton Godwin and Stanton

Apologies: Councillor K Simcock

Also present:

Councillor Leese, Leader
Councillor Rahman, Executive Member for Skills, Culture and Leisure
Adele Reynolds, Principal Skills Manager, Greater Manchester Combined Authority
Nichola Wallworth: Industry Skills Intelligence Lead, Greater Manchester Combined Authority
Lisa O'Loughlin, Principal and Deputy Chief Executive The Manchester College/LTE Group
John Thornhill, Chief Executive LTE Group

ESC/21/08 Minutes

Decision

To approve the minutes of the meeting held on 14 January 2021 as a correct record.

ESC/21/09 Growth and Development Directorate Budget - Final Proposals 2021/22

Further to minute ESC/21/2 (Growth and Development Directorate Budget Proposals 2021/22), the Committee considered a report of the Strategic Director – Growth and Development, which provided a further update on the savings proposals being proposed as part of the 2021/22 budget process which reflected any feedback from the November 2020 meeting.

The Leader advised that that the changes contained in the report were either as a result of recommendations previously made by the Committee or where of such a minor nature that they did not significantly impact on the overall budget proposals. He made the Committee aware that the proposal to reduce the number of posts on Planning and Building Control was being reviewed as there was concern that this proposal would result in a loss of income. It was planned that the outcome of this review would be reported to the Executive on 17 February 2021.

Key points to note were:-

- As at December 2020 the Directorate was forecasting a net overspend of £2.965m, this included Covid-19 related pressures of £5.527m, offset by in year mitigation of £2.562m;
- The Covid-19 pressures are made up of a combination of £4.523m reductions in income and increased cost pressures of £0.992m;
- The main loss of income had arisen within the Investment estate due to tenants not being in a position to pay their rents because their business has been impacted by Covid-19;
- In addition to the income reductions, there have been increased costs with the main costs being in respect of supporting the Corporate response to supporting the City's most vulnerable residents, this was forecast to cost net c.£0.783m in the current financial year; and
- As part of the ongoing work seeking to mitigate the above pressures in year forecast savings of £2.562m had already been identified, this was largely due to staff savings because of vacant posts and reduced running costs across all services.

The Committee was invited to comment on the report prior to it being considered by Executive.

Some of the key points that arose from the Committees discussions were:-

- It was welcomed that the concerns raised by the Committee at its previous meeting had been taken into account in the budget proposals;
- Whilst acknowledging the budget constraints the Council faced, it was disappointing to see that the Council would have to end its support to My Future ILM and the impact this would have on the ability to coordinate skills, training and employment support offered at a local level; and
- It was proposed that the views of the Committee in regard to the changes to the budget savings associated with Planning and Building Control be taken into account as part of the service redesign that would be taking place.

The Leader commented that it would be important for local government to continue lobbying central government to take a devolved approach to skills and employment programmes with the capacity to join these up with national programmes, in order to ensure the best outputs and value for money.

Decision

The Committee agree the saving proposals as described within the report and endorse these to the Executive.

ESC/21/10 Skills and Adult Education: Overview and Context

The Committee considered the report of the Director of Inclusive Economy that provided an overview of the supply and demand of skills and adult education in the city. The report provided an overview of the city's skills shortages and challenges and on the impact of Covid-19 on skills provision and labour market

requirements. It also provides an update of some of the national and regional policy responses and commissioning, which are to support local delivery in responding to these challenges and opportunities

The key points and themes included:-

- Describing the pre-pandemic labour market growth and demand;
- Describing pre-pandemic labour market and skills in Manchester
- Impact of the Covid pandemic on Manchester's labour market and demand for skills;
- Residents most affected by the changes of labour market;
- Additional skills challenges and opportunities;
- National policy response to skills and labour market issues; and
- Responding to skills challenges and opportunities through local funds, programmes and initiatives

The Chair recommended that this report be considered in conjunction with the following presentation, following which she would invite comments and questions on both items from the Members.

ESC/21/11 GM Digital 'Economic Growth – ensuring an appropriate talent pipeline'

The Committee received the presentation of the Skills Intelligence Lead (Greater Manchester Combined Authority) provides an oversight on how the Combined Authority is ensuring an appropriate talent pipeline for the economic growth of the city region.

Having regard for the presentation and previous report some of the key points that arose from the Committee's discussions were:-

- Was that funding to address the digital skills gap being made available by central government enough;
- Welcoming the focus on retrofitting, commenting that when describing this activity an explanation should be provided so that this term was understood by the lay reader of these reports;
- Recognising the importance of smaller business outside of the city centre, what support was being offered to support them to upskill;
- The need to encourage and support women in this activity;
- How was this work being promoted;
- The need to continue retain graduates in Manchester, noting the particular challenge that Covid had presented;

The Director of Inclusive Growth stated that the scale and ambition of the programme and the funding made available to deliver this was a challenge, commenting that the true scale on the unemployment rates across the city are yet to be realised as the furlough scheme still existed. She advised that support was available to smaller business to upskill intelligence obtained from MIDAS and the Business Hub would enable relationships and dialogue to develop around the issue of skills and

development. She further acknowledged the comments made regarding the challenges and barriers experienced by women in the labour market and stated that this continued to be monitored and consideration given to appropriate support.

The Director of Inclusive Growth advised that she acknowledged the importance of retaining graduates in Manchester, noting that the numbers of students enrolled compared to those actually living in Manchester was different as a result of the pandemic. She advised that discussions were ongoing with the Universities to explore opportunities for linking graduates with local SME's, noting that often their ability to recruit was more agile compared to larger organisations. In response to comments regarding different employment sectors she stated that Manchester was committed to the Living Wage and work was underway for all of Greater Manchester to adopt the Living Wage.

In response to comments made regarding digital inclusion the Director of Inclusive Growth directed Member to the report that was submitted to the Communities and Equalities Scrutiny Committee meeting of 3 December 2020 that provided an update on the digital inclusion challenge within Manchester, the impact of Covid on those who were excluded and the initiatives that were being developed in aim to scale up efforts to tackle the challenges.

The Principal Skills Manager at Greater Manchester Combined Authority stated that whilst the scale of the ambition and funding available was a challenge, noting that only £20m had been allocated nationally, discussions were ongoing and would continue with the Department for Education to discuss alternative funding options. She stated that it was acknowledged that the terminology and pathways for digital roles could be off putting and they were working closely with industry to clarify the employment pathways and job descriptions, and this in turn informed the awareness training and supported events provided by the Job Centre Plus and Careers Service. She further advised that specific targeted work was undertaken with particular groups, including the over 50s who had traditionally felt excluded from such initiatives and training opportunities.

The Principal Skills Manager at Greater Manchester Combined Authority further advised that a Greater Manchester Digital Inclusion Task force had been established to drive this activity, however noted that it was recognised that linking local residents to the local offers and opportunities in the localities was central to achieving the ambitions and promoting and progressing digital transformation across all sectors.

The Industry Skills Intelligence Lead stated that a total of sixty thousand homes per year would need to be retrofitted to achieve the target set for Greater Manchester and meet its carbon reduction ambitions. She advised that in addition to larger construction companies discussions were underway with both local smaller and sole traders to discuss the options for upskilling to meet this demand. She commented that it was important to ensure that businesses were confident that this work would materialise and it to their benefit to recruit, train and upskill their work force to deliver the retrofitting work as previous experience following government announcements had resulted in a degree of scepticism within the sector. In addition to engagement with employers discussions were also underway with the various skills and training

providers so that they could adequately plan for and embed the required training for both existing construction workers and new recruits to the industry.

Decision

The Committee notes the report and presentation.

ESC/21/12 Manchester Adult Education Service (MAES) update

The Committee considered the report of the Head of MAES that provided information on MAES performance in 2019/20, the challenges of COVID-19 and the impact on residents in 2019/20 and 20/21 academic years and the service response and how this will affect future delivery.

The key points and themes included:-

- Providing an introduction and background;
- Information on the Centres that were open between September 2019 to March 2020;
- Information on the Centres that were closed between March 2020 and September 2020 and how the service had adapted in order to meet the needs of its learners;
- Centres open September 2020 - December 2020 and January 2021 lockdown;
- Information on new programmes developed in response to the Covid pandemic and its existing priorities;
- An overview of Performance and Funding 19/20;
- Information relating to Digital Inclusion;
- ESOL Advice Service; and
- Future delivery and priorities.

Some of the key points that arose from the Committee's discussions were:-

- Was the scale of the provision delivered by MAE sufficient to meet the demand;
- What access was available to refugees and those without recourse to public funds;
- How had staff responded to delivering online classes; and
- Was engagement with employers still ongoing to support and facilitate employment and training opportunities.

The Head of MAES described that the Covid had highlighted the issue of digital exclusion and issues surrounding low digital skill and confidence experienced by learners. She stated that over 700 laptop devices had been loaned to learners, in addition to data packages and learners are now required to undertake an introduction to digital skills module prior to learning.

The Head of MAES stated that the issue of funding to meet the increasing demand presented a significant challenge, noting that the demand on the service would continue to increase. She advised that lobbying for appropriate levels for funding would continue.

The Head of MAES described that the pandemic had accelerated the Digital Learning Strategy and all staff had adapted well to the new model of delivery. She stated that to support this experienced staff had supported colleagues, in addition to the support offered by their IT department. She stated that this had allowed for a consistent quality offer to be delivered to all learners. In regard to employers, she advised that this engagement was still ongoing, albeit in a virtual setting noting the importance of maintaining these relationships was recognised.

The Area Adult Education Manager, MAES informed the Members that they worked closely via the ESOL Advice Service with a range of VCSE organisations across the city to support and direct refugees to the most appropriate provider.

The Executive Member for Skills, Culture and Leisure stated that the pandemic had highlighted a number of inequalities in addition to the digital exclusion, such as the ability to access a quiet and appropriate place to study in the home. He advised the Adult Education had been underfunded for many years and he called upon the government to recognise the scale of the demand and adequately fund the provision in Manchester.

Decision

The Committee notes the report.

ESC/21/13 The Manchester College Strategy and Performance Update

The Committee considered the report of the Principal and Deputy Chief Executive The Manchester College/LTE Group that provided an update on The Manchester College's progress, performance and contribution to Manchester's work and skills outcomes since the last report to the Economy Scrutiny Committee in 2019.

The key points and themes included:-

- Providing an introduction and background;
- Update on performance against 'College 2020 Strategy';
- 'College Vision 2025 Strategy' and associated curriculum strategy;
- The Centres of Excellence Property Strategy;
- Learner outcomes performance 2019/20;
- In-year learner progress 2020/21; and
- FE policy and future strategic challenges.

Some of the key points that arose from the Committee's discussions were:-

- Congratulating both the staff and students for their achievements despite the challenges presented by the pandemic;
- What was being done to ensure the wellbeing of staff at the College; and
- Were employers still engaged with the College to support and facilitate employment and training opportunities.

The Principal and Deputy Chief Executive, The Manchester College/LTE Group paid tribute to both the staff and students at the college and informed the Committee that staff wellbeing was paramount and staff had been supported in a number of ways to help and support them deliver their work. She described that this had been achieved by organising staff coffee mornings, ensuring staff had regular breaks and flexible working patterns where possible. In addition to this regular information relating to Covid safety was communicated to staff.

The Principal and Deputy Chief Executive, The Manchester College/LTE Group stated that relationships with employers had been maintained, and the methods of work experience delivery had been adapted in response to the pandemic.

Decision

The Committee:-

- (1) Notes the report.
- (2) Support the proposal that the LTE Group and the Council submit a collaborative response to the consultations associated with the FE White Paper and the LTE Group's commitment to progressing Phase 2 of its Estates Transformation Strategy.

ESC/21/14 LTE Estates Strategy

The Committee considered the report of the Strategic Director – Growth and Development and the Chief Executive, LTE Group that provided an update on the delivery of the LTE Estate Strategy, during which leading edge facilities would be developed for post-16 education and skills training serving Manchester and the wider Greater Manchester (GM) Area.

The main points and themes within the report included: -

- Progress on developing the strategy and its implementation;
- An overview of the existing LTE estate;
- An update on the City Centre Campus development;
- An update on the Openshaw Campus development, currently the College's largest site;
- Information on the progress to date with surplus site disposals;
- An update on completed asset disposals and those currently in progress;
- The associated social value benefits for Manchester residents; and
- Delivery of an improved College and UCEN curriculum strategy and vision to 2025.

The Committee was invited to consider and comment on the report prior to it being considered by Executive.

A key point that arose from the Committees discussions were: -

- When considering disposal of assets due regard should be given to achieving the maximum community value so as to enhance economic, social and environmental outcomes and improvements for neighbourhoods.

The Chief Executive, LTE Group advised the Committee that prior to the disposal of any asset the Group undertook pre discussion with the Growth and Development Team to ensure that any proposals were aligned with the strategic vision, values and ambitions of the Council, and these discussions would then inform the proposals brought forward by developers.

The Leader said he welcomed the LTE group's approach to delivering high quality education and training, he stated that this would benefit residents from all wards in the City. The Chair stated that local Members should be involved with any discussions regarding the development of the estate.

Decision

The Committee:-

- (1) Notes the report.
- (2) Request the Executive take account of the comments made, particularly around the need for balance and ongoing conversations in relation to the Fielden campus.

[Councillor Hacking declared and personal and prejudicial interest in this item as he is a Board Member of LTE Group and Chair of one of its divisional subsidiaries. He left the meeting during consideration of this item].

[Councillor Johns declared a personal and non-prejudicial interest in this item as his employer previously received funding from the LTE Group].

ESC/21/15 Economy COVID19 Sit Rep Report

The Committee considered the report of the Strategic Director (Growth and Development), which provided a further update of the current situation in the city in relation to COVID-19 and an update on the work progressing in Manchester in relation to areas within the remit of the Committee.

Some of the key points that arose from the Committee's discussions were:-

- If available could comparative data on the levels of cycling and walking data be provided; and
- Further information was sought on the proposal to extend the eligibility criteria for additional restriction grant scheme and which groups could benefit from this.

The Director of City Centre Growth and Infrastructure stated that the extended scheme was aimed to support those business that had previously been excluded, including taxi drivers, cultural and tourism related businesses. In response to the question regarding comparative data relating to levels of journeys undertaken by cycling and walking this would be provided following the meeting.

Decision

The Committee notes the report.

ESC/21/16 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Decision

The Committee note the report and agree the work programme.

Economy Scrutiny Committee

Minutes of the meeting held on Thursday, 11 March 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor H Priest (Chair) – in the Chair
Councillors Hacking, Johns, Raikes, Shilton Godwin, K Simcock and Stanton

Also present:

Councillor Leese, Leader
Councillor Richards, Executive Member for Housing and Regeneration
Councillor Stogia, Executive Member for Environment, Planning and Transport

Apologies: Councillor Green and Noor

ESC/21/17 Minutes

Decision

The minutes of the meeting held on 11 February 2021 were approved as a correct record

ESC/21/18 Wythenshawe Hospital Strategic Regeneration Framework

The Committee considered a report of the Strategic Director – Growth and Development, which set out a proposed Strategic Regeneration Framework for the Wythenshawe Hospital Campus . The report also detailed the outcome of a public consultation exercise with local residents, businesses and stakeholders.

Key points and themes of the report included:-

- The Framework envisaged the development of the Wythenshawe Hospital Campus and its environs as a sustainable health village over a 10 to 15 year period enhancing the Hospital whilst diversifying uses to include complementary commercial, leisure and retail set within a high quality, greener public realm;
- An overview of the key principles in relation to transport including public transport and servicing of the site; and
- Details on the consultation process and outcomes of the public consultation centred around:-
 - Enhancing the quality of health care facilities
 - Creating a welcome environment for all users, including accessible green space
 - Improved accessibility by foot, cycle and public transport

- Expanding the type of land use, including complementary development that creates employment, key worker housing and step-down care facilities
- Creating a sustainable health campus, which delivers on the Hospital Trust's commitment to be net Zero Carbon by 2038
- Other considerations in relation to maximising benefits to local communities

The report would also be considered by the Executive at its meeting on 17 March 2021.

The Committee heard from Councillor Rawlins, Ward Councillor for Baguley who spoke in support of the proposed Strategic Regeneration Framework.

Some of the key points that arose from the Committees discussions were:

- There was unanimous support for the proposals contained within the SRF, especially the proposal for a single point of entry for patients;
- There would be a need to ensure the issue of parking on local residential streets was addressed as the SRF progressed;
- It was hoped that the commitments around local employment would come to fruition in the future;
- The attempts to develop an improved walking and cycling infrastructure was welcomed;
- The focus on net carbon within the SRF was also welcomed;
- There was support for key worker accommodation on site as well as proposals for sensory gardens for patients;
- How satisfied were Officers with the overall level of response from the consultation that had taken place and how would engagement continue going forward;
- Was there any reason why there had been no reference to the use of Facebook as part of the consultation exercise, as this would have reached a much larger audience than just using Twitter; and
- Was there any potential conflict between the new SRF and the 2004 SRF for the broader Wythenshawe area.

The Director of Strategic Projects, Manchester Foundation Trust (MFT) advised that the engagement had in the main been digital due to the restrictions the pandemic had had. However MFT had worked closely with the Council on the engagement for the proposals within the SRF to ensure this had taken place as best as possible in the circumstances across all aspects of the community. The response from this consultation had helped shape and revise the final SRF proposals. She also advised as plans developed a co-designed approach would be adopted with Assurance Group and Consultation Forum being developed as proposals progressed as well as engagement with specific groups. It was confirmed that MFT did use Facebook as part of the consultation exercise and would continue to use this social media platform for future engagement.

The Leader commented that in 2004, SRF's covered the entirety of the city, which included East Manchester at the time. This was because the Council had access to resource streams to enable it to tackle regeneration on a whole city basis. It was due

to the impact of austerity and government cuts that prevented the Council from maintaining this level of regeneration and had to move to more localised SRF's.

Decisions

The Committee endorse the recommendations to the Executive, as set out below.

- The Executive is recommended to note and comment on the outcome of the public consultation on the draft Wythenshawe Hospital Campus Strategic Regeneration Framework.
- The Executive is recommended to approve the Wythenshawe Hospital Campus Strategic Regeneration Framework and request that Planning and Highways Committee take the Framework into account as a material consideration when considering planning applications for the area.

ESC/21/19 Withington Village Framework Update

The Committee considered a report of the Strategic Director – Growth and Development, which informed Members of the outcome of a public consultation exercise with local residents, businesses and stakeholders, on the draft Withington Village Framework.

Key points and themes in the report included:-

- Withington Village was a key District Centre in south Manchester which served the Withington and Old Moat population, providing a hub for the community and a range of services;
- The draft Framework identified a vision for the Village as a liveable place that met the needs of its diverse community;
- It built on its cultural, physical and heritage assets and sought to develop these further;
- New public spaces were proposed along with an improved street environment and movement for pedestrians and cyclists;
- The Framework was developed through a series of public workshops and stakeholder interviews held in 2019;
- An overview of the consultation process and consultation responses centred around:-
 - Movement in and around the village;
 - Public Space;
 - Heritage and Streetscape;
 - Governance Arrangements; and
- Next steps

The report would also be considered by the Executive at its meeting on 17 March 2021.

The Committee heard from Dave Payne, Chair of Withington Village Regeneration Partnership Group, who was supportive of the proposals within the report.

The Committee next heard from Councillor Wills, Ward Councillor for Withington and Councillor White, Ward Councillor for Old Moat, who both spoke in support of the Framework.

Some of the key points that arose from the Committees discussion were:-

- Endorsing the report and welcoming the positive engagement between residents, local Members, the local Member for Parliament and officers to progress this work;
- Commenting that this represented an exemplar programme of resident engagement and community led initiatives to drive change and deliver improvements;
- The learning from the activity should be understood and used to inform projects and engagement activity in other wards;
- Noting that the proposals delivered a road map for the post Covid recovery;
- Welcoming the commitment to improving walking and cycling routes, adding that consideration needed to be given to reducing the use of advertising A boards outside of commercial properties;
- Consideration needed to be given to removing the guard rails between the pavement and the highway;
- Welcoming the proposals to improving the Copson Street area; and
- Whilst acknowledging and welcoming the level of community engagement were there any groups whose views it was felt were not fully represented.

The Strategic Lead Neighbourhoods advised it was recognised that further engagement work with young people was required to ensure their views were captured and taken into consideration as this work progressed, and consideration was being given to addressing this.

The Chair in moving the recommendations stated that it was important that if approved the Licensing Committee, in addition to the Planning and Highways Committee take the framework update into account as a material consideration when considering planning applications for the area.

Decisions

The Committee:-

- (1) Endorse the recommendations that the Executive:
 - Note and comment on the outcome of the public consultation on the draft Withington Village Framework.
 - Approve the Withington Village Framework and request that Planning and Highways Committee and Licensing Committee take the framework update into account as a material consideration when considering planning applications for the area.
- (2) Request that the Executive note the views of the Committee insomuch that Members feel this project should be held as an example of good practice for future projects.

ESC/21/20 Greater Manchester 2040 Transport Strategy and City Centre Transport Strategy 2040

The Committee considered a report of the Strategic Director – Growth and Development, which updated Members on the refreshed Greater Manchester Transport Strategy 2040, and accompanying Five-Year Delivery Plan and Local Implementation Plans, and the City Centre Transport to 2040.

Key points and themes in the report included:-

- The Greater Manchester Transport Strategy 2040 sought to deliver a vision for ‘World class connections that support long-term, sustainable economic growth and access to opportunity for all’;
- The provision of high-quality transport services was vital to deliver the diverse and distinctive economy ensuring connections and opportunities for residents and businesses across the city;
- The Greater Manchester Transport Strategy 2040 specifically identified the need to meet a zero-carbon target by 2038 at the latest
- The updated City Centre Transport Strategy would need to provide the capacity needed to underpin growth and support the creation of new jobs in the city; and
- Detail on the significant engagement and consultation that had taken place on the City Centre Transport Strategy.

Some of the key points that arose from the Committees discussion were:-

- Welcoming the reports and supporting the strategies, in particular the City Centre Transport Strategy to 2040;
- Supporting the key principals and prioritise of the City Centre Transport Strategy 2040 to reduce carbon emissions and deliver sustainable travel;
- Consideration needed to be given to reducing carbon emissions from goods and freight vehicles;
- Noting that the City Centre Transport Strategy 2040 had been developed in consultation with local Members and residents, noting that the co-design workshops had been well attended by residents and the feedback was very positive;
- What arrangements were in place to provide scrutiny and oversight of the delivery of these strategies;
- Noting that the delivery of these strategies was an opportunity for securing employment and training;
- The Streets for All scheme needed to be rolled out across all wards in Manchester to support and encourage active travel into the city centre;
- Consideration needed to be given to the issue of the security of active travel, especially for journeys undertaken in the evening; and
- An update was sought as to the approach taken to the location of Mobility Hubs, recognising the impact this could have on residential areas.

The Director of City Centre Growth and Infrastructure advised all district centres had a local implementation plan to support active travel. She described that to ensure this

work was delivered at pace all funding opportunities, including the recently announced levelling up scheme would be applied for to accelerate this activity.

The City Centre Growth Manager described that a location in Ancoats was being considered as a location for a Mobility Hib, adding that it was recognised that that appropriate consideration needed to be given as to their location. She further commented that officers continued to work with the Highways Department to minimise and mitigate against the impact of any displacement of vehicles on residential areas close to the city centre.

The Executive Member for Environment, Planning and Transport informed the Committee that scrutiny and oversight of the delivery of these strategies would be undertaken by the Council, the Greater Manchester Combined Authority and Salford Council. She described that the strategies had Key Performance Indicators so that progress against delivery could be reported and measured.

The Executive Member for Environment, Planning and Transport paid tribute to the residents and local Members for their contribution in developing the City Centre Transport Strategy. She commented that residents supported the ambitions to deliver a cleaner, greener and less congested city. She made reference to the schemes delivered on Deansgate and in the Northern Quarter and the good practice and lessons learnt from these schemes would inform the delivery of additional schemes, working with local residents, local Member and partners, including TfGM and the taxi trade.

The Chair in concluding this item made reference to the importance of positive and meaningful engagement with residents and local Members when planning and delivering schemes.

Decisions

The Committee;

- (1) Note the refreshed Greater Manchester Transport Strategy 2040, the final Our Five Year Transport Delivery Plan (2021-2026) and Local Implementation Plan for Manchester.
- (2) Note the final draft of the City Centre Transport Strategy to 2040.
- (3) Request that the Executive take on board the points raised by the Committee in relation to the City Centre Transport Strategy 2040

ESC/21/21 Economy COVID19 Sit Rep report

The Committee considered the report of the Strategic Director – Growth and Development, which provided a further update of the current situation in the city in relation to COVID-19 and an update on the work progressing in Manchester in relation to areas within the remit of the Committee.

Some of the key points that arose from the Committee's discussions were:-

- Was the Council's Industrial Strategy be renamed given the demise of this terminology at a national level
- Was the Council concerned that as people returned to the city centre, this would increase the volume of motor journeys into and out of the city and what consideration was being given to mitigate this;
- What was the latest position on the Kickstart programme and how was youth unemployment and unemployment amongst those 50+ going to be monitored.

The Leader advised that the Council had always developed long term strategies that would be moulded to suit particular circumstances and the Council would adapt to the new circumstances. There was concern in relation to increase car use as lockdown eased, which was big discussed at a GM level as to how to mitigate this as it was acknowledged it would be a challenge in the short term. He added that Bus operators were expecting to return to 90% of pre-COVID services as schools returned and that the majority of businesses were planning on a phased return to work for their staff.

The Director of Inclusive Economy advised that the Kickstart programme was on a slow uptake nationally and discussions with government and businesses were taking place to see how this could be improved. In terms of youth unemployment it was reported that the figures were levelling off and the latest labour force survey had identified a small decline. The over 50+ group was starting to rise and there were discussions with DWP taking place to have a place based focus in targeting employment programmes.

The Strategic Director – Growth and Development commented that the Council was focussing on a safe and COVID secure return to the city for businesses. There was also a lot of interest in the lateral flow testing arrangements that would need setting up. She added that here was some useful guidance that was being produced and shared, refereeing the Manchester Arena, on how to safely reopen which had been shared with business communities.

Decisions

The Committee:-

- (1) Notes the report.
- (2) Thanks the Officer involved in the work of the Economic Recovery Group

ESC/21/22 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Decisions

The Committee:-

- (1) Notes the report.
- (2) Agrees that the Chair liaises with Officers in relation to the work programme for the Committee's first meeting in the new Municipal Year.

Communities and Equalities Scrutiny Committee

Minutes of the meeting held on 11 February 2021

This Scrutiny meeting was conducted via Zoom, in accordance with the provisions of the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present:

Councillor Hacking - In the Chair
Councillors Andrews, Battle, Chambers, M Dar, Doswell, Douglas, Evans, Grimshaw, Hitchen, Kirkpatrick, Rawson and Russell

Also present:

Councillor Murphy, Deputy Leader
Councillor Akbar, Executive Member for Neighbourhoods
Councillor Craig, Executive Member for Adult Health and Wellbeing
Councillor Rahman, Executive Member for Skills, Culture and Leisure
Councillor Stogia, Executive Member for Environment, Planning and Transport

Apologies:

Councillors Collins and Moore

CESC/21/07 Minutes

The Chair informed the Committee that the public meeting about the Peterloo Memorial had been arranged for 3 March 2021. He advised that it would have an independent Chair and would be made as accessible as possible.

Decision

To approve the minutes of the meeting held on 14 January 2021 as a correct record.

CESC/21/08 Neighbourhoods Directorate Budget Proposals 2021/22

The Committee received a report of the Strategic Director (Neighbourhoods) which provided an updated Neighbourhoods Service 2021/21 budget and set out the savings proposals under the remit of the Communities and Equalities Scrutiny Committee, reflecting any feedback from both the November and January scrutiny committees.

The main points and themes within the report included:

- Neighbourhoods Directorate background and context;
- Neighbourhoods revenue budget strategy;
- Capital strategy;
- Workforce implications;
- Equality, diversity and inclusion;
- Public consultation; and

- Our Corporate Plan.

The Chair drew Members' attention to point 2.6 in the report which outlined the Directorate's commitment to Zero Carbon Manchester and reducing carbon throughout all programmes of work. He welcomed this and advised that the Committee would be looking at how this was being delivered.

Some of the key points that arose from the Committee's discussions were:

- Whether the funding Sport England had made available to local authorities who partnered with external providers to deliver leisure services would be sufficient and, if not, would this affect leisure provision;
- Were there plans in place for the re-opening of leisure facilities, in particular to attract back previous members and users;
- Whether Members could see the results of the public consultation which related to the Committee's remit before the consultation results were considered by the Resources and Governance Scrutiny Committee at its meeting on 1 March 2021;
- The potential savings of c£155,000 which could be achieved within Leisure Services from 2022/23 through economies of scale work across Greater Manchester;
- Whether the library and leisure facilities being used as COVID-19 testing centres were receiving any income from the government for this; and
- Highlighting proposals to extend Hough End Leisure Centre and welcoming that the Council was continuing to invest in leisure facilities.

The Head of Parks, Leisure, Youth and Events advised the Committee that the Council expected to receive a decision from Sport England about its allocation from the funding available within the next week or so. He reported that, while the £100 million funding which was to be shared across the country was not adequate, the Directorate had not factored this money into its budget for this financial year but did expect to receive approximately £1.3 million. He advised Members that this covered the period from December 2020 to March 2021 and that the Council would be making the case for the government to provide additional funding to cover the period from April 2021 to the end of the next financial year. In response to a Member's question, he reported that all the funding was being provided to local authorities who could then distribute it to their leisure operators as they saw fit.

The Head of Parks, Leisure, Youth and Events confirmed that his service was working with the Council's main leisure operators, GLL and SLM, regarding a recruitment campaign for when leisure facilities could re-open and had offered them additional resources to support this. In response to Members' questions, he advised that plans would include free and discounted activities and he clarified that the increased level of commercial income referred to at point 3.14 in the report would come from new activities, not by increasing the cost of existing services.

The Executive Member for Skills, Culture and Leisure expressed concern that the support from the national government was not sufficient, considering the challenges the leisure sector was experiencing during the pandemic, and advised that the Council was continuing to make the case for further support. He also highlighted the

important role that parks had played during lockdowns, advising that increased usage had placed additional pressures on parks but that the restrictions had affected the ability to generate income from parks.

The Strategic Director (Neighbourhoods) reported that she would ensure that consultation results which were relevant to the remit of this Committee were shared with Committee Members.

In response to a Member's question about Equality Impact Assessments (EIA), it was agreed that this would be discussed under the following item on the agenda.

The Head of Parks, Leisure, Youth and Events informed Members that there were 12 different leisure operators working across Greater Manchester, as well as the organisation Greater Sport and some bodies for individual sports which were based in the city, and that efficiencies could be achieved by sharing resources, particularly back office resources such as Human Resources advice and financial functions. He reported that the costs incurred through the use of sport and leisure venues as testing or vaccination centres were being recovered.

Decision

To note that the Committee's comments will be submitted to the next meeting of the Executive on 17 February 2021.

CESC/21/09 Equalities Update

The Committee received a report of the City Solicitor which described the process for and the role of Equality Impact Assessment (EIA) in the budget process for 2021-22. It outlined how this process had been evolved from previous years as well as highlighting how the service planning and business planning processes had also evolved, to ensure that equality considerations were more fully embedded. The report gave a high-level overview of some of the EIAs linked to the 2021-22 budget proposals.

The main points and themes within the report included:

- Assessing inequalities in the budget process;
- Equalities in service and business planning;
- The Equality Duty in the Equality Act 2010; and
- The initial assessment of budget related EIAs.

The Chair informed Members that he would discuss with the Chair of the Resources and Governance Scrutiny Committee how the work of the Race Equality Working Group would be scrutinised.

Some of the key points that arose from the Committee's discussions were:

- When had something been changed as a result of the EIA process;
- Concern that mental health was not mentioned and how had that been considered in the process;

- How the level of deprivation in different wards was taken into account in the EIA process; and
- Whether EIAs could be produced earlier in the process for future budgets to inform the discussion on the proposals.

The Director of Policy, Performance and Reform drew Members' attention to appendix 2, which included examples, in particular from Children's Services, where mitigations had been put in place to address inequalities in impact which had been identified through the EIA process. The Equality, Diversity and Inclusion Manager informed the Committee how his team provided quality assurance support to services, including to identify equality impact which was not immediately obvious, and that part of the review of the process would be to formalise the team's role in this. He advised Members that the purpose of EIAs was to inform the decision-making process and that his team was working with services to support the completion of EIAs in a timely way. In response to a Member's question, he confirmed that poverty would continue to be included as a characteristic in the Council's EIAs. He advised that mental health fell within the protected characteristic of disability and that his team would need to do some work with services to ensure that they were considering mental health as part of their EIAs and to strengthen this as part of the review.

The City Solicitor reported that the review of the EIA process would include ensuring that assessments took place earlier in the budget process so that concerns and mitigations could be explored at an earlier stage. She informed Members that she would take forward the issue raised about mental health and, as part of the review of the EIA process, ensure that mental health considerations were incorporated into the process. She advised the Committee that EIAs were undertaken on the basis of protected characteristics rather than on a ward basis but that an analysis was taking place of the cumulative impact where particular groups were identified as being impacted by a number of the proposals and that that would have some geographical impact; however, she reported that she would take away the issue raised about a ward based analysis as part of the review.

Decision

To note the report.

CESC/21/10 Residents and Communities Recovery Situation Report Summary

The Committee received a report of the Strategic Director (Neighbourhoods) which provided a summary of the Residents and Communities recovery workstream.

The main points and themes within the report included:

- Residents at risk;
- Mitigating the impacts of COVID-19 on communities and adults;
- Digital inclusion;
- Mitigating the impacts of COVID-19 on children and young people;
- Voluntary Community and Social Enterprise (VSCE) sector; and

- Equalities.

Some of the key points that arose from the Committee's discussions were:

- To thank all those involved in the work relating to the new variant of COVID-19 identified in the city;
- Praise for the way the roll out of the vaccine was being managed in the city and for all those involved;
- To recognise the essential role that Neighbourhood Teams had played during the pandemic; and
- Concern about people not self-isolating and that the funds in the Test and Trace support payment scheme discretionary fund were not sufficient.

The Executive Member for Adult Health and Wellbeing agreed with the Member's comment about the Test and Trace support payment scheme and advised that residents were also being directed to other sources of support. She praised the work of staff in the Neighbourhoods Directorate, who were continuing to provide essential services during the pandemic while also expanding their skillset to support the work relating to COVID-19. She informed Members about an item on Health Equity which had been discussed at the most recent meeting of the Health Scrutiny Committee and about work to ensure that different communities, including Black, Asian and Minority Ethnic (BAME) groups and disabled people, could access the vaccine and had the right information to make decisions about being vaccinated. In response to a Member's request for a breakdown of data related to COVID-19 by ethnicity, she advised that she would circulate the report on Health Equity from the Health Scrutiny Committee's meeting to Members of this Committee. She advised that data on the take-up of vaccinations had just been received that week and would be made available to Council Members shortly.

Decisions

1. To note that the Executive Member for Adult Health and Wellbeing will circulate to Committee Members the report on Health Equity which was considered at the most recent meeting of the Health Scrutiny Committee.
2. To ask the Chair to write to the Strategic Director (Neighbourhoods) and the Head of Neighbourhoods on behalf of the Committee recognising the work of their service during the pandemic and to ask that the Committee's thanks be passed on to their staff.

CESC/21/11 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained a list of key decisions yet to be taken within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

The Chair advised that he would discuss with officers the agenda for the next meeting, taking into account reports that Members had requested.

Decision

To note the report.

Constitutional and Nomination Committee Minutes of the meeting held on 12 March 2021

Present: Councillor Karney - In the Chair

Councillors: Curley, Flanagan, Lanchbury, Leech and N Murphy

CN/21/03 Urgent Business - Update to Polling Districts and Places

Decision

The Chair agreed to accept this item as a matter of urgent business.

CN/21/04 Minutes

Decision

To approve as a correct record, the minutes of the meeting held on 2 February 2021.

CN/21/05 Proposed Redesignation of Polling Places for 6 May 2021 Elections

The Committee considered the report of the Chief Executive that proposed changes to the current scheme of polling places for the following wards: Crumpsall (1CRG), Harpurhey (1HAG), Clayton and Openshaw (polling district 2COF), Piccadilly (polling districts 2PYB, 2PYC/2PYE), Whalley Range (polling district 3WRD), Baguley (polling districts 5BAB and 5BAF), Brooklands/Northenden (polling districts 5BKF/5NOA), Sharston (5SHB) and Woodhouse Park (polling district 5WPA).

The Committee further considered the updated information that had been provided that related to the following polling districts and places: Harpurhey (polling districts 1HAA and 1HAG), Baguley (polling districts 5BAB and 5BAF), Brooklands/Northenden (polling districts 5BKF/5NOA), and the information regarding a change of location for a station within East Didsbury and Withington (polling districts 4DEA / 4WTC).

The Committee gave thanks to the Elections Team for their dedication to this task under difficult circumstances.

Decision

The Committee;

1. Approve the proposed changes to the current scheme as set out in Sections 4 to 8.
2. Recommend that the changes to the polling places are adopted in relation to both parliamentary and local government elections.

3. Note that an update on the current position regarding outstanding re-designations for polling places referred to in this report, but not resolved at time of publication, will be brought to the meeting for the Committee's consideration.
4. Recommend that any emerging polling place re-designations required ahead of 6 May 2021 elections, which cannot be reported to the Committee on 12 March 2021, are agreed using the delegated authority of the Chief Executive, which allows her to make, where necessary, alterations to the designation of any polling place prior to the next full review in consultation with ward councillors, group leaders and the Chair of Constitutional and Nomination Committee.

Licensing Committee

Minutes of the meeting held on Monday, 8 March 2021

Present: Councillor Ludford – in the Chair

Councillors: Grimshaw, Andrews, Evans, Flanagan, Hassan, Hewitson, Hughes, Jeavons, and Reid

Apologies: Councillor Madeleine Monaghan

LHP/20/1 Minutes

The minutes of the meeting held on 30 November 2020 were submitted for approval.

Decision

To approve as a correct record the Minutes of the Licensing Committee meeting held on 30 November 2020.

LHP/20/2 Premises Licensing – Annual Report 2020

The Principal Licensing Officer presented the Annual Report of 2020 Licensing matters.

The Principal Licensing Officer stated the Coronavirus had a large impact on business throughout 2020. The effects of which had seen applications for New Premises Licences and Premises Licence Variations decrease by approximately 20 percent and Temporary Event Notices had decreased by approximately 60 percent. One Premises Licence had been revoked for being in breach of Covid regulations on two occasions in 2020. Government regulation changes had allowed any on-sales Licence Premises to trade with off-sales as take-out venues. Also, 188 Pavement Licences had been issued due to the effects of Coronavirus legislation, allowing premises to use their outside area and the creation of on-street closures to increase this capacity and assist businesses to continue trading in between the two lockdown periods over the summer and early autumn of 2020. The Principal Licensing Officer stated that the Licensing team had adapted to working from home and made some system improvements, using the increased time available from the decrease in applications.

A Committee member requested information on what constitutes an outside area. The Principal Licensing Officer stated that the Government had used the outside smoking legislation as the standard for setting the outside area and that the boundary of the licence for each premises would dictate where on-sales were allowed, adding that premises could take advantage of the current de-regulation and to make off-sales and use non-licenced areas of their premises, such as car parks, finally adding that the Government had issued further guidance in relation to this legislation which had not been available at the time of producing the report.

A Committee member requested further info on Pavement Licences and The Principal Licensing Officer stated that the Government had issued a 12 month extension, stating that they may become a permanent fixture.

Decision

To note the report.

LHP/20/3 Premises Licensing - General Update

The Principal Licensing Officer referred to the recent Government timetable for the gradual re-opening of Licenced Premises, stating that there has been a recent increase of applications. The Principal Licensing Officer referred to the consultation on the new Protect Duty to improve security measures, the impact of Coronavirus on the night-time economy, new requirements on the Security Industry Association (SIA) and consultation on the Gambling Act due to the increase in online gambling.

A Committee member requested information on SIA requirements and when they would be rolled out across Premises in Manchester. The Principal Licensing Officer stated that the work would be carried out as licences are renewed and with all new applicants.

A Committee member requested information on whether doorpersons who travelled from outside Manchester to work could be tracked and also gave mention that the Gambling industry set the Gamble Aware promotion themselves and whether this was appropriate. The Principal Licensing Officer responded, stating that they were currently having conversations with the SIA on where staff are pooled from and would report back at a future Committee meeting and that the Government were looking at the Gambling legislation and that information on this would also be fed back at a future Committee meeting.

Decision

To note the report.

Licensing and Appeals Committee

Minutes of the meeting held on Monday, 8 March 2021

Present: Councillor Ludford – in the Chair

Councillors: Grimshaw, Andrews, Evans, Flanagan, Hassan, Hewitson, Hughes, Jeavons, and Reid

Apologies: Councillor Madeleine Monaghan

LAP/20/1 Minutes

The minutes of the meeting held on 30 November 2020 were submitted for approval.

Decision

To approve as a correct record the Minutes of the Licensing Committee meeting held on 30 November 2020.

LAP/20/2 Review of Temporary Amendments to Vehicle Age and Testing Policies

The Committee considered the report of the Director of Planning, Building Control and Licensing regarding relevant information, considerations and risks for the Committee further to its request to review the temporary amendments to the Vehicle Testing and Age policies, it made at its November 2020 meeting.

The recommendations set out in the report for the Committee to consider were:

1. To allow the continued temporary extension of the age limit (as set by the Committee in November 2020) of both HCVs and PHVs until the conclusion of the Clean Air and MLS work, when both policies will be fully revised in any event.
2. To revert vehicle testing requirements to normal policy requirements.
3. For the changes to take effect from 1 April 2021.

The Licensing Unit Manager presented information from the report outlining how the impacts of Coronavirus regulations has had a knock on effect for both the Hackney Carriage and Private Hire trade, decreasing business across both functions as well as information on mileage and vehicle testing and funding grants that would cover the costs of routine tests for all licensed vehicles in Manchester for the next 12 months.

The Committee were informed that the biggest risk would be continuing the reduced frequency of vehicle testing as funding to support such a measure has not been identified and that, the longer the testing frequency is relaxed, the bigger the potential for public safety to be put at risk due to issues relating to the mechanical function of the vehicle not being picked up or addressed.

A Committee member suggested an amendment to recommendation 1 in the report in that the continued temporary extension of the age limit of both HCVs and PHVs should be for a maximum period of 12 months, at which point this policy would be brought before the Committee again for future consideration. This amendment was agreed by the Committee.

Decision

1. To allow the continued temporary extension of the age limit (as set by the Committee in November 2020) of both HCVs and PHVs for a period of 12 months (to take effect from 1 April 2021).
2. To revert vehicle testing requirements to normal policy requirements (to take effect from 1 April 2021).

Licensing Policy Committee

Minutes of a meeting held on 19 March 2021

Acting under Delegated Powers

Present: Councillor Grimshaw (Chair).
Councillors, Davies, Leech and Taylor

Apologies: Councillors, Ludford and Akbar

Other Attendees: Councillor Doswell

LPC/21/01 Urgent Business

Decision

The Chair of the Committee approved the inclusion of an item of Urgent Business. Cllr Leech sought clarification on the use of glass/plastic drinking vessels in regard to Pavement Licences. The Principal Licensing Officer stated that any request for glassware use would be considered case by case and on the merits of each individual premises.

LPC/21/02 Minutes

Decision

To approve as a correct record the Minutes of the meeting held on 16 November 2020.

LPC/21/03 Review of Statement of Licensing Policy (Licensing Act 2003)

The Committee considered a report, for approval by the Committee, on the revision of the current Statement of Licensing Policy.

The recommendation within the report requested that the policy is submitted to Full Council on 31 March 2021 with a recommendation that the policy be approved and adopted with effect from 1 April 2021.

The Principal Licensing Officer presented the report, stating that the Licensing Policy was revised in January 2021 with a view to removing the Cumulative Impact Policy (CIP), currently in place for Fallowfield and Wilmslow Road, and Withington Special Policies, due to the requirement for a Cumulative Impact Assessment (CIA) to have been undertaken prior to publication of the Council's Policy. The Principal Licensing Officer informed the Committee that 'Cumulative Impact Assessments' were introduced in the 2003 Act by the Policing and Crime Act 2017, with effect from 6 April 2018, adding that, although the Council's policies for Fallowfield and Withington pre-dated that legislation, they should have been reviewed and, if appropriate, replaced with CIAs, at the time of the overarching Policy review. The Principal

Licensing Officer invited the Committee to consider and ask any questions relevant to this removal of policy.

A Local Ward Councillor made comments outlining their concerns if the CIP were to be removed and gave mention to the number of local residents this removal would have a detrimental effect on and stated that they preferred to see the CIP remain and be strengthened further.

During further discussions between the Committee and Legal Services it was agreed that the Committee could depart from Statutory Guidance with good reason, stating that the effects that lockdown has had on licensed premises and also on the Licensing Team's ability to make accurate assessments would be an acceptable reason for departure.

A Committee member asked that it be noted that matters the Committee had requested feedback on at the 16 November 2020 Committee meeting had not been addressed during this meeting.

The Chair stated that they felt the CIP should remain within the Statement of Licensing Policy and put the matter to a vote.

Decision

The Committee departed from the Statutory Guidance and voted against revising the Statement of Licensing Policy, effectively retaining the Cumulative Impact Policy for Fallowfield and Withington and accepted the changes for hyperlinks to external documents as set out in the policy.

Personnel Committee

Minutes of the meeting held on 17 March 2021

Present: Councillor Bridges – in the Chair

Councillors: Akbar, Craig, Leech, Murphy, Rahman, and Stogia

Apologies: Councillors Leese and Ollerhead

PE/21/06 Appointment of a Chair for the meeting

In the absence of the Chair the committee appointed a member to chair the meeting.

Decision

To appoint Councillor Bridges as Chair for the meeting.

PE/21/07 Minutes of the previous meeting

Decision

To approve the minutes of the meeting held on 20 January 2021 as a correct record.

PE/21/08 Draft Pay Policy Statement 2021/22

In line with requirements of the Localism Act (2011), the Committee considered a report of the Director of Human Resources and Organisational Development (HROD) which presented the draft Manchester City Council Pay Policy Statement for 2021/22 for approval prior to its submission to Council.

The report included the Statement's organisational context, the impact of the 2021/22 budget as well as the direction of travel in relation to staff pay for the year ahead in line with the organisational priorities. Information on the Council's 'Gender Pay Gap' and work to proactively promote workforce equality, in accordance with the requirement to carry out Gender Pay Reporting set out within The Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017 was also included.

The Director of HROD introduced the report, and gave particular emphasis to the ratio between the pay of the highest and lowest earners which had not increased significantly, and the gender pay gap which was reportedly significantly lower than the national average.

Trades Union comments had been included in the report for the committee to consider. In essence they urged Council to consider reporting on any race pay gap issues, despite this not currently being a required component of the Statement. The Director of HROD confirmed that this was something that the Council was seeking to

complete, but was dependent on 100% ethnicity disclosure across the workforce. She added that once this information gathering exercise was complete work could be progressed. The Chair welcomed the commitment to gather the required data and referenced the wider ongoing work across the Council to strengthen race equality across the organisation

Noting this, the committee agreed the recommendation.

Decision

To note the organisation's Pay and Grading Structure for the financial year 2021/22 appended to the Pay Policy Statement and recommend it for approval by the Council at its meeting on 31 March 2021.

Planning and Highways Committee

Minutes of the meeting held on Thursday, 18 February 2021

This Planning and Highways meeting was a meeting conducted via Zoom, in accordance with the provisions of the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.

Present: Councillor Curley (Chair)

Councillors: Shaukat Ali, Andrews, Y Dar, Davies, Flanagan, Hitchen, Kamal, Leech, Lovecy, Madeline Monaghan, Riasat, Watson and White

Apologies:

Councillors: Nasrin Ali and Lyons

Also Present:

Councillors: Wilson (ward Councillor) and Wills (ward councillor)

PH/20/08 Supplementary Information on Applications Being Considered

A copy of the late representations that were received in respect of applications (127566/FO/2020, 121252/FO/2018, 128920/FO/2020 and 129010/FO/2020), since the agenda was issued. Additional late representations had been received in respect of the Tree Preservation Order (109 Parsonage Road, Manchester).

Decision

To receive and note the late representations.

PH/21/09 Minutes

Decision

To approve the minutes of the meeting held on 21 January 2021 as a correct record.

PH/21/10 127566/FO/2020 - 369 Parrs Wood Road, Manchester, M20 6JE - Didsbury East Ward

This application relates to a change of use from C3 (dwellinghouse) to C3 (dwellinghouse) and Class E (Osteopathy Clinic) together with a part single/part two storey side extension to provide additional living accommodation at ground and first floor and clinic at ground floor.

The Planning Officer introduced the application and informed the Committee that a further representation had been received regarding the classification of representations received as a petition rather than a joint objection from residents.

An objector to the application addressed the Committee on behalf of thirty four residents. The objections referred to the accessibility of vehicles, the proposed change of use of the property and overdevelopment that were considered to be detrimental to the area and would result in disamenity. Reference was made to a previous application for an adjacent property which had been refused and what difference there was with the application being considered. Reference was also made to changes to the street scene, increased on street parking, loss of privacy and the size of the car park on to be included on the property and the conflict with planning policies.

The applicant addressed the Committee on the planning application.

Councillor Wilson (ward councillor) addressed the Committee on behalf of the other ward councillors to raise the joint objection of a large number of local residents and Barlow High School, regarding potential parking issues, traffic volume, accessibility and road safety. Other objections related to an overdevelopment due to the change of use of the property. The Committee was reminded of a previous application (2002) for a neighbouring property that had been refused for a change of use to a commercial property due to the location within a residential area and the potential increase in use and vehicle movement and parking causing a loss to residential amenity as referred to in the UDP.

The Planning Officer reported that in reference to the points raised regarding the impact to the character of the area, a very similar extension design had also been agreed for the adjacent property to the application site. The proposed extension design would be subservient to the main house and would be set back to provide a sense of space. There would be visual improvements to the property with the introduction of soft landscaping and removal of the existing garages. The removal of part of the boundary wall would allow a view into the property, however the proposal was considered to be acceptable. The Committee was advised that the application had been required for consideration due to the number of appointments the proposed business could generate during the day and it must be noted that it is an issue of fact and degree as to whether running a business from home requires planning permission. The application includes conditions to control the operation of the business and involves enforcement action if the conditions are not met. The inclusion of two car parking spaces had been examined by the highways officer and the space was considered to be large enough for cars to safely manoeuvre.

The chair invited members of the Committee to ask questions.

Members referred to the property opposite with a similar design extension and asked officers if a business was run from the property. Officers were also asked if the building line of the proposed extension crossed the building line of properties on Craigweil Avenue and had changing the access to the property from Craigweil to Parrswood Road been considered. Officers were asked if the conditions proposed

are sufficiently strong enough to prevent the intensification of the business and was a further application required if additional staff were to be employed.

The Committee was advised that the property adjacent is a private residence and did not run a business. The extension would be forward of the building line of the properties on Craigweil Avenue and that would mirror the property opposite which has a similar impact. Parking access and manoeuvring on Parrswood Road would be more difficult due to the volume of traffic. The parking spaces at the side of the property have sufficient space for cars to manoeuvre and the front of the property provides access to a parking space for the property owner. The application includes a planning statement and refers to the employment of staff at the business and the number of appointments. The Committee was advised that the planning statement can be amended to reduce those numbers, if necessary.

Councillor Andrews moved the recommendation to approve the application, subject to:

- an amendment to Condition 5 to amend the Planning Statement to specify the number of employees for the business premises and ensure appointment only basis for clients.
- an additional condition for the requirement that the applicant applies for a “H” parking road marking to be installed at the visitor parking entrance of the property.

Councillor Shaukat Ali seconded the proposal.

Decision

The Committee approved the application, subject to the Conditions detailed in the report submitted and subject to:

- an amendment to Condition 5 to amend the Planning Statement to specify the number of employees for the business premises and ensure appointment only basis for clients.
- an additional condition for the requirement of offsite highways marking, that the applicant applies for a “H” parking road marking to be installed at the visitor parking entrance of the property.

(Councillor Flanagan did not take part in the consideration or vote on the application.)

PH/21/11 121252/FO/2018 - Great Marlborough Street Car Park, Great Marlborough Street, Manchester, M1 5NJ - Deansgate Ward

This application is for the partial reconfiguration of existing Multi-Storey Car Park (MSCP), including temporary access off Great Marlborough Street, construction of 5 storey external ramps, closure of vehicular access to top level; and construction of new facade; and partial demolition of the surplus part of existing MSCP and erection of a part 55, part 11 storey, part 4 storey mixed-use building comprising 853 Purpose Built Student Accommodation units (sui generis), ancillary amenity space and

support facilities, and 786sqm (GIA) SME incubator workspace (Use Class B1), including public realm improvements and other associated work.

The Planning Officer reported that the applicant had requested that consideration of the application be deferred to allow a technical issue on the application to be addressed. The Committee was informed that the application would be submitted to a future meeting.

Decision

To agree to defer consideration of the application.

PH/21/12 128920/FO/2020 - Land Off Cringle Road, Manchester, M19 2RR - Levenshulme Ward

This application relates to retrospective application for the retention of 1.8 metre-high fencing to Cringle Road and Nelstrop Road North for a temporary two year period.

The planning officer introduced the application and informed the committee of the additional representatives and images received, that had been circulated to committee members prior to the meeting. The representations had outlined the introduction of the new fence and the images provided views of the area before the fence was erected and following the work. The representations had asked the committee to consider an additional condition requiring a mature hedge to be planted after the two year period had ended, the green corridor to be maintained and the walking/ cycling route to be upgraded. The planning officer stated that it was regrettable that the green vegetation had been removed from Nelstrop Road North, however planning permission was not required for the removal of the vegetation and for the erection of a one metre high fence. The removal of the vegetation had been referred to in the outline planning application and the landscaping of the development would be the subject of a reserved matters application involving the submission of the detailed scheme. Following the loss of the vegetation, five hawthorn hedge plants had been planted in the area concerned.

The objector addressed the committee on the application. Reference was made to the loss of the hedge which had been included within the representation submitted. The Committee was requested to include additional conditions on the application for the replanting of a substantial hedge. Reference was made to the continued maintenance of the green corridor between Manchester and Stockport in line with Council strategies.

The applicant's agent addressed the Committee on the application.

The planning officer reported that once the development was completed a landscaping scheme would be submitted that would allow the submission of comments by the public. Also, if the development was not commenced within the two year deadline there would be mitigation for removal of the fence and additional boundary planting on the site.

The Chair invited members of the Committee to ask questions.

Members referred to the temporary time period for the fencing and sought an assurance that if after two years, the fence would be required to be removed and a boundary hedge reinstated. A member commented that if after two years no work had started it was likely that the developer may reapply for the permission to be extended and it was unfortunate that it was not possible to measure the impact of the loss of vegetation on wildlife habitat.

A member referred to the temporary application and asked Planning Officers for consideration to be given to introduce more permanent planting to the site that would form part of the planting scheme to ensure that it was not removed after the completion of the development. The member suggested that in the event that after two years no building had taken place and if an application is made to extend the permission further, the application should be submitted for consideration by the Planning and Highways Committee.

The Planning officer reported that the suggestions could be explored further with the developer. A note would be made in the application case notes in the event of a further application being made.

Councillor Andrews moved the recommendation to approve the application.
Councillor Shaukat Ali seconded the proposal.

Decision

The Committee agreed to the temporary approval for the retention of 1.8 metre high fencing to Cringle Road and Nelstrop Road North up to 18 February 2023.

PH/21/13 129010/FO/2020 - Public Car Park Accessed via Stockport Road and Albert Road, Manchester, M19 3AB - Levenshulme Ward

This application relates to the temporary use of the southern section of public car park as a market for a period of 4 years: operating on Saturdays 10.00 am to 4.00 pm (52 weeks per year); Fridays between 4.00 pm and 10.00 pm (up to 12 evenings per year) and Sundays 10.00 am and 5.00 pm (up to 12 days per year) with the associated retention of an existing container / generator unit and fenced enclosure to be used for storage of segregated waste/ recycling and installation of 1 x electrical power cabinet

The Planning Officer reported that there was an issue relating to the ownership of part of the application site and requested that the application be deferred.

Decision

To agree to defer consideration of the application.

PH/21/14 Confirmation of the Manchester City Council (109 Parsonage Road, Manchester) Tree Preservation Order 2020 - Withington Ward

Consideration was given to the report of the Director of Planning relating a Tree Preservation Order 2020 that sought approval of the Committee to instruct the City Solicitor to confirm the Tree Preservation at 109 Parsonage Road, Manchester, M20 4WZ, under Section 199 of the Town and Country Planning Act 1990, and that the Order should cover the tree as plotted T1 on the plan included in the report submitted.

The Chair invited the homeowner to address the Committee in objection to the Tree Preservation Order. The homeowner stated that the three trees within the property are causing and continue to cause substantial damage to the foundation and structure of the house and also have caused damage to drains connected to the property. This is supported by a structural survey report and drainage survey. A local search was carried out and the City Council confirmed at the time, there was no TPO on trees at 109 Parsonage Road. This had influenced the current homeowner's decision to purchase the property. The making of the TPO has caused a great deal of distress to the family and they feel misled by the Council. The Council did not make the homeowner aware a TPO was being made on the trees at the property. The homeowner would have not purchased the property if they were aware of this. The trees are dangerous to both the homeowners and their family and to passers-by, from the potential of falling branches and collapsing boundary wall. Flagstone(s) have lifted within the property causing a young child to trip. The homeowner intends to apply for permission to build a side extension in area currently occupied by the trees. An offer had been to the Council to help with cost to plant trees in Ladybarn Park to mitigate the loss of the trees. The local community have expressed its support to remove the trees (133 messages of support and signatures received). The family have never received correspondence on the proposal for a TPO because the letter received was addressed to the wrong person. The side bay does have sufficient footings. The family will consider selling the property if the TPO is confirmed. The trees have been monitored since July 2020 and the situation is worsening.

The applicant for the TPO addressed the Committee in favour of the Order.

Councillor Wills addressed the Committee in support of the homeowner to object against the TPO.

The Planning Officer reported that the planting of trees in Ladybarn Park would have to be carried out as an informal agreement and not as part of any conditions relating to the TPO. The Committee was advised that future maintenance work could be carried out on the trees and a request could be made to remove the trees, if damage was caused.

The Chair invited members of the Committee to ask questions.

Members referred to the benefit provided by trees in gardens but noted the sizes of the trees concerned and the structural survey carried out on the property which members of the Committee had not seen. It was noted that the homeowner would be financially liable for the maintenance of the trees.

The Planning Officer reported that the survey had been assessed by a Council arborist and a surveyor. The Committee was advised that any structural work to the property, such as underpinning would be the responsibility of the homeowner. Members raised the issue of whether it would be reasonable to modify the TPO in order to cover only one or two of the trees. In view of the questions raised regarding the confirming of the TPO, the Committee was advised that there was time available to allow the homeowner to undertake a further survey to better determine which of the trees individually could be potentially causing structural issues to the property.

The planning officer reported that any additional information provided by the homeowner would be assessed by Council officers. It was not possible for the Council to undertake a structural survey on a privately owned property.

Councillor Flanagan proposed that the Tree Preservation Order be deferred to allow time for the homeowner to provide a structural report to identify structural issues in the property that may have been caused by a tree or trees. Councillor Andrews seconded the proposal.

Decisions

1. The Committee deferred the Tree Preservation Order to allow the homeowner to conduct a further survey on the property to determine any structural issues that may have been caused by individual trees within the property and the subject of the TPO.
2. That subject to the agreement of the homeowner, the structural survey submitted to the Council by the homeowner be circulated to members of the Committee for information.

Standards Committee

Minutes of the meeting held on 18 March 2021

Present

Independent Co-opted Member: N Jackson – In the Chair
Councillors Andrews, Evans, Kilpatrick, Lanchbury and A. Simcock
Independent Co-opted Member: G Linnell

ST/21/01 Minutes

The minutes of the meeting held 16 January 2020 were submitted for approval.

Decision

To approve the minutes of the meeting held on 16 January 2020 as a correct record.

ST/21/02 Standards Committee - Annual Report

The Committee considered the report of the City Solicitor that provided an update to members of the Standards Committee on the matters within the remit of the Committee since the October 2019.

The main points and themes within the report included: -

- Providing an introduction and describing the roles of the Standards Committee and the Council's Monitoring Officer;
- Update on matters within the remit of the Standards Committee since its last Annual Report;
- Operation of Codes and Guidance;
- Register of Interests and Gifts and Hospitality;
- Dispensations;
- Councillor training and awareness; and
- Complaints against Councillors.

Some of the key points that arose from the Committee's discussions were: -

- Noting the impact of Covid, how did the number of complaints against Councillors submitted compare to previous years;
- Noting the importance of reminders to Members to complete their Register of Interests in a timely manner;
- Whether officers were confident that the outstanding complaints which were the subject of investigation would be dealt with within the agreed timescales;
- When dealing with a complaint, who was responsible for determining which provision of the code a Member was alleged to have breached; and
- Clarification was sought regarding the reason for the 'Not Known' entry recorded against a 'Provision of the code alleged to have been breached' case.

The Head of Governance Legal Services responded to questions by advising that the number of complaints against Members received was comparable with previous years and she was confident that the current Investigating officer would deal with the complaints the subject of investigation within the agreed timescales. With regard to the identification of the specific provision of the code alleged to have been breached she advised that the complainant was encouraged to identify the specific element of the code they considered had been breached, adding that the 'Not Known Entry' was as a result of the complaint not being pursued by the complainant and the complaint had not reached the stage where the complainant had identified the provision in question.

She stated that reminders were sent to Members following the May election and then again about six months later, in addition to the information circulated routinely in the ethical guidance which was circulated twice each year.

Decisions

1. To note the report; and
2. The Committee recommend that the Standards Committee - Annual Report should be forwarded to full Council for assurance on standards issues.

ST/21/03 Members' Update on Ethical Governance

The Committee considered the report of the City Solicitor that sought the Committee's comments on and approval of the draft Members' Update on Ethical Governance for March 2021.

Some of the key points that arose from the Committee's discussions were: -

- Whether Independent Persons and all Co-opted Members would be offered appropriate and relevant training, similar to that which was offered to Councillors.

The Chair noted these comments and suggested this recommendation could inform consideration of the item 'Member Development and Training' that was listed on the agenda.

Decision

To approve the content of the draft Members' Update on Ethical Governance set out in the Appendix for circulation to all members.

ST/21/04 Social Media Guidance for Members Update

The Committee considered the report of the City Solicitor that updated the members of the Standards Committee on the operation and efficacy of the Social Media Guidance for Members ('the Guidance') as well as the provision of training for members on the Guidance.

Some of the key points that arose from the Committee's discussions were: -

- Welcoming the guidance, in particular in regard to the use of personal and official social media; and
- Recommending that this information be circulated to all Members, candidates and included in the agents' briefing packs in advance of the May election.

The Head of Governance Legal Services acknowledged the comments from the Committee and stated she would take the recommendation up with the elections team following the meeting.

Decisions

1. To note the report.
2. The Committee recommend that the Social Media Guidance be shared with Members and candidates and be included in the briefing packs provided to candidates' agents in advance of the May election.

ST/21/05 Local Government Association (LGA) Model Code of Conduct for Members

The Committee considered the report of the City Solicitor that updated the members of the Standards Committee on the publication of the LGA Model Code of Conduct for Members, noting that the City Solicitor was of the view that in general the new LGA Model code was well set out and relatively straightforward to follow.

Some of the key points that arose from the Committee's discussions were: -

- Requesting that all relevant information be shared with all political groups for consideration, following the May election so this could be considered and an opinion obtained in advance of the report being submitted to the November meeting; and
- A view was sought as to the appropriateness of the value set at which a gift had to be declared.

The Head of Governance Legal Services stated that it was for this Committee to consider and the Council to agree a figure for the value set at which a gift and hospitality had to be declared.

Decisions

1. To note the report;
2. To support discussions by the Greater Manchester Chief Legal Officers on implementation of the LGA Model Code; and

3. Recommend that a further report be submitted to the November meeting of this Committee on the position, noting the comments above.

ST/21/06 Member Development and Training

The Committee considered the report of the City Solicitor that provided an update on the operation and efficacy of the Member Development Strategy and training delivered since May 2019.

The first section of the report reflected upon the Member Development and Training delivered between May 2019 and February 2020, in line with our Member Development Strategy. The second part reflected upon training held since the start of the Covid pandemic between February 2020 and January 2021 and reported the proposals for the induction programme for new Councillors for May 2021.

Some of the key points that arose from the Committee's discussions were: -

- Noting the benefits of being able to access events and meetings virtually this approach should continue post Covid;
- Consideration needed to be given to capturing and recording any relevant training obtained by Members and all Co-opted Members outside of the Council;
- Noting the importance of Members attending all training, especially the Carbon Literacy training;
- Recommending that relevant training should be made available to all Co-opted Members; and
- Consideration needed to be given to identifying courses that were mandatory for Members to attend and appropriate sanctions if these were not completed;

The Head of Business Support and Development stated that Member attendance at training courses was generally very good and the levels of attendance was monitored by the Member Development Group. He further advised that non-attendance was followed up and if this was a recurring issue the relevant Group Officer would be informed. He advised that the issue of Mandatory Courses would be an issue for the Member Development Group to determine. The Head of Governance Legal Services commented that the issue of sanctions for non-attendance at training courses had been discussed previously by the Committee and it had been felt that it was not appropriate to pursue at that time however if the Committee were minded this could be revisited if non attendance was identified as an issue.

Decisions

1. To note the report.
2. To recommend that virtual training be continued to be part of the training offer post Covid;
3. To consider how the relevant training completed in other roles be recorded; and

4. To recommend that all relevant training be made available to all Co-opted Members.

ST/21/07 Standards Committee Work Programme

The Committee considered the report of the Governance and Scrutiny Support Unit that invited the members of the Standards Committee to consider its work programme for future meetings and make any revisions.

In addition, a report titled 'The Use of Council Resources Guidance for Members' would be scheduled for the June meeting and the 'Standards Committee - Annual Report' would be scheduled for the March 2022 meeting.

The Head of Governance Legal Services stated that a report on Partnership Arrangements, including guidance on the role of dual hatted Members, would be scheduled for an appropriate meeting in consultation with the Chair.

Decision

To note the report and agree the Work Programme subject to the above comments.

**Manchester City Council
Report for Information**

Report to: Standards Committee – 18 March 2021
Subject: Standards Committee – Annual Report
Report of: City Solicitor

Summary

The purpose of this report is to update members of the Standards Committee on the matters within the remit of the Committee since the beginning of October 2019.

Recommendations:

1. To report on the matters within the remit of the Standards Committee since the last annual report in October 2019 and the work done by the Council's Monitoring Officer during the period to promote and maintain high standards of conduct by Councillors.
 2. To seek the views of the Committee regarding whether this report should be forwarded to full Council for assurance on standards issues.
-

Wards Affected All

Financial Consequences – Revenue None directly

Financial Consequences – Capital None directly

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Background documents (available for public inspection):

Annual Report to Standards Committee – October 2019

1.0 Introduction

- 1.1 The purpose of this report is to report on the matters within the remit of the Standards Committee since the last annual report in October 2019 and to summarise the work undertaken by the Council's Monitoring Officer since the last annual report in October 2019 to 31 January 2021.

2.0 The Roles of the Standards Committee and the Council's Monitoring Officer

- 2.1 The role and functions of the Standards Committee and the Council's Monitoring Officer ('MO') are set out in the Council's Constitution and reproduced for ease of reference in Appendix 1 to this Report. The Standards Committee generally meets 3 times a year, in March, June and October /November.

3.0 Update on matters within the remit of the Standards Committee since its last Annual Report

- 3.1 Due to Covid-19 there have been no meetings of the Standards Committee since January 2020. At its last meeting in January 2020 the Committee refreshed the membership of the Standards (Hearing) Sub Committee. The sub-Committee met to consider a Standards complaint the outcome of which was reported to, and received by, full Council on 25 March 2020. The Hearing procedure sets out that a hearing should be held within three months of the Monitoring Officer's decision to refer the complaint to a hearing. The hearing in question was held within the timeframe provided for in the Member Complaints Hearing Procedure. The Arrangements and Hearing Procedure for dealing with Complaints against Members are being reviewed following this Hearing and a report on proposals for revising these procedures will be brought to a future meeting of this Committee.

4.0 Operation of Codes and Guidance.

- 4.1 As there were no meetings of the Standards Committee since January 2020 it was not possible for the committee to conduct its normal review of member related Codes and Protocols that sit in the Council's Constitution prior to the annual review of the Constitution by full Council on 3 February 2021. Minor changes were approved by full Council to the Planning Protocol and the Use of Resources Guidance on 3 February 2021 as set out below:

- Minor changes were made to the Planning Protocol for Members and Officers in Part 6, Section B of the Council's Constitution, for the purposes of clarity. The operation of this Protocol was considered in a report to this Committee in June 2019. Officers continue to be of the view that the Protocol is effective. There continue to be very few occasions when the Protocol has had to be referred to, and there have been no complaints that it has been breached.

- The Use of Council Resources Guidance for Members, which also sits in Part 6 of the Council’s Constitution, was updated to reflect the current position that in addition to a mobile phone Members will be provided with such IT equipment as the Director of ICT considers appropriate to enable them to undertake their Council duties. In addition, the reference to the “Transport for Greater Manchester Committee” was amended to read “The Greater Manchester Transport Committee” to accurately reflect the name of this joint committee.
- 4.2 The Member/Officer Protocol and Gifts and Hospitality Guidance are part of the Council’s Constitution. They were last reviewed by this committee in March 2019, and by the MO, prior to the annual review of the constitution in February 2021. No further revisions were considered necessary at the time of the annual review of the Constitution. There is a report elsewhere on the Agenda in relation to the Operation and efficacy of the Social Media Guidance for Members.
- 4.3 It is the view of the MO that the codes and guidance are well understood by Members and is not aware of any queries or issues that have not been addressed through existing procedures.

5. Register of Interests and Gifts and Hospitality

- 5.1 The operation of the Register of Members’ Interests and Gifts & Hospitality was last considered by this Committee at its October 2019 meeting. Members will be aware that whilst officers do provide advice to Members, if asked, on Members’ interests it is the responsibility of individual Members to comply with the requirements of the Code of Conduct. Reminders to Members regarding updating their Register of Interests are contained in the Ethical Governance Update sent to all Members and in email reminders sent to Members during the course of the year. 28 Members updated their registers between 1 October 2019 and 31 December 2020. One member updated their register of gifts or hospitality during this period which will not be surprising given the covid lockdown. The Committee will recall that the current threshold for registration of gifts and hospitality is £100. It is the view of the Monitoring Officer that the Register of Interests requirements are understood by Members. As a matter of good practice specific guidance would continue to be provided to Members regarding declaration of interests at meetings where necessary.

6. Dispensations

- 6.1 A report on the operation and efficacy of dispensations was last considered by this Committee at its meeting on 31 October 2019. No further dispensations have been sought since the date of that report. It is the Monitoring Officer’s view that there are no issues regarding requests for dispensations that give rise to concern.

7. Councillor Training and Awareness

- 7.1 There is a separate report on this agenda relating to Member Training and Development. An edition of the Ethical Guidance for Members was circulated to all members in August 2020.

8. Complaints against Councillors

- 8.1. There are 3 potential stages through which a complaint may proceed:

Stage 1 - Initial Assessment stage where the Monitoring Officer, in consultation with the Council's Independent Person, will decide whether to reject the complaint, seek informal resolution of the matter or refer the complaint for formal Investigation.

Stage 2 - Where a complaint is referred for Investigation, the Monitoring Officer will appoint an Investigating Officer to investigate the matter.

Stage 3 - If the Investigating Officer's final report concludes that there is sufficient evidence of a failure by the Member to comply with the Code, the Monitoring Officer will consult with the Independent Person before either seeking a local resolution to the matter or sending the allegation before the Hearing Panel for determination.

- 8.2 The Monitoring Officer has received 23 complaints about Manchester City Councillors between 1 October 2019 and 31 January 2021.

- 8.3 Of the 23 complaints received:

- 3 were withdrawn by the complainant;
- 1 was not pursued by the complainant;
- 10 were rejected at Stage 1 as set out in the table below;
- 2 were resolved informally;
- 7 (two of which related to one incident generating 2 complaints) were sent for investigation. Of these:
 - Investigations are ongoing in relation to the one incident which generated 2 complaints;
 - In relation to the other 5 the circumstances of the subject member changed such that these investigations were discontinued. In each case it was not considered in the public interest to expend further public resources in relation to the matter and/or the complainants did not wish to pursue their complaints in the circumstances.

- 8.4 The timeframes within the Council's Arrangements for dealing with complaints that Council Members have failed to comply with the Council's Code of Conduct for Members ("the Arrangements") are as follows:

- (a) The Monitoring Officer will acknowledge receipt of the complaint within 10 working days of all required information being provided and at the

same time, the Monitoring Officer will write to the Subject Member with a copy of the complaint

- (b) The Subject Member may, within 10 working days of being provided with a copy of the complaint, make written representations to the Monitoring Officer
- (c) A decision regarding whether the complaint merits formal investigation or another course of action will normally be taken within 20 working days of either receipt of representations from the Subject Member or where no representations are submitted 20 working days of the expiry of the period mentioned in paragraph (b) above.

8.5 As indicated in the last annual report to this committee the process for handling complaints under the stage 1 phase has been reviewed by the MO to address this including for example ensuring that additional diarising and monitoring is undertaken. There has been an improvement in the timeliness of processing complaints once received with 21 of the 23 complaints received being acknowledged and forwarded to the subject member for comment within the 10 working day timeframe. The other two only slightly exceeded the timeframe (by 3 and 5 working days respectively).

8.6 8 of the 23 complaints received exceeded the 20 working day timeframe for taking an initial assessment decision following receipt of the subject member's response to the complaint. However, five of those led to a decision to investigate the complaint. It is expected that the additional diarising and monitoring that is now undertaken will help further reduce any such delays in the future.

8.7 Complaints Summary: Decisions on Complaints made between 1 October 2019 and 31 January 2021

Complaint No.	Provision of the code alleged to have been breached	Outcome
2019 Complaints		
CCM2019.23	Not known	Complaint not pursued by complainant. Complainant did not complete a complaint form as requested
CCM2019.24	Cause the Council to breach the Equality Act 2010 Bullying / Being Abusive Intimidating a complainant/ witness Bringing office into disrepute	Complaint rejected at Stage 1 following consultation with the Council's Independent Person (IP). The alleged misconduct did not amount to a breach of the Members' Code of Conduct (the Code). The Member was entitled to accept the view of the service on

		service provision over that of the complainant
CCM2019.25	Bringing office into disrepute	Sent for investigation
CCM2019.26	Bringing office into disrepute	Complaint withdrawn before initial assessment decision
CCM2019.27	Bullying / Being Abusive Bringing office into disrepute	Complaint rejected at Stage 1 following consultation with IP. Wholly disproportionate and not in the public interest to expend further resources on carrying out an investigation. The alleged misconduct occurred a significant time ago and the complaint was politically motivated
CCM2019.28	Bringing office into disrepute	Sent for investigation
CCM2019.29	Bringing office into disrepute	Resolved informally, at the initial assessment stage, on the basis of the apology provided by the Subject Member and their assurance that they would ask the Neighbourhood Manager to advise the Complainant if the Council is able to do anything to assist the complainant
CCM2019.30	Bringing office into disrepute Failed to give reason for decision	Complaint rejected at Stage 1 following consultation with IP. Wholly disproportionate and not in the public interest to expend further resources on carrying out an investigation. The Member had reasonably asked the Council's officers to respond to the complainant's query
2020 Complaints		
CCM2020.01	Bringing office into disrepute	Complaint rejected at Stage 1 following consultation with the IP. The alleged misconduct did not amount to a breach of the Code. The Member had treated the complainant with respect and had tried their best to provide

		assistance and help
CCM2020.02	Bullying / Being Abusive Intimidating a complainant/ witness Disclose information given in confidence Bringing office into disrepute Failed to give reason for decision	Complaint rejected at Stage 1 following consultation with the IP. The alleged misconduct did not amount to a breach of the Code. The complainant behaved in such a way that they caused the Member anxiety and distress and to be fearful for their safety
CCM2020.03	Use position improperly to confer a disadvantage on another person	Complaint rejected at Stage 1 following consultation with the IP. The Member was not acting in their official capacity as a member of the Council at the time of the alleged failure to comply with the Code
CCM2020.04	Bringing office into disrepute Use position improperly to confer a disadvantage on another person Use Council resources improperly for political purposes	Complaint rejected at Stage 1 following consultation with IP. The Member was not acting in their official capacity as a member of the Council at the time of the alleged failure to comply with the Code.
CCM2020.05	Bringing office into disrepute	Referred for investigation. Complaint discontinued following change in circumstances of the subject member
CCM2020.06	Bringing office into disrepute	Referred for investigation. Complaint discontinued following change in circumstances of the subject member
CCM2020.07	Bringing office into disrepute	Referred for investigation. Complaint discontinued following change in circumstances of the subject member
CCM2020.08	Bullying / Being Abusive Compromise the impartiality of those who work for the Council Bringing office into disrepute Use position improperly to confer an advantage on another person	Complaint rejected at Stage 1 following consultation with the IP. The alleged misconduct did not amount to a breach of the Code. The Member had done everything they possibly could to assist the complainant

	Not using Council resources in accordance with the Council's reasonable requirements	
CCM2020/09	Bullying / Being Abusive Bringing office into disrepute	Complaint discontinued, prior to initial assessment, following change in circumstances of the subject member
CCM2020/10	Bringing office into disrepute	Complaint discontinued, prior to initial assessment, following change in circumstances of the subject member
CCM2020/11	Bullying / Being Abusive Intimidating a complainant/ witness Use position improperly to confer an advantage on another person	Resolved informally at initial assessment, with the agreement of the complainant, on the basis of further information being provided to all members
CCM2020/12	Cause the Council to breach the Equality Act 2010 Bullying / Being Abusive Intimidating a complainant/ witness Compromise the impartiality of those who work for the Council Bringing office into disrepute	Complaint rejected at Stage 1 following consultation with IP. Wholly disproportionate and not in the public interest to expend further resources on carrying out an investigation. Even were it the case that the facts alleged may have disclosed a potential breach, the Member had already apologised, which was the remedy sought
CCM2020/13	Cause the Council to breach the Equality Act 2010 Bullying / Being Abusive Intimidating a complainant/ witness Compromise the impartiality of those who work for the Council Bringing office into disrepute	Complaint rejected at Stage 1 following consultation with IP. Wholly disproportionate and not in the public interest to expend further resources on carrying out an investigation. Even were it the case that the facts alleged may have disclosed a potential breach, the Member had already apologised which was the remedy sought
CCM2020/14	Bringing office into disrepute Use position improperly to confer an advantage on another person	Complaint withdrawn prior to initial assessment

CCM2020/15	Bringing office into disrepute Use position improperly to confer an advantage on another person	Complaint withdrawn prior to initial assessment
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8.8 A number of complaints alleged that the subject member bullied or was abusive. Whilst this may seem to raise a theme in all of those cases the alleged bullying/being abusive was only one of a number of provisions of the code that were alleged to have been breached. One of those complaints was resolved informally with the consent of the complainant. The complaints that did proceed were rejected by the MO following consultation with the Independent Person for the reasons stated above. There were a number of cases where the view of the Monitoring Officer (in consultation with the Independent Person) complainants had unrealistic expectations or made unreasonable demands

8.9 As the Committee will be aware complaints about failure to register a DPI are subject to criminal sanction. The Monitoring Officer is not aware of any action having been taken by the Police in relation to DPI requirements regarding Manchester Councillors.

9. Recommendations:

The recommendations appear at the front of this report.

Appendix 1

The role of the Standards Committee

Promoting and maintaining high standards of conduct by Councillors, Co-opted Members and church and parent governor representatives;

Assisting Councillors, Co-opted Members and church and parent governor representatives to observe the Council's Code of Conduct for Members;

Advising the Council on the adoption, revision or replacement of the Council's Code of Conduct for Members and the Council's Arrangements for dealing with Complaints that Council Members and Co-opted voting members of the Health and Wellbeing Board have failed to comply with the Council's Code of Conduct for Members ("the Council's Arrangements");

Monitoring the operation of the Council's Code of Conduct for Members and the Council's Arrangements;

Advising, training or arranging to train Councillors and Co-opted Members and church and parent governor representatives on matters relating to the Council's Code of Conduct for Members and other issues relating to Standards and Conduct;

To take decisions in respect of a Council Member who is found on a hearing held in accordance with the Council's Arrangements to have failed to comply with the Council's Code of Conduct for Members ("the Subject Member") following referral by the Monitoring Officer for a Hearing conducted by a subcommittee of the Standards Committee;

To grant dispensations from section 31(4) of the Localism Act 2011 (after consultation with one of the Council's Independent Persons) if having had regard to all relevant circumstances, the Standards Committee:

- considers that granting the dispensation is in the interests of persons living in the Council's area; or
- considers that it is otherwise appropriate to grant a dispensation.

To determine appeals against the Monitoring Officer's decision on the grant of dispensations;

To deal with any reports from the Monitoring Officer on any matter which is referred to it for determination;

To deal with reports of the Monitoring Officer regarding breaches of the protocols/guidance to Members accompanying the Council's Code of Conduct for Members which do not in themselves constitute a breach of that Code;

To report from time to time to Council on ethical governance within the City Council;

To consider the Code of Corporate Governance and the Annual Governance Statement.

The Responsibilities of the Council's Monitoring Officer

The Monitoring Officer role is to support the Standards Committee, to handle complaints about Members and promote and maintain high standards of conduct. She has delegated authority under the Council's constitution:

- To act as the Council's Proper Officer to receive complaints that Council members have failed to comply with the Council's Code of Conduct for Members;
- To determine, after consultation with the Independent Person and in accordance with the Council's Arrangements for dealing with complaints that Council Members have failed to comply with the Council's Code of Conduct for Members ("the Council's Arrangements") whether to reject or informally resolve or investigate a complaint;
- To seek informal resolution of complaints that Council Members have failed to comply with the Council's Code of Conduct for Members wherever practicable;
- To refer decisions dealing with a complaint against a Council Member to the Standards Committee in exceptional circumstances;
- To arrange for the appointment of an Investigating Officer to investigate a complaint where the Monitoring Officer (in consultation with the Independent Person) determine that a complaint merits formal investigation;
- To issue guidance to be followed by an Investigating Officer on the investigation of complaints;
- To determine, after consultation with the Independent Person and in accordance with the Council's Arrangements, to confirm an Investigating Officer's finding of no failure to comply with the Council's Code of Conduct for Members;
- Where an Investigating Officer's report finds that the Subject Member has failed to comply with Council's Code of Conduct for Members, to determine, after consultation with the Independent Person and in accordance with the Council's Arrangements, either to seek a local resolution or to send a matter for local hearing;
- To make arrangements to advertise a vacancy for the appointment of:
 - i Independent Persons; and
 - ii Co-Opted Independent Members

- To make arrangements, in consultation with the Chair of the Council's Standards Committee for short-listing and interviewing candidates for appointment as Independent Persons and to make recommendations to Council for appointment;
- To prepare and maintain a Council Register of Member's Interests to comply with the requirements of the Localism Act 2011 and the Council's Code of Conduct for Members, and ensure that it is available for inspection and published on the Council's website as required by the Act;
- To prepare and maintain a register of Member's interests for Ringway Parish Council to comply with the Localism Act 2011 and the Code of Conduct adopted by Ringway Parish Council and ensure that it is available for inspection as required by the Act;
- To grant dispensations from Section 31(4) of the Localism Act 2011 if, having had regard to all relevant circumstances, the Monitoring Officer:
 - (i) considers that without the dispensation the number of persons prohibited by section 31(4) of the Localism Act from participating in any particular business would be so great a proportion of the body transacting the business as to impede the transaction of the business;
or
 - (ii) considers that without the dispensation each member of the Council's Executive would be prohibited by section 31(4) of the Localism Act from participating in any particular business to be transacted by the Council's Executive;
 - (iii) considers that without the dispensation the representation of different political groups on the body transacting any particular business would be so upset as to alter the likely outcome of any vote relating to the business.

**Manchester City Council
Report for Resolution**

Report to: Executive – 17 February 2021
Full Council – 31 March 2021

Subject: Our Manchester Strategy – Forward to 2025

Report of: The Chief Executive

Summary

This report seeks the approval and adoption of *Our Manchester Strategy – Forward to 2025*, which is attached in Appendix 1.

Our Manchester Strategy – Forward to 2025 resets Manchester’s priorities for the next five years to ensure we can still achieve the city’s ambition set out in the *Our Manchester Strategy 2016 – 2025*.

Recommendations

The Executive are recommended to:

1. Recommend that Full Council consider *Our Manchester Strategy – Forward to 2025* with a view to adopting it as part of the Council’s formal policy framework.

Full Council are recommended to:

1. To adopt *Our Manchester Strategy – Forward to 2025* as part of the Council’s formal policy framework.
-

Wards Affected: All

Environmental Impact Assessment - the impact of the decisions proposed in this report on achieving the zero-carbon target for the city

Achieving Manchester’s zero carbon target has been reflected throughout the work on the *Our Manchester Strategy* reset and is one of the priorities within the final reset Strategy, *Forward to 2025*.

Our Manchester Strategy outcomes	Contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The work to reset the Our Manchester Strategy has considered all five of the Strategy's existing themes to ensure the city achieves its aims. The themes are retained within the final reset Strategy, <i>Forward to 2025</i> .
A highly skilled city: world class and home grown talent sustaining the city's economic success	
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	
A liveable and low carbon city: a destination of choice to live, visit, work	
A connected city: world class infrastructure and connectivity to drive growth	

Full details are in the body of the report, along with any implications for

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

None directly.

Financial Consequences – Capital

None directly.

Contact Officers:

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Our Manchester Strategy – Forward to 2025, Children and Young People Scrutiny Committee (January 2021)

Our Manchester Strategy – Forward to 2025, Communities and Equalities Scrutiny Committee (January 2021)

Our Manchester Strategy – Forward to 2025, Economy Scrutiny Committee (January 2021)

Our Manchester Strategy – Forward to 2025, Health Scrutiny Committee (January 2021)

Our Manchester Strategy – Forward to 2025, Neighbourhoods and Environment Scrutiny Committee (January 2021)

Our Manchester Strategy – Forward to 2025, Resources and Governance Scrutiny Committee (January 2021)

Our Manchester Strategy Reset - Engagement Activity and Findings, Resources and Governance Scrutiny Committee (November 2020)

Our Manchester Strategy Reset - Timescales, Resources and Governance Scrutiny Committee (October 2020)

COVID-19 Forward Recovery Planning, Executive (May 2020)

Our Manchester Strategy 2016 – 2025

1.0 Introduction

- 1.1 In May 2020, the Executive agreed for a reset of the Our Manchester Strategy 2016 - 2025 to be undertaken as part of the Council's COVID-19 recovery planning. The Our Manchester Strategy was developed in 2015 and launched in 2016 as the city's overarching 10 year vision. Its development was overseen by the Manchester Leaders' Forum - now Our Manchester Forum - a partnership board of 40 leaders from across Manchester's public, private and voluntary sector.
- 1.2 This report provides the context of the work undertaken to develop the reset Strategy, *Our Manchester Strategy – Forward to 2025*. The draft reset Strategy was considered by all six Scrutiny Committees in January 2021; the Committees' comments were incorporated into the revised final draft of the Strategy, which is appended.
- 1.3 This report recommends the approval *Our Manchester Strategy – Forward to 2025*, and its adoption as part of the Council's formal policy framework.

2.0 Background to the Our Manchester Strategy reset

- 2.1 Using the learning from the development of other recent strategies, such as the *Our Manchester Industrial Strategy*, it was agreed that a mixed methods approach would be undertaken to develop the Our Manchester Strategy reset. As well as analysing quantitative data and recent literature, engagement activity would be undertaken based on the Our Manchester approach with residents, businesses, organisations and partners to develop a qualitative evidence base, which would be analysed to establish key priority themes.
- 2.2 The majority of engagement activity ran from 3 August 2020 - 25 September 2020. Approximately **3,800 people have been directly engaged** with and had their views captured during this activity. This compares favourably to the original Our Manchester Strategy engagement in 2015 when approximately 2,000 people were directly engaged, and is higher than other recent similar Council activity.
- 2.3 Despite COVID-19 restrictions, the activity captured a range of voices across all of Manchester's communities and neighbourhoods by using different methods which were adapted to suit the engagement opportunity. As well as a universal offer, this included targeted engagement with our residents who haven't traditionally engaged with the Council online, as well as those who are likely to be particularly hit by COVID-19. Targeted engagement was designed with Voluntary and Community Sector organisations and community groups to ensure it would reach these communities via a method that best works for them and to help build a longer-term relationship.
- 2.4 A report on the engagement activity, the method undertaken with each cohort and the findings from it was considered by Resources and Governance Scrutiny Committee on 3 November 2020; the report can be accessed here:

<https://democracy.manchester.gov.uk/ieListDocuments.aspx?CId=137&MId=3400&Ver=4>

3.0 Our Manchester Strategy – Forward to 2025

- 3.1 The reset Strategy has been drafted based on the findings of the extensive engagement activity undertaken, which captured our communities' opinions on the city's progress to date, and the remaining challenges and opportunities facing Manchester.
- 3.2 Following the engagement activity, the priorities our residents, businesses, organisation and partners said they would like to see a renewed focus on for the next five years form the basis of Sections 3 and 4 of the draft reset Strategy. These priorities include: young people; economy; health; housing; environment; and infrastructure; with equality and inclusion as a cross-cutting theme. As such, the draft Strategy fully reflects the priorities of our communities.
- 3.3 The reset of the Strategy has been overseen by the Our Manchester Forum, a partnership board of stakeholders from across the city who oversaw the creation of the original Strategy in 2015 and its subsequent implementation. The draft reset Strategy incorporates their feedback on the engagement analysis, emerging priorities and the document's structure. This includes retaining the original Strategy's five themes (Thriving and Sustainable; Highly Skilled; Progressive and Equitable; Liveable and Zero Carbon; and Connected) and streamlining the new priorities under these themes. The Our Manchester Forum asked for the reset to be linked back to the original Strategy with the use of 'We Wills' to frame the priorities. The Forum also requested that, whilst the reset Strategy should continue to set the city's vision and priorities to 2025, the document reflects the need for an immediate response to COVID-19 as priorities arise; this can be seen in section 2 of the draft reset Strategy.
- 3.4 The reset Strategy has been drafted to be a concise document; this in response to feedback from partners that the original Strategy was too long and that too many priorities (64 We Wills) dilutes the overall vision. Although it is concise and does not reference specific cohorts or sectors, the reset Strategy's priorities are holistic and matter to everyone in the city. The reset Strategy can now be used as an accessible framework to apply to all areas of work; all work going forwards should address these priorities.
- 3.5 The title *Our Manchester Strategy - Forward to 2025* has been chosen to show the direct link to the original Strategy whilst reflecting the collective action needed to achieve its ambitions by 2025.

4.0 Next Steps

- 4.1 The reset Strategy text will be designed into a visual and accessible digital document. This will use the Our Manchester branding, which was refreshed in 2020.

- 4.2 Alongside the final reset Strategy document, a complementary one page 'Executive Summary' will be developed. This will be a plain English 'plan on a page'-type document to be used to communicate the Strategy's key priorities to a range of audiences, including residents and Council staff.
- 4.3 To ensure that all those who participated in the engagement are informed of how it shaped the new priorities and refreshed document, a social media messaging and a campaign plan will be developed. A partners' communications toolkit will also be developed as part of this to support clear and consistent messaging across the city and to aid partnership working on the priorities.
- 4.4 Once adopted and approved, officers, working with the members of the Our Manchester Forum and other partners, will develop plans to implement the Strategy and to use the annual State of the City report to monitor progress towards its vision.
- 4.5 A number of other strategies and plans are currently in development or due for refresh in the next 18 - 24 months. Officers will ensure alignment so the other strategies' aims flow from the Our Manchester Strategy reset's priorities, as the overarching vision for the city. The reset Strategy's priorities will also be fed into the corporate budget planning process and the medium term financial plan.

5.0 Contributing to a Zero Carbon City

- 5.1 Achieving Manchester's zero carbon target has been reflected throughout the work on the Our Manchester Strategy reset, with sustainability being a key horizontal theme throughout all engagement activity. *Forward to 2025* restates Manchester's commitment to achieving our zero carbon ambition by 2038 at the latest.

6.0 Contributing to the Our Manchester Strategy

- 6.1 The reset of the Our Manchester Strategy will ensure that the city achieves its vision. The five themes have been retained in the reset Strategy, with the new priorities streamlined under the themes.

7.0 Key Policies and Considerations

- 7.1 There are no particular equal opportunities issues, risk management issues, or legal issues that arise from the recommendations in this report.

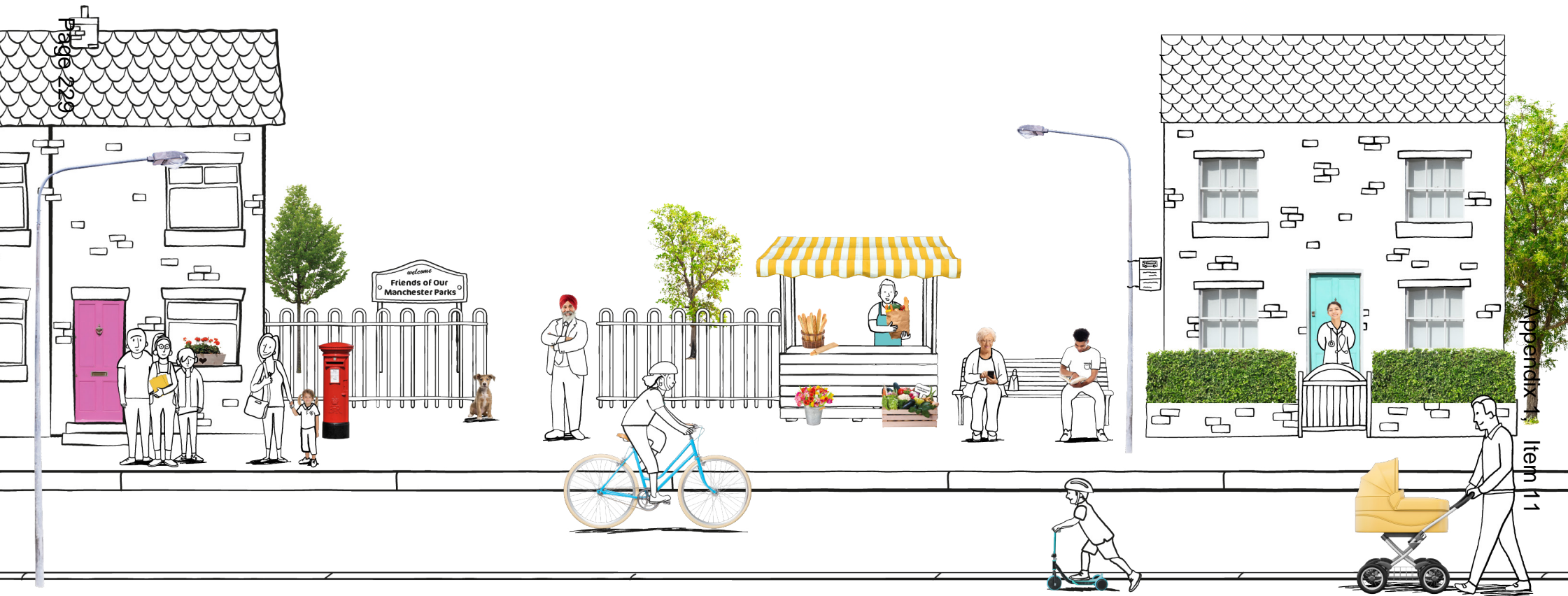
8.0 Recommendations

- 8.1 The Executive are asked to recommend that Full Council consider *Our Manchester Strategy – Forward to 2025*, with a view to adopting it as part of the Council's formal policy framework.

- 8.2 Full Council are recommended to adopt *Our Manchester Strategy – Forward to 2025* as part of the Council’s formal policy framework.

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Our Manchester Strategy Forward to 2025

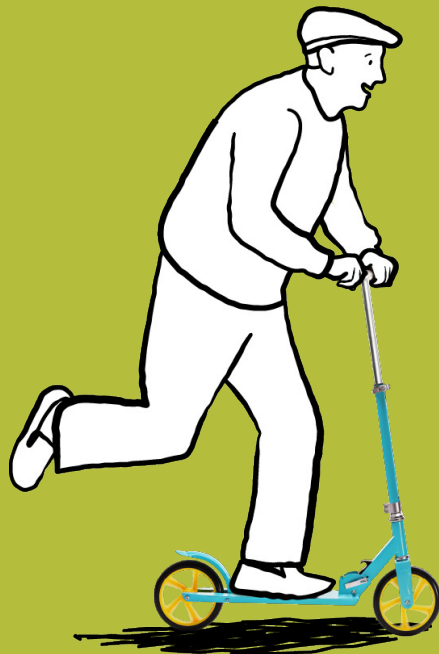


Contents

Foreword	4
1. Resetting our priorities	6
2. Our Manchester today	8
3. Our future Manchester	13
4. Forward to 2025 – Manchester’s priorities	16
5. Delivering and monitoring our progress	20

“Our future Manchester will be a thriving, green city where people can realise their dreams for themselves and their families.”

Resident response



Foreword

Manchester has come a long way since the original Our Manchester Strategy 2016–2025 was created in 2015. Within five years, we made great strides towards the Strategy’s ambitious vision. However, some challenges remain, and many have been magnified by COVID-19.

Cities are central to driving recovery, supporting growth and levelling up the country. Manchester must have aspiration to grab the opportunities – building on our unique strengths and addressing our challenges – to improve the city for our communities.

Forward to 2025 provides this aspiration. It resets our priorities to ensure Manchester can achieve its aim of being in the top-flight of world-class cities by 2025, with equality, inclusion and sustainability at its heart.

Forward to 2025 has been co-produced with the city. Our residents, businesses, voluntary and community sector, public-sector partners and wider stakeholders came together to give their views on what Manchester’s priorities should be. We must continue to work collaboratively to deliver them.

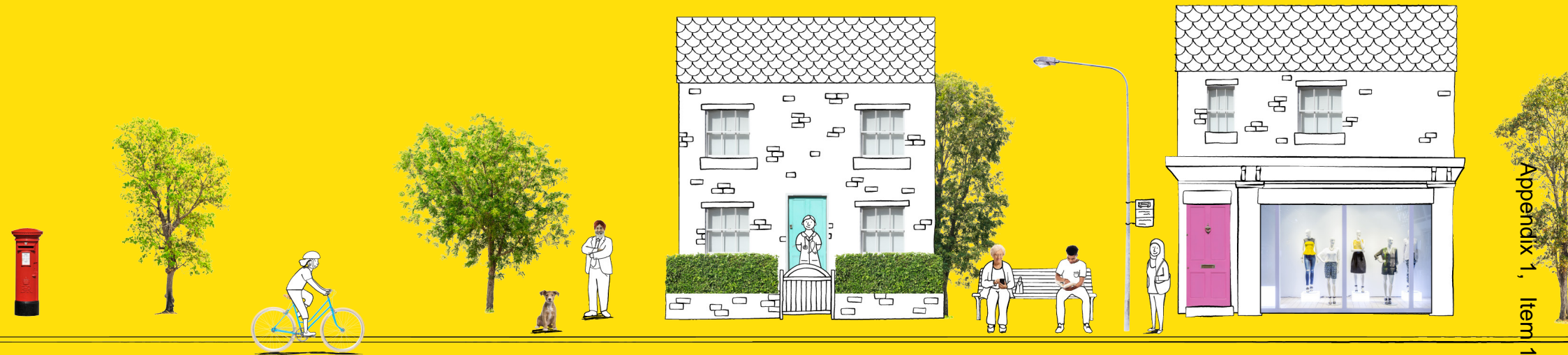
Manchester is a creative, industrious, caring and welcoming city. With our pride in our people and place, our innovation, and our strong partnerships, we will deliver a brighter future for all.



Sir Richard Leese
Leader of Manchester City Council and
Chair of the Our Manchester Forum

“Our future Manchester will be a place built by us all.”

Resident response



1. Resetting our priorities

The Our Manchester Strategy 2016–2025 sets out the long-term vision for Manchester’s future. It details the priorities that the whole city – our public, private, voluntary and community organisations and our residents – will work on together to put Manchester in the top-flight of world cities by 2025.

Over the first five years of the Strategy, Manchester made significant progress, going from strength to strength towards our vision. However, some challenges remain and the COVID-19 pandemic has put us in a very different place.

So, halfway through the Our Manchester Strategy, we’re resetting our priorities for the next five years to 2025, acknowledging – but looking beyond – current challenges, to make sure the city achieves its ambition.

Throughout summer 2020, we asked what Manchester’s priorities should be; over 3,800 people responded with their views, and their priorities are at the heart of ‘Forward to 2025’.

This reset has been overseen by the Our Manchester Forum – a partnership board of stakeholders from across the city who oversaw the creation of the original Strategy in 2015 and have been monitoring its implementation ever since. Our progress is reported annually in the State of the City Report.



“Manchester remains a place defined by its diversity, vibrancy and creativity. As we strive for a more equal and sustainable future, Manchester will continue to build upon its progressive and enterprising history.”

Partner response



2. Our Manchester today

Manchester has come a long way since the Our Manchester Strategy was written in 2015.

Over the past five years, we've seen many parts of the city physically transformed, with new residential developments being built to meet the needs of the growing numbers of people choosing to make their home here. As more businesses have invested here, further employment opportunities have been created for residents across all our neighbourhoods. Our residents are better connected with improved transport and can access a diverse cultural and leisure offer. As we move towards a zero-carbon future, great strides have been made in increasing the recycling rate, and our parks have been protected and developed for all.

The annual State of the City Report provides detailed analysis of our collective progress against the Our Manchester Strategy. Between 2015 and 2020, Manchester has seen:

- **Population increases**

We're a growing and young city, with increasingly more 25 to 39-year-olds living in the city centre, attracted by housing options, career prospects, and the culture and leisure offer. The population is now approximately 576,500 people, and the city has a one per cent annual growth rate – twice the national rate.

- **Improved education outcomes**

As the city's population has grown, so has the number of young people being educated here. Raising standards and attainment from primary to further education has been a key success and driver of a more inclusive workforce. The percentage of Manchester schools judged to be 'good' or 'outstanding' by Ofsted is now higher than the national average, and the number of residents with a level 4 qualification is 43.7% (2019), up from 39.5% in 2015.



- **Increased employment opportunities**

Manchester's economy has strengthened and diversified, with the fastest-growing sectors – science, research and development; business, financial and professional services; and cultural, creative, and digital – providing new investment and opportunities. Graduates starting work form a competitive talent base for these sectors and an incentive for new businesses to relocate. Jobs in Manchester have increased from 357,000 in 2015 to 410,000 in 2019.

- **Public-service reform**

Since the first Locality Plan was developed in 2016, Manchester has made significant progress in integrating health and social care in order to improve outcomes for residents, with the development of the Manchester Local Care Organisation, Manchester Health and Care Commissioning and the Single Hospital Service. The next phase will accelerate these changes.

- **A diverse cultural scene**

Manchester has an increasingly broad and inclusive range of cultural activities. In 2018/19, 185,943 people and 83% of our schools took part in cultural and creative activities, with events taking place in all the city's wards. Over two million visits in 2019/20 made Central Library the UK's most visited library.

- **An international outlook**

Manchester is an internationally renowned place to study and a popular destination for domestic and international visitors – the third most-visited UK city after London and Edinburgh. The visitor economy has been a key driver to our economic success, supported by Manchester Airport, an international gateway. Passenger numbers rose by 6.3million from 2015 to peak at 29.4million in 2019, before significant reductions due to COVID-19 restrictions in 2020.



Whilst Manchester has made some great progress in many areas, some of the key challenges set out in the original Strategy remain; these will require continued focus in the coming five years:

- **Health**

Despite some recent improvements, Mancunians still have some of the poorest health outcomes in the country – including healthy life expectancy of below 58 years and high rates of death from cancer, heart, and respiratory illnesses. Significant health inequalities, exacerbated by COVID-19, remain: life expectancy at birth is 7.3 years lower for men and 7.8 years lower for women for those who live in our most deprived areas compared to the least.

- **Poverty**

In March 2019, an estimated 45,150 children under 16 were living in poverty (after housing costs were taken into consideration), compared with the national average of 30%. This high level of deprivation impacts upon physical and mental wellbeing and life outcomes.

- **A fair economy**

A gap remains between what our residents earn and the earnings of all working in our city, and too many residents are in insecure employment. Fewer Manchester residents (78%) earn at least the Real Living Wage, compared to all workers in our city (87%), and half of residents with no or low qualifications are unemployed. The claimant count for residents doubled between March and August 2020. Making sure residents can access good employment opportunities in the city is crucial for developing a more inclusive economy.

- **Affordable housing**

Manchester has committed to delivering 32,000 new homes by 2025; this must include a range of affordable homes across the city to support diverse and inclusive neighbourhoods.

- **Climate change**

The city has committed to becoming zero-carbon by 2038 at the latest, and the Council declared a Climate Emergency in July 2019. We must speed up the pace of change for the city to play its part in addressing the global challenge and to deliver a green recovery from COVID-19. Across Manchester, we need to achieve an initial reduction of direct CO₂ emissions of at least 15% every year, 50% during 2021–2025.

- **Brexit**

The UK's departure from the European Union presents a challenge for many of our businesses and our communities.

COVID-19

In 2020, along with the rest of the world, Manchester faced the unprecedented challenge of COVID-19. Alongside the significant health challenges came an increase in unemployment, greater usage of food banks, a rise in loneliness and mental-health concerns, and a huge impact on children and young people's education, training and employment opportunities.

While this Strategy sets out the five-year vision and reset of priorities for Manchester, we must work swiftly to address the most pressing issues arising from the pandemic as we continue to live with and recover from COVID-19. These are not new challenges for some of Manchester's communities, but they have been magnified. COVID-19 has disproportionately affected our Black, Asian and minority ethnic communities, those on low incomes, and our residents with disabilities, due to higher incidences

of underlying health conditions and occupational risks. As uncertainty and unemployment have increased, the importance of tackling the underlying causes of poor health, deprivation and poverty – and ensuring equal access to the best education – have been brought to the fore.

However, COVID-19 has also highlighted Manchester's strengths and provides opportunities to drive further progress. Communities have come together to support each other. National recognition for key workers who kept the city moving is a platform to push for improved pay, working conditions and progression opportunities. Less commuting has led to cleaner air. More residents have been using the green space on their doorstep and supporting local businesses.

We are optimistic that Manchester can overcome these challenges and build on the opportunities. In the five years to 2025, as we work to support the city to recover from COVID-19 and achieve our long-term aspirations, we must make sure that investment, growth, and new opportunities reach every neighbourhood and community, especially those most in need. Manchester's success is fundamentally linked to Greater Manchester, the North West and Northern Powerhouse; the Government's plans to level up the country must present opportunities for investment and development to benefit the city and the wider North.



“Our future Manchester will be bright, buzzing, strong and welcoming.”

Resident response

3. Our future Manchester

As in the Our Manchester Strategy, our vision remains for Manchester to be in the top-flight of world cities by 2025, when the city will:

- Have a competitive, dynamic, sustainable and fair economy that draws on our distinctive strengths in science, advanced manufacturing, and culture, creative and digital businesses – cultivating and encouraging new ideas
- Possess highly skilled, enterprising and industrious people
- Be connected, internationally and within the UK
- Play its full part in limiting the impacts of climate change

- Be a place where residents from all backgrounds feel safe, can aspire, succeed and live well
- Be clean, attractive, culturally rich, outward-looking and welcoming.

This is an ambitious vision for Manchester. In order to successfully achieve it, we must refocus our priorities on key areas that address the challenges and build on the opportunities we now face, while ensuring equality, inclusion and sustainability are at the heart of all we do.

This ambition will only be achieved if everyone works together, building on Manchester's strong history of partnership working. That is why we asked the people of Manchester what the city's priorities should be.

During summer 2020, we listened to over 3,800 people tell us what Manchester means to them, what improvements they have seen, the challenges they face, and what they want to see in the future. This built on conversations started in 2015 and on our continued commitment to maintain ongoing relationships with our communities.

We listened to a diverse range of residents and communities from all over the city: people who work, volunteer and study here; people who were born and raised here; and people who have chosen to make a life for themselves and their family here. We supported people to communicate in ways that worked for them.

We listened and overwhelmingly heard that people care about equality and making sure that everybody has the same opportunities to progress, and recognition that some need more support along the way to reach their full potential. We heard that being a fair and open city that respects and celebrates its differences matters to Manchester. We heard that we must not shy away from difficulties and need to find new ways of working to address the challenges facing our communities. From climate change to tackling inequality, there are some key priorities that matter to everyone in Manchester.

We heard that whether you live, work, study, volunteer or play in Manchester, we all have similar hopes and aspirations for Manchester’s bright, buzzing, strong and welcoming future.

To achieve our vision, our communities want to see a renewed focus on:

- **Our young people** – providing investment, support, opportunity and hope for the future of the city.
- **Our economy** – fulfilling opportunities for our residents as we create and attract a talented, globally competitive and diverse workforce.
- **Our health** – tackling physical and mental inequalities and ensuring fair access to integrated services.
- **Our housing** – creating a choice of housing in liveable neighbourhoods across all the city.
- **Our environment** – pioneering zero-carbon solutions and improving green spaces.
- **Our infrastructure** – creating active, integrated, affordable and green transport, as well as better digital connections.

We heard that we can only achieve these things by taking pride in our people and our place, and supporting everybody to live fulfilling, happy and healthy lives. This will mean bold action to understand and address inequalities to provide support where it is most needed. Working together and finding new innovative solutions will be more important than ever as we strive to improve the city for our communities.

Our future Manchester will be shaped by the past to deliver a better future for all.



“Our future Manchester will be a place of support, encouragement and opportunities for people of all ages.”

Resident response



4. Forward to 2025 – Manchester’s priorities

For Manchester to achieve its vision, we will refocus our efforts on these priorities to 2025. Throughout each priority runs Manchester’s commitment to build a more equal, inclusive and sustainable city for everyone who lives, works, volunteers, studies and plays here. Only by working together can we achieve our priorities and vision.

Page 244

A Thriving and Sustainable City

- We will maintain Manchester’s vibrancy and ensure that all our communities are included in the life of the city, regardless of their age, ethnicity, gender, disability, sexuality, faith or socioeconomic background.
- We will work to ensure Manchester has a strong, inclusive and innovative economy with diverse growth sectors, where our residents are recognised for their contribution via fair contracts and are paid at least the Real Living Wage.



Appendix 1 Item 11

A Highly Skilled City

- We will ensure that all Manchester’s young people have access to good-quality education, and we will support them to be work-ready.
- We will continue to support all our residents to learn, progress, upskill and retrain so they can access the city’s current and future employment opportunities.

A Progressive and Equitable City

- We will strive to create a truly equal and inclusive city, where everyone can thrive at all stages of their life, and quickly and easily reach support to get back on track when needed.
- We will improve physical and mental-health outcomes and ensure good access to integrated health and care services across the city.

Page 245

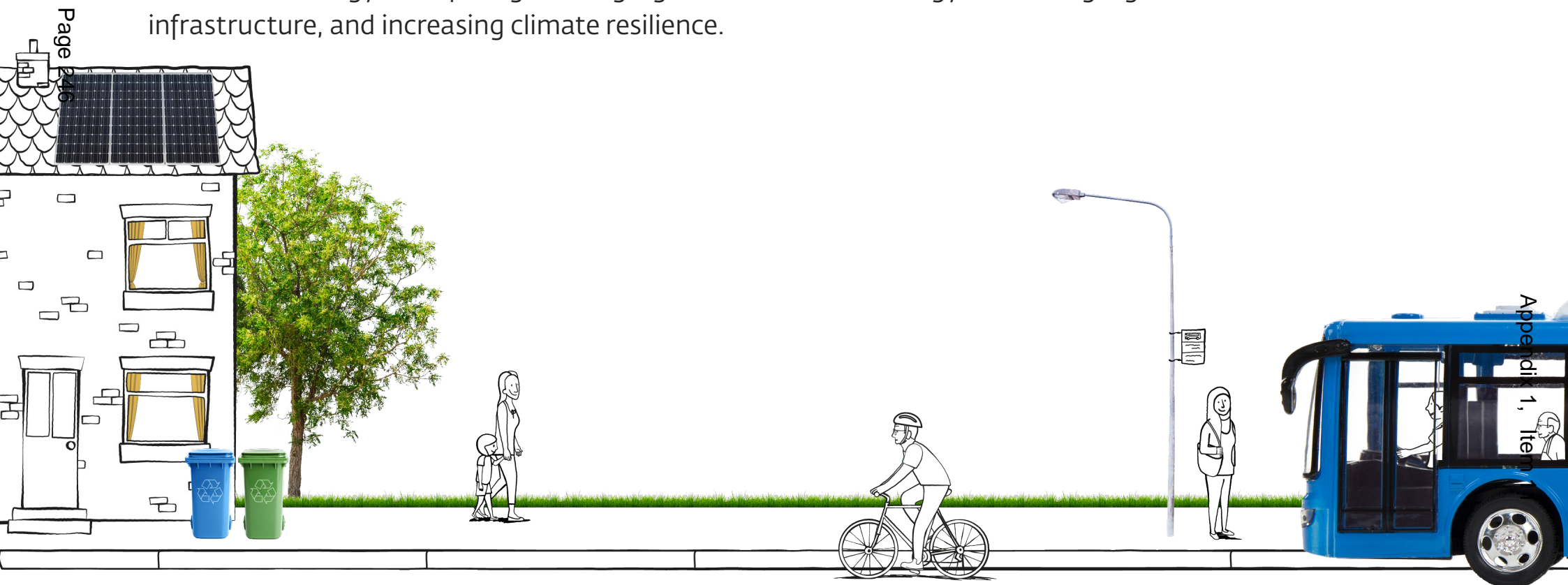


A Liveable and Zero-carbon City

- We will create sustainable, safe, resilient and cohesive neighbourhoods, with more affordable housing, good-quality green spaces, and accessible culture and sporting facilities.
- We will achieve our zero-carbon ambition by 2038 at the latest, via green growth, sustainable design, low-carbon energy, retrofitting buildings, green infrastructure, and increasing climate resilience.

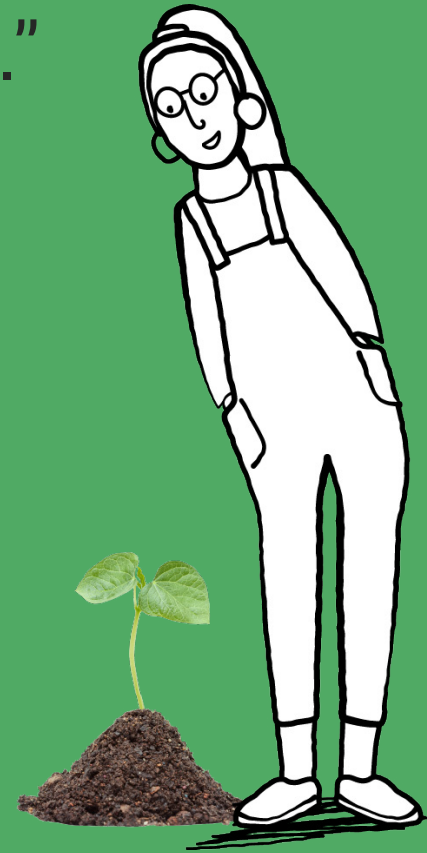
A Connected City

- We will enable increased walking and cycling, and continue to develop an integrated, accessible, safe and green public transport system across the city and beyond.
- We will become a digitally inclusive city, with better digital infrastructure, access to digital technology and strong digital skills.



“Our future Manchester will be a beacon for a better world.”

Partner response



5. Delivering and monitoring our progress

As a strategy for the city of Manchester, successfully reaching our ambition will require strong partnership working and collaboration. To achieve the priorities set out in Forward to 2025, Manchester must continue to work in an Our Manchester way.

Success depends on our people and organisations coming together so their collective knowledge, skills, effort and passion can be harnessed. We must continue to put people first; listen, learn and respond; recognise the strengths of individuals and communities; and work together to build relationships and create conversations.

Forward to 2025 is a high-level framework for action. There are a number of detailed key plans that will support its delivery:

Developing a More Inclusive Economy – Our Manchester Industrial Strategy

- Establishes priorities for the city to create a more inclusive economy that all residents can participate in and benefit from. Intrinsic to delivering this are:
 - Powering Recovery: Manchester Economic Recovery and Investment Plan
 - the Greater Manchester Good Employment Charter.

Work and Skills Strategy

- Aims to develop a work and skills system that meets the needs of all businesses, and enables residents from all backgrounds to obtain the skills and attributes employers require.



**Children and Young People’s Plan
– Our Manchester, Our Children
2020–2024**

- Sets out how the city will build a safe, happy, healthy and successful future for children and young people.

**Manchester: A Great Place to
Grow Older**

- Manchester’s vision to continue being an Age-Friendly city.

Family Poverty Strategy 2017–2022

- Aims for everyone in the city to have the same opportunities and life chances, no matter where they were born or live.

**Our Healthier Manchester
Locality Plan**

- Details the strategic approach to improving health outcomes for residents whilst creating sustainable health and care services.

**Manchester Population Health Plan
2018–2027**

- Long-term plan to tackle Manchester’s entrenched health inequalities.



Local Plan

- The spatial framework for the city, setting out development guidance, due to be published in 2023.

Residential Growth Strategy 2015–2025

- Guides Manchester’s approach to housing development and supply.

Manchester Climate Change Framework 2020–2025

- Framework for tackling climate change and reducing the city’s carbon footprint.

Green and Blue Infrastructure Strategy

- The city’s headline actions for improving green spaces and waterways.

Digital Strategy

- A new plan setting out how Manchester will achieve its digital ambitions.

City Centre Transport Strategy

- Identifies key transport policies and opportunities for future delivery.

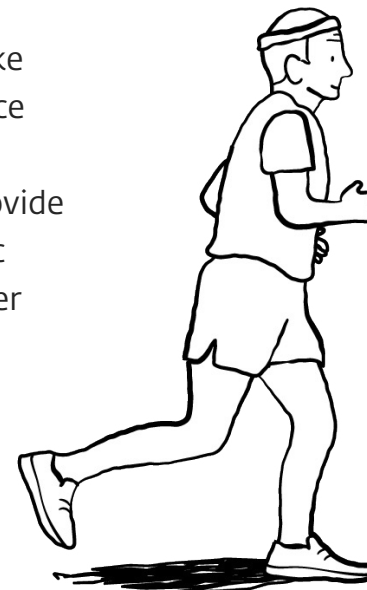
Clean Air Plan

- Sets out proposals to decrease air pollution in Greater Manchester.

Greater Manchester Strategy

- The city region’s ambition to make Greater Manchester the best place to grow up, get on and grow old. It is being refreshed in 2021 to provide the future direction and strategic framework for the city region over the coming decade.

The Our Manchester Forum will continue to be responsible for overseeing the implementation of the Strategy and monitoring its progress, which will be reported annually via the State of the City Report.



“Our future Manchester will be
a city that all other cities aspire to be.”

Resident response

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**Manchester City Council
Report for Resolution**

Report to:	Executive – 17 March 2021 Council – 31 March 2021
Subject:	Places for Everyone - A Proposed Joint Development Plan Document of Nine GM Districts
Report of:	Director of Planning, Building Control and Licensing Director of City Centre Growth and Infrastructure

Summary

On 11 December 2020, following the withdrawal of Stockport Council from the production of the Greater Manchester Plan for Jobs, Homes & the Environment, the Greater Manchester Spatial Framework, the AGMA Executive Board agreed to consider producing a joint Development Plan Document (DPD) of the nine remaining Greater Manchester (GM) districts, and asked for a report on the implications of this. At its meeting on 12 February 2021, the AGMA Executive Board considered the next steps in relation to that joint plan of the nine GM districts, to be known as “Places for Everyone”, including the required decisions by individual Districts to initiate this process.

This report summarises the key elements of the AGMA Executive Board report (12 February 2021) and identifies a number of approvals that are asked of Council and the Executive as a result.

Recommendations

The Executive is recommended to:

1. Approve the making of an agreement with the other 8 Greater Manchester councils [Bolton, Bury, Oldham, Rochdale, Salford, Tameside, Trafford and Wigan] to prepare a joint development plan document to cover strategic policies including housing and employment land requirements and, as appropriate, strategic site allocations and Green Belt boundary amendments and associated infrastructure across the nine districts.
2. Agree the Council’s lead member for the joint committee and a nominated deputy to attend and vote as necessary.
3. Delegate to the joint committee of the nine Greater Manchester councils the formulation and preparation of the joint development plan document to cover housing and employment land requirements including, as appropriate, strategic site allocations and Green Belt boundary amendments and associated infrastructure across the nine Greater Manchester districts insofar as such matters are executive functions.

4. Note that the following are the sole responsibility of full Council:
- Responsibility for giving of instructions to the executive to reconsider the draft plan submitted by the executive for the authority's consideration.
 - The amendment of the draft joint development plan document submitted by the executive for the full Council's consideration.
 - The approval of the joint development plan document for the purposes of submission to the Secretary of State for independent examination.
 - The adoption of the joint development plan document.

Council is recommended to:

1. Note the making of an agreement with the other 8 Greater Manchester councils (Bolton, Bury, Oldham, Rochdale, Salford, Tameside, Trafford, Wigan) to prepare a joint development plan document to cover strategic policies including housing and employment land requirements and, as appropriate, strategic site allocations and Green Belt boundary amendments and associated infrastructure across the nine districts.
2. Note the nomination of the district lead Member for the joint committee and a nominated deputy to attend and vote as necessary.
3. Note that Executive agreed to delegate the formulation and preparation of the draft joint development plan document to a joint committee of the nine GM authorities at their meeting on 17 March 2021.
4. Note that a further report will be brought to full Council seeking approval to submit the joint development plan document to the Secretary of State for independent examination.

Wards Affected: All

Environmental Impact Assessment - the impact of the decisions proposed in this report on achieving the zero-carbon target for the city

The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to the zero-carbon target.
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Our Manchester Strategy outcomes	Contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a thriving and sustainable city.

A highly skilled city: world class and home grown talent sustaining the city's economic success	The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to improving the skills base in the city.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a progressive and equitable city.
A liveable and low carbon city: a destination of choice to live, visit, work	The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a liveable and low carbon city.
A connected city: world class infrastructure and connectivity to drive growth	The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a connected city.

Full details are in the body of the report, along with any implications for

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

Although there are no revenue costs directly associated with establishing the joint DPD, resources have been earmarked to be drawn down from the planning reserve to fund the development of the Local Plan once the DPD is established and a workplan agreed. This will be retained under review.

Financial Consequences – Capital

No capital costs are involved in this process.

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Background documents (available for public inspection):

Not applicable.

1.0 Introduction

- 1.1 Up until December 2020 a joint development plan document of the ten Greater Manchester local authorities was being prepared, Greater Manchester's Plan for Jobs, Homes & the Environment (known as the "GMSF"). However, the decision at Stockport Council's meeting on 3 December to not submit the GMSF 2020 following the consultation period and the subsequent resolution at its Cabinet meeting on 4 December not to publish the GMSF 2020 for consultation in effect signalled the end of the GMSF as a joint plan of the 10.
- 1.2 Consequently, at its meeting on the 11th December 2020, Members of the AGMA Executive Committee asked for a report to be drafted on the implications and process of producing a joint DPD of the nine remaining Greater Manchester (GM) districts.
- 1.3 The resulting report was considered by the AGMA Executive Board on 12 February 2021. This report sets out the key elements of the AGMA Executive Board report and identifies a number of approvals that are asked of Council and the Executive as a result.

2.0 Places for Everyone - Rationale

- 2.1 The AGMA report identifies that the rationale that stood for producing the GMSF remains with the proposed new joint Development Plan Document (joint DPD) entitled Places for Everyone. This includes the following:
 - Underpin Greater Manchester's plan for recovery from Covid.
 - Support delivery of the Greater Manchester Strategy.
 - Provide a framework to manage growth in a sustainable and inclusive way, avoid un-planned development and development by appeal.
 - Align the delivery of development with infrastructure proposals.
 - Meet the requirement for local authorities to have a local plan in place by December 2023 (the Places for Everyone plan would be deemed to form part of the development plan for each of the nine districts alongside any Local Plan produced by each individual council).
 - Meet the Duty to Co-operate in s33A Planning and Compulsory Purchase Act 2004.
- 2.2 Discussions have taken place over the past two months with Manchester and the eight other authorities that indicate there is continued opportunity to work collaboratively to produce a joint plan.

3.0 Process for producing the Places for Everyone Plan

- 3.1 The preparation of the former GMSF was undertaken by the AGMA Executive Board on behalf of the ten GM authorities. The withdrawal of Stockport Council from that process in December 2020 means that it is no longer appropriate for the AGMA Executive Board to continue with the oversight of the new plan.

- 3.2 It therefore requires a new joint committee to be established consisting of the remaining nine local authorities (Manchester, Bolton, Bury, Oldham, Rochdale, Salford, Tameside, Trafford and Wigan).
- 3.3 The purpose of the Joint Committee will be to formulate and prepare the joint DPD. In the event that the draft joint DPD is considered to have substantially the same effect on the nine districts as the GMSF 2020, the next stage would be a consultation on a publication version of the joint DPD (Regulation 19 stage). As with the GMSF, the Executive will be responsible for approving the Regulation 19 version of the plan ahead of a period for representations to be made. Moreover, as before with the GMSF, Council will be responsible for approving the joint plan for submission to the Secretary of State for independent Examination.
- 3.4 The AGMA report highlights that membership of the joint committee is a matter for the individual districts to determine. However, it is suggested, for continuity purposes, that Leaders from each of the nine local authorities form the membership of the committee, with the ability for a nominated deputy to attend as necessary. It will be the responsibility of the joint committee to agree its terms of reference and the operational arrangements, including the appointing of the chair and the voting arrangements.
- 3.5 Once the joint committee is established, there will be a need to update Manchester's Local Development Scheme (LDS) which previously set out the timetable for the production of the GMSF alongside next steps for the City Council's emerging Local Plan. The LDS will be updated at the appropriate time in advance of the next round of consultation on the new joint DPD – Places for Everyone.
- 3.6 The function of scrutiny in the production of the joint DPD will remain with the individual districts as the relevant decisions will rest with the districts, not AGMA or the GMCA.

4.0 Next Steps

- 4.1 The establishment of the joint committee will enable the joint DPD (Places for Everyone) to be approved in a timely manner in preparation for consultation later this year.

6.0 Contributing to a Zero-Carbon City

- 6.1 The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to the zero-carbon target.

7.0 Contributing to the Our Manchester Strategy

(a) A thriving and sustainable city

- 7.1 The establishment of the joint committee will facilitate the delivery of the joint

development plan document, Places for Everyone, which contains policies that will contribute to a thriving and sustainable city.

(b) A highly skilled city

- 7.2 The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to improving the skills base in the city.

(c) A progressive and equitable city

- 7.3 The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a progressive and equitable city.

(d) A liveable and low carbon city

- 7.4 The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a liveable and low carbon city.

(e) A connected city

- 7.5 The establishment of the joint committee will facilitate the delivery of the joint development plan document, Places for Everyone, which contains policies that will contribute to a connected city.

8.0 Key Policies and Considerations

(a) Equal Opportunities

- 8.1 The joint DPD is a statutory plan which seeks to contribute to the achievement of sustainable development, delivering economic, social and environmental benefits together in a mutually reinforcing way. It will be informed by an Integrated Appraisal which includes an Equalities assessment.

(b) Risk Management

- 8.2 The report sets out in the rationale in section 2 that there are benefits to be gained from continuing with a joint DPD for the nine local authorities including Manchester. There are

(c) Legal Considerations

- 8.3 The establishment of the joint committee is a requirement to enable the joint DPD to be agreed across the nine local authorities. As noted in the report, the joint DPD will need to be approved by the Council's Executive prior to any further round of consultation; and by Council prior to its submission for examination.

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**Manchester City Council
Report for Resolution**

Report to: Constitutional and Nomination Committee – 31 March 2021
Council – 31 March 2021

Subject: Proposed changes to the remit of Scrutiny Committees

Report of: The City Solicitor

Summary

This report details proposed changes to the remits of the Council's Scrutiny Committees following consideration of a petition entitled "*Respond to climate change with more democracy and more money*" by the Resources and Governance Scrutiny Committee in February 2021.

Recommendation – Constitutional and Nomination Committee

The Constitutional and Nomination Committee is requested to recommend that Council agree the proposed changes to the remits of the Council's Scrutiny Committees as set out in Appendix 2.

Recommendations – Council

The Council is recommended to:

1. Agree and adopt the proposed changes to the remits of the Council's Scrutiny Committees as set out in Appendix 2 with immediate effect.
2. Authorise the City Solicitor to make any amendments to the Council's Constitution that are consequential to the changes to the remits of the Council's Scrutiny Committees.

Wards Affected:

All Wards

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

Addressing the Council's Climate Emergency declaration is a core cross-cutting issue which is to be considered as a matter of course by all committees of the Council

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
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A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	
A highly skilled city: world class and home grown talent sustaining the city's economic success	
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	
A liveable and low carbon city: a destination of choice to live, visit, work	
A connected city: world class infrastructure and connectivity to drive growth	

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

1.0 Introduction

- 1.1 This report details proposed changes to the remit of some of the Council's Scrutiny Committees, following consideration of a petition entitled "*Respond to climate change with more democracy and more money*" by the Resources and Governance Scrutiny Committee in February 2021.

2.0 Background

- 2.1 An online petition was submitted to the Council on 10 February 2020, via the Council's website, entitled "*Respond to climate change with more democracy and more money*". The petition asked the following of the Council:-

"We the undersigned petition the Council to Establish a permanent "Climate and Environment Scrutiny Committee", of equal standing to the existing 6 scrutiny committees and Make strenuous efforts to secure additional funding for climate action, including the use of some of its strategic reserves."

- 2.2 The online petition closed on 10 November 2020 and received 771 signatories of support. In addition, the Petition organiser also submitted a physical petition to Council Offices containing a further 989 signatories of support. This totalled 1760 signatures.
- 2.3 In accordance the Council's petition scheme, the petition was considered by the Resources and Governance Scrutiny Committee as the two aspects of the petition related to Council financial and non financial resources.

3.0 Outcome of Consideration of the petition at Resources and Governance Scrutiny Committee

- 3.1 The points raised by the petition and comments made by the petition representative at the Scrutiny Meeting were in the main, supported by both the Council's Executive and the members of the Scrutiny Committee.
- 3.2 It was acknowledged that the Council only accounted for approximately 2% of the city's emissions and had no statutory powers to require other parts of the city to act or scrutinise them. It was also noted that it was the responsibility of every part of the Council to make a contribution to tackle climate change.
- 3.3 It was recognised that the demands on the current Neighbourhood and Environment Scrutiny Committee were too high to allow sufficient consideration of climate emergency. Appendix 1 details the current remit of the Council's Scrutiny Committees.
- 3.4 Accordingly, it was proposed and endorsed that the balance of the Council's Scrutiny Committee remits should be reviewed, in order to free up capacity for Neighbourhoods and Environment Scrutiny Committee to give more time to scrutiny of climate change and zero carbon. Appendix 2 details the proposed revised remit of the Council's Scrutiny Committees .

- 3.5 It was envisaged that these proposals would negate the need to establish a 7th Scrutiny Committee.
- 3.6 It was also suggested that in addition to the realignment of scrutiny remits, the Council renamed the current Neighbourhood and Environment Scrutiny Committee to Environment and Climate Change Committee, which would be the main committee to scrutinise issues such as environmental integrity, climate change, biodiversity and flooding.
- 3.7 It was also recognised that tackling climate change continues to be a cross-cutting priority for the Council and all of its committees, and that other Scrutiny Committees should continue to scrutinise climate change issues in relation to matters that fall within their terms of reference.

4.0 Recommendations

- 4.1 The recommendations are set out at the beginning of this report.

Appendix 1 – Current Scrutiny Committee remits**SECTION E: RESPONSIBILITY FOR SCRUTINY COMMITTEES**

Pursuant to Article 6 of Part 2 of this Constitution, the Council has established 6 Scrutiny Committees to discharge the functions set out in Section 9F of the Local Government Act 2000 and in Article 6.

The Scrutiny Committees, membership and the specific remit of each committee is as set out below:

Committee	Membership	Remit
Children and Young People	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council ▪ One representative of the Diocese of Manchester ▪ One representative of the Diocese of Salford and Shrewsbury ▪ Three elected parent governor representatives ▪ Two teacher representatives as non-voting co-opted members 	<p>To exercise scrutiny functions in relation to the Council's Children's Services functions and other matters affecting children and young people, including –</p> <ul style="list-style-type: none"> ▪ School Standards and Improvement ▪ Children and Families ▪ Early Years (0-5's) and Play ▪ Children with Special Educational Needs ▪ Safeguarding Arrangements ▪ Education and Skills Development (for ages 0-15) ▪ Disabled Children ▪ Valuing Young People
Communities and Equalities (the designated Crime and Disorder Committee)	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to matters concerning citizenship and inclusion, including –</p> <ul style="list-style-type: none"> ▪ Community Cohesion ▪ Respect Agenda ▪ Equality and Inclusion ▪ Older People ▪ Information and Advice Services ▪ Youth Offending/Disorder ▪ Domestic Violence/Abuse ▪ Crime and Policing ▪ Culture, Libraries and Theatres ▪ Leisure and Sport ▪ Voluntary Sector <p>To review and scrutinise decisions or actions taken in</p>

		<p>connection with the discharge by the responsible authorities of their crime and disorder functions, namely-</p> <ul style="list-style-type: none"> ▪ Reduction of crime and disorder (including anti-social and other behaviour adversely affecting the local environment) ▪ Combating the misuse of drugs, alcohol and other substances and reducing re-offending
Neighbourhoods and Environment	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to matters concerning communities and neighbourhoods, including –</p> <ul style="list-style-type: none"> ▪ Waste ▪ Street Management ▪ Carbon Emissions and Climate Change ▪ Planning ▪ Highways ▪ Housing ▪ Neighbourhood Working ▪ Flood Management ▪ Environment
Economy	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to matters relating to the economy, employment and skills, including –</p> <ul style="list-style-type: none"> ▪ Economic Growth ▪ Strategic Transport ▪ Employment ▪ Regeneration ▪ Tourism ▪ City Region ▪ Core Cities ▪ Skills Development (aged 16+) ▪ Worklessness
Health	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to any matter relating to the planning, provision and operation of health services in Manchester, to issues affecting the health and well-being of the community, including -</p> <ul style="list-style-type: none"> ▪ Adult Social Care

		<ul style="list-style-type: none"> ▪ Aspiration and Well-being ▪ Health Services ▪ Health Inequalities ▪ Health Protection and Safeguarding ▪ Public Health and Healthy Living ▪ Mental Health and Well-being ▪ Patient and Public Involvement ▪ CQC Inspections of Health and Social Care Provision ▪ Any matter relating to health or social care services or providers referred by Healthwatch
Resources and Governance	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to resources and governance including those not falling within the remit of the other Scrutiny Committees and -</p> <ul style="list-style-type: none"> ▪ Finance and Budget Setting ▪ Capital Programme ▪ Procurement & Commissioning ▪ Property Management ▪ Human Resources ▪ Corporate and Partnership Governance ▪ City Region Governance ▪ Revenue and Benefits ▪ ICT

Appendix 2 – Proposed Scrutiny remits (changes highlighted in bold)

SECTION E: RESPONSIBILITY FOR SCRUTINY COMMITTEES

Pursuant to Article 6 of Part 2 of this Constitution, the Council has established 6 Scrutiny Committees to discharge the functions set out in Section 9F of the Local Government Act 2000 and in Article 6.

The Scrutiny Committees, membership and the specific remit of each committee is as set out below:

Committee	Membership	Remit
Children and Young People	<ul style="list-style-type: none"> • At least ten elected members of the Council • One representative of the Diocese of Manchester • One representative of the Diocese of Salford and Shrewsbury • Three elected parent governor representatives • Two teacher representatives as non-voting co-opted members 	<p>To exercise scrutiny functions in relation to the Council's Children's Services functions and other matters affecting children and young people, including –</p> <ul style="list-style-type: none"> • School Standards and Improvement • Children and Families • Early Years (0-5's) and Play • CAMHS • Children with Special Educational Needs • Safeguarding Arrangements • Education and Skills Development (for ages 0-15) • Transition at 16 • Disabled Children • Valuing Young People
Communities and Equalities (the designated Crime and Disorder Committee)	At least ten elected members of the Council	<p>To exercise scrutiny functions in relation to matters concerning citizenship and inclusion, including –</p> <ul style="list-style-type: none"> • Community Cohesion • Respect Agenda • Equality and Inclusion • Older People • Information and Advice Services • Youth Offending/Disorder • Domestic Violence/Abuse • Crime and Policing • Culture, Libraries and Theatres • Leisure and Sport • Voluntary Sector

		<ul style="list-style-type: none"> • Homelessness • Compliance (excl planning) • To review and scrutinise decisions or actions taken in connection with the discharge by the responsible authorities of their crime and disorder functions, namely- • Reduction of crime and disorder (including anti-social and other behaviour adversely affecting the local environment) • Combating the misuse of drugs, alcohol and other substances and reducing re-offending • To review the provision of services to homeless people within the City and to consider services provided to rough sleepers
<p>Environment and Climate Change</p>	<p>At least ten elected members of the Council</p>	<p>To exercise scrutiny functions in relation to matters concerning Environment and Climate Change (communities and neighbourhoods,) including –</p> <ul style="list-style-type: none"> • Environmental issues concerning the city • The Climate Change Strategy • Waste • Street Management • Carbon Emissions (and Climate Change) • Neighbourhood Working • Flood Management • Planning policy and related enforcement • Parks and Green Spaces

Economy	At least ten elected members of the Council	<p>To exercise scrutiny functions in relation to matters relating to the economy, employment and skills, including –</p> <ul style="list-style-type: none"> • Economic Growth • Strategic Transport • Employment • Regeneration • Tourism • City Region • Core Cities • Skills Development (aged 16+) • Worklessness • Street Management • Highways • Housing
Health	At least ten elected members of the Council	<p>To exercise scrutiny functions in relation to any matter relating to the planning, provision and operation of health services in Manchester, to issues affecting the health and well-being of the community, including -</p> <ul style="list-style-type: none"> • Adult Social Care • Aspiration and Well-being • Health Services • Health Inequalities • Health Protection and Safeguarding • Public Health and Healthy Living • Mental Health and Well-being • Patient and Public Involvement • CQC Inspections of Health and Social Care Provision • Any matter relating to health or social care services or providers referred by Healthwatch

Resources and Governance	At least ten elected members of the Council	<p>To exercise scrutiny functions in relation to resources and governance including those not falling within the remit of the other Scrutiny Committees and -</p> <ul style="list-style-type: none"> • Finance and Budget Setting • Capital Programme • Procurement & Commissioning • Property Management • Human Resources • Corporate and Partnership Governance • City Region Governance • Revenue and Benefits ○ ICT
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SCRUTINY COMMITTEES

Section E

Scrutiny Committees

SCRUTINY COMMITTEES

SECTION E: RESPONSIBILITY FOR SCRUTINY COMMITTEES

Pursuant to Article 6 of Part 2 of this Constitution, the Council has established 6 Scrutiny Committees to discharge the functions set out in Section 9F of the Local Government Act 2000 and in Article 6.

The Scrutiny Committees, membership and the specific remit of each committee is as set out below:

Committee	Membership	Remit
Children and Young People	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council ▪ One representative of the Diocese of Manchester ▪ One representative of the Diocese of Salford and Shrewsbury ▪ Three elected parent governor representatives ▪ Two teacher representatives as non-voting co-opted members 	<p>To exercise scrutiny functions in relation to the Council's Children's Services functions and other matters affecting children and young people, including –</p> <ul style="list-style-type: none"> ▪ School Standards and Improvement ▪ Children and Families ▪ Early Years (0-5's) and Play ▪ CAMHS ▪ Children with Special Educational Needs ▪ Safeguarding Arrangements ▪ Education and Skills Development (for ages 0-15) Transition at 16 ▪ Disabled Children ▪ Valuing Young People
Communities and Equalities (the designated Crime and Disorder Committee)	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to matters concerning citizenship and inclusion, including –</p> <ul style="list-style-type: none"> ▪ Community Cohesion ▪ Respect Agenda ▪ Equality and Inclusion ▪ Older People ▪ Information and Advice Services ▪ Youth Offending/Disorder ▪ Domestic Violence/Abuse ▪ Crime and Policing ▪ Culture, Libraries and Theatres ▪ Leisure and Sport ▪ Voluntary Sector ▪ Homelessness ▪ Compliance (exc planning) <p>To review and scrutinise decisions or actions taken in connection with the discharge by the responsible authorities of their crime and disorder functions, namely-</p>

SCRUTINY COMMITTEES

		<ul style="list-style-type: none"> ▪ Reduction of crime and disorder (including anti-social and other behaviour adversely affecting the local environment) ▪ Combating the misuse of drugs, alcohol and other substances and reducing re-offending ▪ To review the provision of services to homeless people within the City and to consider services provided to rough sleepers
Environment and Climate Change Scrutiny Committee	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to matters concerning Environment and Climate Change (communities and neighbourhoods,) including –</p> <ul style="list-style-type: none"> ▪ Environmental issues concerning the city ▪ The Climate Change Strategy ▪ Waste ▪ Street Management ▪ Carbon Emissions (and Climate Change) ▪ Neighbourhood Working ▪ Flood Management ▪ Planning policy and related enforcement ▪ Parks and Green Spaces
Economy	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to matters relating to the economy, employment and skills, including –</p> <ul style="list-style-type: none"> ▪ Economic Growth ▪ Strategic Transport ▪ Employment ▪ Regeneration ▪ Tourism ▪ City Region ▪ Core Cities ▪ Skills Development (aged 16+) ▪ Worklessness ▪ Street Management ▪ Highways ▪ Housing
Health	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to any matter relating to the</p>

SCRUTINY COMMITTEES

		<p>planning, provision and operation of health services in Manchester, to issues affecting the health and well-being of the community, including -</p> <ul style="list-style-type: none"> ▪ Adult Social Care ▪ Aspiration and Well-being ▪ Health Services ▪ Health Inequalities ▪ Health Protection and Safeguarding ▪ Public Health and Healthy Living ▪ Mental Health and Well-being ▪ Patient and Public Involvement ▪ CQC Inspections of Health and Social Care Provision ▪ Any matter relating to health or social care services or providers referred by Healthwatch
Resources and Governance	<ul style="list-style-type: none"> ▪ At least ten elected members of the Council 	<p>To exercise scrutiny functions in relation to resources and governance including those not falling within the remit of the other Scrutiny Committees and -</p> <ul style="list-style-type: none"> ▪ Finance and Budget Setting ▪ Capital Programme ▪ Procurement & Commissioning ▪ Property Management ▪ Human Resources ▪ Corporate and Partnership Governance ▪ City Region Governance ▪ Revenue and Benefits ▪ ICT

**Manchester City Council
Report for Information**

Report to: Council – 31 March 2021

Subject: Urgent Key Decisions

Report of: City Solicitor

Purpose of report

To report those key decisions that have been taken in accordance with the urgency provisions in the Council's Constitution.

Recommendation

To note the report.

Wards affected: All

Financial consequences for the Revenue budget

None

Financial consequences for the Capital Budget

None

Implications for:

Antipoverty
No

Equal Opportunities
No

Environment
No

Employment
No

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Background documents:

None.

1. Background

- 1.1 The Constitution (Overview and Scrutiny Procedure Rules) establishes a procedure for dealing with key decisions where action needs to be taken immediately for reasons of urgency and is therefore not subject to the normal call in arrangements.
 - 1.2 The procedures states that the chair of the appropriate scrutiny committee must agree that both the decision proposed is reasonable in all the circumstances, and to it being treated as a matter of urgency.
- 2.** Such decisions are to be reported to the Council.

3. Urgent Key Decisions taken since the last meeting of Council

3.1 A list of key decisions requiring exemption from the call in procedure that have been taken since the last meeting of Council is listed below.

Date	Subject	Reason for urgency	Decision Taken by	Approved by
28 January 2021	Determine the Business Rates element of the estimated Collection Fund 2020/21 year-end surplus or deficit	The calculation of the estimated surplus or deficit is finalised using the latest data available during January to support the key decision. Due to the statutory requirement to notify precepting authorities by 31 January 2021 it is requested the decision is exempt from call in. Following a report to Resources and Governance Scrutiny Committee on 1 December 2020 the chair of the committee agreed to exempt this decision from call in.	Deputy Chief Executive and City Treasurer	Cllr Russell (Chair of Resources and Governance Scrutiny Committee)